### World News

### Baker peace conference **US** over plan rejected by Shamir

Yitzhak Shamir, Israell prime minister, has rejected a US proposal for an open-ended Middle East peace conference, a move likely to cause tension between the two countries.

EC coal ald blocked The European Commission is withholding £100m (\$169m) in grants for British coal mining communities until the UK government explains how it is using EC aid. Page 18

Ethiopia peace move Senior US envoys met the embattled President Mengistu Haile Mariam of Ethiopia at the weekend in an initiative aimed at preventing the country's civil war engulfing the capital Addis Ababa. Page 8

Minister sacked President Roh Tae Woo of South Korea has sacked his home minister in an attempt to defuse anger over the death of a student at the hands of riot police. Page 3

Guatemalans talk on The first stage of peace talks ernment and left-wing rebels appears to have ended success fully at the weekend. Page 2

Mrs Mandela loses Winnie Mandela, on trial in South Africa for kidnapping and assault, was unexpectedly defeated at the weekend in an African National Congress.

### **Rocard visit**

French prime minister Michel Rocard today begins a visit to New Zealand seen as impor-tant in improving the two countries' troubled relationship. Page 4

Militia stands down Lebanon's second strongest militia group, the Druze Progressive Socialist Party, banded over tanks, artillery and ammunition to Syrian troops in line with a Beirut government peace plan.

Saharan peace hope A solution to the conflict over the status of the former Spanish colony of the Western Sahara which for 15 years, has pitted Morocco against the Polario Liberation Front appears to be in sight. Page 3

**Epidemic toli rises** The death toll in a diarrhoea disease epidemic sweeping Bangladesh has reached nearly

China executes 15 Authorities in eastern China publicly executed 15 people or crimes including murder, robbery and rape, according to local reports, as part of Peking's current anti-crime

Six die in Zulu riot Some three thousand Zulu Inkatha sympathisers wielding spears and knives swarmed out of a funeral rally at a stadium in Soweto and attacked residents, killing at least 6.

US crime surge Violent crimes in the US jumped 10 per cent in 1990, continuing a six-year surge fuelled by more murders and

dents, the FBI reported.

Tamil attack fails Tamil rebels killed 26 soldiers cessful bid to dislodge the Sri Lankan army from its base at Elephant Pass, military offi-

cials said. Train protest Trains were disrupted after eight district council members lay across the tracks of Hong Kong's light rail system in a protest at a proposed fare

# Japan warns construction restrictions

TOKYO warned it may retaliate if Washington restricts Japanese contractors' involvement in US government-funded projects, as a means to open Japan's construction market.

A US announcement that sanctions would be imposed after 30 days, unless a market-opening agreement were achieved, angered Japanese officials, who say the threat will hinder bilateral negotiations on the construction market. Page 18

EUROPEAN MONETARY SYSTEM: Sterling was volatile, showing vulnerability to political risk ahead of this week's local elections and the impact of a wider UK current account deficit for March, falling to fourth strongest in the exchange rate mechanism. Other ERM currencies traded

steadily, with the Spanish peseta remaining the strongest and French franc the weakest.

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The chart shows member currencies of exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the RMS narrow band cannot rise by more than 2.25 per cent from the weakest currency in that part of the system. Sta ling and the Spanish peseta operate within 6 per cent fluctu-

US is seeking to develop the Group of Seven framework of regular economic discus sions into a mechanism for more frequent political co-ordination among the leading industrial countries. Page 2

INVESTIGATION at the New York futures exchange has suggested several Brazilian coffee exporters may have made use of insider trading before suspension of Brazilian coffee export registrations last

month. Page 2 MALAYSIA has failed to win endorsement from visiting Jap-anese Prime Minister Toshiki Kaifu on a controversial proposal to set up the proposed East Asian Economic Group (EAEG), a new Asian economic

group, Page 3 NORMAN Lamont, UK chan-cellor of the exchequer, will this week seek international backing for a plan to ease the debt burden of the poorest

developing nations. Page 2 AIR Canada, caught by the international slump in business and consumer travel, has asked Boeing to cancel orders and options on a long list of aircraft. Page 21

MITSUKOSHI, Japanese department store operator, reported 12.3 per cent increase in pre-tax profit to Y19.33bn (\$139m) in the year to end Feb ruary. Page 21

NORANDA, Canada's biggest resource group, is selling nearly C\$500m (\$431m) of assets to keep its consolidated long-term debts of C\$4.4bn under control. Page 21

# **Business Summary** China demands right to vet Hong Kong appeal judges

# By John Elliott in Hong Kong

CHINA is demanding the right to have a big say in the appointment of all judges to a court of final appeal to be set up in Hong Kong before the colony returns to Chinese sov-

This has been resisted by the UK and is being attacked by senior lawyers in the territory who believe it shows that

appointed to the proposed new court before it takes Rong Kong back from Britain. It also wants to restrict the appointment of non-Chinese perma-

nent judges, as well as expatri-ate judicial experts.

This could lead to a further diplomatic row with Britain, which fears international confi-dence in Hong Kong will be hit if businessmen lose faith in the Peking intends to try to under-mine the colony's judicial inde-pendence.

China is believed to want to

Mr Anthony Rodgers, chair-man of the Hong Kong Bar

"Any attempt to influence the appointment of judges before 1997 will whittle away at the powers of the court of final appeal. It goes to the root of judicial independence."

China's demands are similar to its stance over Hong's

to its stance over Hong Kong's planned HK\$100bn (\$12.7bn) airport. In both cases it is demanding consultations and consensus on key issues that straddle the 1997 handover. Hong Kong, backed by the UK, has been resisting this, consensus would amount to virtual control. But at some stage a compromise solution will be attempted.

The final appeal court is to be set up, probably with five permanent judges, to replace Britain's Privy Council which at present hears final appeals from Hong Kong. This is contained in the 1984 Sino-British Leist Declaration on the 1997 Joint Declaration on the 1997 handover and in the Basic Law which will govern Hong Kong.
These documents promise arguing that any insistence on

from any interference" after 1997. The Basic Law says that judges should be appointed after 1997 by Hong Kong's chief executive "on the recommen-dation of an independent com-

Britain had assumed that China would not try before 1997 to influence the choice of judges who are picked by an existing judicial services com-mission. But China has told the Sino-British joint liaison group, which is preparing for the handover, that it has a

right to a say because it will inherit the judges. It has been putting forward names of Chinese lawyers and solicitors to support its argument, and to try to offset the fact that there are only three ethnic Chinese among the High Court's 25 judges. China has also insisted that the opening of the final appeal court should be delayed from next year till 1994. Lawyers fear that this will seriously reduce the court's ability to build up a track record before 1997.

# US, Germany fail to solve EC backs plan dispute over interest rates

THE US and Germany yesterday failed to resolve their dispute over American demands for lower German interest rates, but sought to paper over the cracks as the Group of Seven leading indus-trial nations began talks on the future of the world economy in Washington yesterday. Immediately before the G?

met, President George Bush told finance ministers and central bank governors from the countries involved - Japan, Germany, France, Britain, Italy and Canada in addition to the US – that his administration wanted lower rates to foster global growth.

The president's unusual intervention, demonstrating that US concern about the risk of worldwide recession exists at the highest political level, at the lightst pointain level, appeared to pass without acrimony. A British official described the White House gathering as "friendly and informal". Mr Theo Waigel, the German finance minister, said there was no reproaching the

However, the cordial nature of yesterday's discussions could not conceal a fundamental difference in the way that the US, Germany and some other G7 members view future economic policy priorities. Mr Nicholas Brady, the US Tres-sury Secretary, in setting the agenda for vesterday's meetagenda for yesterday's meeting, asked the G7 to discuss the prospect for Tight Laws tionary growth". UK and Ger-man officials repeated yester-day that their objective was non-inflationary growth."

Before the White House neeting, the German and US

delegations met bilaterally to air their differences over the US demand for lower German interest rates. The talks were "open", according to one Ger-

man official, meaning that they were not hostile. They agreed that there were many other issues on which the two

countries saw eye to eye.

Speaking afterwards, both
Mr Waigel and Mr Karl Otto
Pöhl, the Bundeshank president, made clear that the German delegation had delivered a robust defence of German economic and monetary policies, including the present level of German interest rates.

The German stand was backed by Mr Ryutaro Hashimoto, the Japanese finance minister, who told Mr Brady in a separate meeting that Japan was not ready to alter its present economic policies.

However, Germany made clear that it had no objections to other countries easing mon-

to other countries easing mon-etary policy when they had scope to do so. "In the medium term, we are all interested in lower interest rates," Mr Wai-gel said. "But there are differences between countries and we must have inflation-free

This theme was echoed by Mr Norman Lamont, the UK chancellor of the archequer, who pointed out that Britain had been able to lower its real and nominal interest rates considerable in account was the control of the co siderably in recent months. "That is a process which has the prospect of continuing as and when inflation comes down later in the year," a UK official said. In defending German poli-

cies, Mr Pöhl said that German interest rates were the lowest in the European Community and hardly any other country in the world had achieved such a positive combination of strong growth and low infla-tion in recent months. Background Page 18; Economics Notebook, Page 19



An unusual intervention from President George Bush

The US is seeking to develop the Group of Seven framework of regular economic discussions into a mechanism for more frequent political co-ordination among the leading industrial countries, Peter Riddell writes.

The idea has been floated as a means of involving

Japan and the European Community more closely in international political discussions. Page 2

# for UN police to protect Kurds

David Buchan in Mondorf-les-Bains, Luxembourg and John Murray Brown in Ankara

EUROPEAN Community foreign ministers yesterday backed Britain's proposal for a United Nations police force to provide Kurdish refugees with protection on their return to

Their decision at a meeting in southern Luxembourg came as Western military officials prepared to extend the security zone in northern Iraq further east yesterday. Officials con-firmed that allied forces were already 30km east of Zakho, the Iraqi town at the centre of the safe havens plan. Brigadier Andrew Keeling of

the British Royal Marines said the forces were ready to extend the zone "as far as we feel necessary to give adequate protec-The plan is now to push fur-

ther east into the main valleys along the Iraqi-Turkish border where the largest concentra-tions of refugees fied following Baghdad's crushing of the shortlived Kurdish rebellion. The UK marine commander

said the military was ready, but was still waiting on a polit-ical decision. He added the logical step would then be to push further south, Anatolia, the official Turkish news agency In Mondorf-les-Bains, Mr Jac-

on Mondon-les-Bans, our sac-ques Poos, foreign minister of Luxembourg, which has the EC presidency, said the British idea to replace allied troops with UN police had unanimous EC support. But some of Britain's partners were sceptical of the UK belief that it could be done without a fresh UN resolution. Mr Douglas Hurd, the UK

foreign secretary, said: "The idea is to enable the UN, without stretching its constitu-

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the phone calls.

tional position, to provide pro-tection as well as relief for the Kurds." The plan would go to New York as a British initia-tive, but with the support of France and Belgium, currently on the Security Council and all

EC states. Explaining that the UK did Explaining that the UK did not want to keep its troops in southern Turkey and northern Iraq for more than "a relatively small number of months", Mr Hurd expressed the hope that the despatch of lightly-armed police, rather than soldiers, might be possible under UN Resolution 688. The resolution passed earlier this month seeks passed earlier this month seeks an end to Baghdad's repression of its citizens.

He was not confident that a fully-fledged UN peacekeeping force, as sent to southern Iraq, would receive Security Council

Mr Hurd believed that eventually the Kurdish refugees would be persuaded to come off the mountains and return home. He agreed that unarmed UN aid workers might not appear sufficient security for the Kurds. But if the UN police idea was approved, Mr Hurd said it should be possible for it to be covered in the understandings that Prince Sadraddin Aga Khan, the UN High Commissioner for Refugees, has reached with the Bagdhad

There were signs yesterday the UN may be indeed be preparing for a larger role in the operation. A UN team visited the new sites for the first time before having talks with local Iraqi officials. Mr Stefan Demistura, head

of the three-man UN team, said: "This is a preparatory Continued on Page 18

# Yeltsin in effort to persuade striking coal miners to return

MR BORIS YELTSIN, president of the Russian Federation, will today seek to persuade striking coal miners to return to work, after agreeing the basis of a settlement in talks with min-ers' leaders in Moscow at the

Aides said he would pledge to ensure that control of their pits would pass from the Soviet central authorities to the Russian Federation. On a visit to the Kuzbass coalfield in western Siberia,

the country's largest coal area, he is also expected to tell the miners that he has won for them the right to vote in elec-tions for the Soviet (union) government later this year and that they will be able to sell some of their coal on world markets for hard currency. The Russian leader had com-

mitted himself to trying to persuade the miners to go back to work when he signed a state-ment with Mr Mikhail Gorbachev, the Soviet leader, and eight other republican leaders

Mr Yeltsh won the backing of the Russian parliament to his agreement with Mr Gorba-chev yesterday, when it voted by 152 to seven for a resolution which rested the importance which noted "the importance of the document for the destiny Russia's peoples". General Dmitri Volkogon-

nov, the military historian and biographer of Joseph Stalin, likened the pact to the Treaty of Brest Litovsk, signed in 1918, which ceded large territo-ries to Germany in return for peace. He said the agreement was a "bold step", but unless stabilisation measures were urgently pursued, "the entire work would be reduced to

Mr Yeltsin will remain in the coalfields until Wednesday — May Day — when the official representatives of Soviet power will take the traditional parade in Red Square, a feature of which will be a march-past by the official unions.

The contrast between the two events marks the opening round in the Russian leader's campaign for his election as sident of the Russian repub president of the Russian repub-lic by popular vote, to take place on June 12 – the first such election in Russia's his-

He faces continued criticism from his allies for signing an agreement which, as well as calling for an end to strikes, commits him to support the Soviet government's anti-crisis economic programme, and to back an undefined "special regime" in key industrial and transport sectors.

Deputies said over the week-end that they believed this lat-est policy would involve the firing of workers for absentee-ism and other breaches of dis-

However, Mr Gorbachev on Friday annulled an amendment passed last month by the Supreme Soviet allowing managers at state-owned factories to dismiss workers without asking for trade union permission beforehand. US rethinking Moscow policy,

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The chief complexity facing Karl Otto Pohl, president of the Bundshank, is that his autonomy - both visi-vis the politicians in Bonn and in the decicircumscribed Page 34

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Singapore : The republic's success as an entrepot trading nation has given it a standard of living second only to Japan in Asia. But many sections of the sland republic's multi-racial

claims that franchising really is the safer way to start in business.

# FT SURVEYS THIS WEEK US policy on Moscowi Washington accepts that approach to reform has failed \_\_\_\_\_\_\_\_2

Poland The challenge before the new cost-communist Poland is how to remedy the defects of its previous system of

Poland: see illustration left. # SATURDAY 1 Franchising: Recession tests

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### INTERNATIONAL NEWS

Washington accepts that approach to encouraging reform has failed

# rethinking Moscow policy

**Democrats warned** 

on banking reform

THE Bush administration now accepts that its approach to encouraging economic reform in the Soviet Union has failed and that new methods will have to be adopted.

A senior official said the attempt to stimulate reform through the International Monetary Fund-led study of last December "did not work". because President Mikhail Gorbachev had been unable or unwilling to grasp the proposals for a movement to a market

This reflects pessimism

MR Nicholas Brady, the US

treasury secretary, will this week attempt to save as much

as possible of his comprehen-

sive banking reform legislation

after warning House Demo-

cratic leaders against pursuing

their plan for a narrow bill

excluding changes in the structure of the industry.

alez and Frank Annunzio,

House banking committee and a key sub-committee, have

introduced legislation proposing recapitalising the finan-cially strained bank insurance fund, new bank accounting standards and tighter supervi-

sion of problem banks. This would omit the Trea-

sury's proposals for interstate branch banking and for allow-

ing bank holding companies to

range of financial services.

Mr Brady has described as "the height of folly" the sug-

within the administration about the prospects both for reform and for Mr Gorbachev's survival. US officials are beginning to hedge their bets by talking about contacts with conservatives in the armed forces and defence industries as well as with reformers, such as Mr Eduard Shevardnadze, the former Soviet foreign minister. Mr Shevardnadze is due to deliver an important address

in Washington in 10 days.
US officials have not given up hope on the possibility of a union treaty between Moscow

gestion that any legislation this year should be restricted to recapitalising the fund. "We

should reform the industry and

fix the problem, not just feed it

The issue of the scope of banking legislation will come to a head in this week's talks aimed a producing a compro-

Mr Brady argues that a majority of the House banking

committee, including the minority Republican caucus, joined by a number of Demo-

crats, have expressed support for the need for comprehensive

bank reform, in contrast to the views of their leaders. This

view is also supported by all

eral Reserve chairman, in

the banking regulators, includ-ing Mr Alan Greenspan, the

spite of reservations on

Senate banking committee

members are more sympathetic

etailed features.

and republics such as the Ukraine, Kazakhstan, Byelorussia and the Russian federation by the end of the year. But even if this is achieved, the question remains of whether a reform programme can be worked out and implemented.

The administration has been forced to review its approach by the marked deterioration in the Soviet economy in the last few months, and the continuing power struggle.

The proposal in the Decem-ber report for the Soviet Union to have associate status with

the IMF and the World Bank - to assist its integration into the international financial community - has now been put on the "back-burner". according to Mr David Mulford, the US Treasury undersecretary for international affairs.

The main US priority is to sustain economic and political reform in eastern and central Europe and to insulate those countries as far as possible from the growing economic problems to their east. The US has pressed its allies to be supportive of these countries.



an agreement with the El Salvador government in Mexico City at the weekend on constitutional reforms — but this did not involve a ceasefire. Also in Mexico, the first stage of peace talks between the Guatemalan government and left-wing rebels ended with an agreement on ground rules for further discussions.

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# GROUP OF SEVEN MEETING IN WASHINGTON

# British plan for poor countries' debts

By Peter Norman, Economics Correspondent, in Washington

MR Norman Lamont, the UK Chancellor of the Exchequer, will this week seek international backing for a British plan to ease London Economic Summit in July. the debt burden of the poorest developing

The plan, known as the Trinidad Terms, is designed to cut and make more manageable the debts owed to western governments by poor nations implementing market-oriented economic policies.

It was first proposed by Mr John Major, when chancellor, at a conference of Commonwealth finance ministers last autumn, and will be relaunched during the spring meetings today and tomorrow of the inter-

Under the Trinidad Terms, members of the Paris Club of creditor governments would forgive two thirds of the qualifying country's official debt and grant extended

repayment terms for the remainder. Lest week Mr Barber Conable, World Bank president, supported the UK plan. It is expected that the chancellor will argue in tomorrow's session of the joint IMF-World Bank development committee that action to help the poorest countries is urgent in the light of the recent Paris Club

decision to forgive 50 per cent of Poland's

The UK is also seeking a more influential role in the committee. The government has proposed that Mr Peter Mountfield, a Treasury undersecretary, should be

the committee's next executive secretary. The committee was set up in 1974 and is made up of government representatives from developed and third world countries. Its job is to promote the transfer of resources to the developing world. The executive secretary is responsible for planning, organising and reporting on its

# US wants to develop use of G7 talks

the Group of Seven framework of regular economic discussions into a mechanism for more frequent political coordination among the leading industrial countries, Peter

Riddell writes.
The idea has been floated by
Mr Robert Kimmitt, US Undersecretary of State for political affairs, as a means of involving Japan and Germany, as well as the European Community, more closely in international political discussions. None is a permanent member of the UN Security Council, whose role was enhanced by the Gulf cri-

### Peru debt talks

EFFORTS to erase Peru's \$2.1bn (£1.24bn) in arrears to multilateral financial institutions are to resume today in Washington, Stephen Fidler

Countries and organisations friendly to Peru are to meet as finance officials gather for the spring meetings of the IMF and the World Bank. Neither institution, nor the Inter-American Development Bank, can lend in support of Peru's economic reform programmes until it has cleared the arrears.

At present, the heads of government of the G7 - the US, Japan, Germany, Britain, France, Canada and Italy, with the EC attending - meet annually and issue a political statement to accompany their economic communiqué. These political discussions are held only once a year but the G7 finance ministers meet on at least four other occasions to

review economic policy co-ordi-nation, as they did yesterday. The US wants this regular framework of economic consul-

meeting in Hong Kong this week of G7 political directors (senior foreign ministry officials) in preparation for the cials) in preparation for the annual summit – this year in London in mid-July.

Mr Kimmitt argues that the success of the Gulf coalition has underlined the importance of collective political action:

But now the true test is to see if we can prepare for and avert crises. The G7 is the one agency that, we believe, can be useful to meet more frequently and more regularly to anticipate and avert political crises.'
The US has been pondering

Japan and Germany more closely in political discussions: the problem was underlined by the Gulf crisis. Not only were these countries outside the UN Security Council, they were also being asked to contribute financially to US efforts with-out having had a say in deci-

An expansion of the political role of the G7 is seen by senior State Department officials as a way to broaden and make more politically acceptable calls for sharing burdens or responsibil-

# Brady's tight schedule calls for some fast talking

US Treasury Secretary Nicholas Brady is either a barsh taskmaster or an incur-

able optimist.

He packed no fewer than seven items onto the agenda of yesterday's Group of Seven meeting, even though it began only at 11.30am and was to end at 5.15pm. The most conten-tious issue - the world economy and the policies to be pur-sued to ensure low inflationary growth - was given 1% hours at the beginning. A discussion on exchange markets was then scheduled over an hour-long

working lunch Trade and financial issues relating to eastern Europe were allocated 50 minutes to 2.50pm, and ministers and central bank governors were then expected to polish off long-term developments in the Middle East in the 40 minutes to 3.30. Some 50 minutes were alloted to the international

debt question, including how best to help Egypt and how to avoid granting too favourable debt forgiveness terms to-too many countries. The 25 min-utes to 4.45 were deemed enough to deal with relations between the Soviet Union and the so-called IFIs — bodies such as the IMF and World Bank in the final half-hour the 21 assembled finance ministreesury officials were due to discuss the communique.

Agendas are flexible and not everyone talks. But if the schedule held firm and only the seven finance ministers opened their mouths, they would have had 13 minutes each to discuss Mr Brady's wish for lower interest rates and a mere 3% minutes each to address the Soviet Union's future links to the IFIa.

We can only guess what G7
new boy Donald Mazankowski
made of this, Mr Mazankowski ("Maz") was appointed Cana-dian finance minister a week ago. Known as "minister for everything", because of the large number of government offices he has held since 1979, Maz is said to be as hard-working as his predecessor, Michael Wilson, who despite taking over Canada's trade and industry portfolio will be chairing

### **G7 DIARY**

today's meeting of the IMF pol-icymaking interim committee. Mez is a grassroots politician and has had only limited dealings with economic issues. But this should be no handicap. Among the finance ministers, France's Pierre Bérégovoy, Japan's Ryutaro Hashimoto and Germany's Theo Waigel came to their present jobs from non-financial backgrounds.

Karl Otto Põhl, the German Bundesbank president, seems to be developing some affection for European economic and monetary union. Speaking to the G7 Council, a talking shop of the great and the good, he recalled that the feathered variety of Emu has two characteristics: it can't fly and can only go forward. That specifi-cation would suit Mr Pohl, who doesn't want to rush union. "So there is some reason for optimism," he said. 

Mongolia, one of the newest members of the IMF and World Bank, is in dire need of their of 2m people is facing a hal-ance-of-payments crisis. In the first half of the year, its current account deficit could be as high as \$200m. One of the main problems is that the Soviet Union now wants payment for oil in hard currency. A mission from the Fund is due there soon, and the World Bank is sending a team in July. 

The application in January by Albania to join the two institu-tions leaves only three sizeable countries outside their sphere of influence. Although the question of the Soviet Union's membership is likely to be put off for some time, the institutions are regularly sending missions there. The countries without applications pending are a rather odd mix Cuba, North Kores and Brunel.

The World Bank's new chief economist, Larry Summers, already has at the age of 35 a pretty impressive resumé. Right years ago he became pro-

said to have been the youngest so appointed. If Michael Duka-kis was now in the White House, Summers would have almost certainly been the head of his Council of Economic Advisors. He has made his first public pronouncements since joining the bank over the past week, suggesting that he will not be afraid to tackle some of the broad issues now facing the bank - such as the link between economic performance and democracy.

Of the statistics he is fond of quoting, he points to one as the most striking: that infant mor-tality is higher and life expectancy lower in New York City than in Shanghai. The Chinese, he notes, spend only 5 per cent of their \$500 annual per capita income on health care. Here is another: eliminating

all cancer would add three years to the life expectancy of

In the third world, Yemen, Sri Lanka and Indonesia have about the same per capita-income. Yet life expectancy in Yemen is 51 years, in Indonesia 60 and Sri Lanka 70.

> Peter Norman Stephen Fidler

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The annual report, including the agenda for this meeting, and the financial statements for the year 1990 as well as the details with respect to the members of the Supervisory Board and the Board of Management to be reappointed are available for inspection at and may be obtained free of charge from the Company's office and the

principal offices of the below mentioned banks. Holders of bearer shares who (in person or by proxy) wish to attend the meeting must have lodged their shares not later than Friday May 10, 1991 at one of the following banks who will subsequently send them a receipt which will serve as

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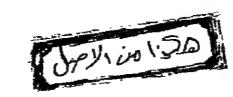
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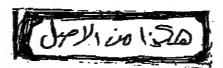
in the United Kingdom at Midland Bank PLC, London The Board of Management

April 29, 1991 Strawirskylaan 627 1077 XX Amsterdam

The Supervisory Board







## INTERNATIONAL NEWS

# US envoys meet Mengistu in bid to save Addis

By Julian Ozanne in Nairobi

SENIOR US envoys met the embattled President Mengistu Haile Mariam of Ethiopia at the weekend in an initiative almed at preventing the country's civil war engulfing the capital Addis Ababa.

capital Addis Ababa.

Mr Rudy Boschwitz, an envoy of President George Bush, and three other officials had extensive talks with Mr Mengistu and his government on an Ethiopian parliamentary proposal for unlimited, open talks with all rebel groups and a transitional government followed by a ceasefire. The meetings followed a week of heavy ings followed a week of heavy fighting between government troops and rebels who have advanced to within 65 miles of

advanced to within 65 miles of the capital.

One US official said the Ethiopian government had embarked on "a major, sincere undertaking. All the elements have come to the real fundamental judgment that profound political concessions must be made, and that a military solution is impossible.

thedule

ust talking

tary solution is impossible. There are no limitations. Everything is up for negotiation, even the formation of multi parties."

A US official left Addis Ababa yesterday for Khartoum to meet the two leaders of the main rebel groups, Mr Issayas Aferwerki of the secessionist Eritrean People's Liberation Front and Mr Meless Zenawi of the Ethiopian People's Revolutionary Democratic Front. The official will brief them on the government's position and try government's position and try to facilitate dialogue.

However, despite the back-

mism of US officials, doubts remain over whether the reb-els, lifted by recent victories, can be made amenable. EPRDF statements last week

criticised the parliament for calling a national mobilisation, and threatened to fight Mr Mengistu to the finish. Even so, the rebels are anxious to avoid the huge civilian casual-ties and destruction of infra-structure which would accompany a battle for the capital.
"It is in our interest to min-imise the bloodshed and come

to a peaceful resolution," Mr Asefa Mamo, EPRDF spokesman in London, said yesterday. Mr Mengistu's apparent determination to renain in power, rather than allowing a transitional government to be formed, continues to obstruct

peace.

Rebel groups have built up much hostility to, and suspicion of, Mr Mengistu and the clique which surrounds him. Furthermore US optimism about the possibility of a breakthrough has not been matched by its deeds. Last Thursday the US State Depart-ment ordered the evacuation of all embassy dependents and non-essential personnel and urged private Americans to

leave as soon as possible.

A leading Ethiopian political analyst in Nairobi said yesterday that the peace initiative has a very slim chance of success with Mr Mengistu still in

power.
"But it is the only chance to save the country disintegrating into a bloodbath. It must be

### ing of Washington and Moscow for the proposal and the optigiven an opportunity to sucsed even at the 59th minute." **UK** anticipates Kuwait

well-capping contract

By Mark Nicholson in Kuwait City

MR John Wakeham, UK energy He added: "I have every reason secretary, said yesterday he had "every reason to believe" that British companies would soon receive substantial contracts to help cap Kuwait's blaving oil wells.

blazing oil wells.
Senior UK oil industrialists
who accompanied Mr Wakeham on his three-day visit to the emirate also said they were confident of winning a share of the fire-fighting and capping work, now being undertaken by three US compenies and a

Canadian group.

The British delegation is among groups from around the world, including China and the Soviet Union, which have responded to the Kuwait govertiment's appeal this month for more help in fighting the fires. However, no further con-

100

tracts have yet been confirmed.
Mr Wakeham told reporters
yesterday he expected contracts towards repairing Kuwait's oil production facili-ties to amount eventually to "a good many billions of dollars".

to believe the Kuwait Oil Com pany will be asking a British team to do some of the work." The British delegation, headed by Mr Basil Butler, president of the Institute of Petroleum and a former chairman of the Kuwait Oil Com-pany, is offering expertise in management and damage assessment, as well as in direct fire-fighting.

British firefighters are expec-

ted, if contracted, to concen-trate on blazes in Kuwait's northern oilfields, where no well-capping has begun. Many of the delegation stressed UK expertise in addressing fires by drilling relief wells, rather than by tackling the well-head.

Mr Butler said it was to early to estimate how long it might take to extinguish the fires, but said there was little prospect of this within a year.
More than 60 wells have been capped so far of the more than 500 set alight by the Iragis.

# UN accord likely over W Sahara referendum

A SOLUTION to the conflict over the status of the former Spanish colony of Western Sahara, which has pitted Morocco against the Polisario Liberation Front, appears to be in sight, reports Francis

The UN Security Council is expected to agree today to proexpected to agree today to pro-posals for a referendum, drawn up by Mr Javier Pérez de Cuëllar, secretary-general. Both parties to the conflict – especially, it seems, Polisa-rio and its main ally Algeria – have made recent conces-

would cut its troops by two thirds, to 65,000, within 11 weeks of a ceasefire. All remaining Moroccan troops would be confined to defensive positions along the protective wall Morocco has built to defend itself from Polisario guerrilla attacks. Polisario's estimated 7,000 fighters would also be confined to camps around the main refugee centre south of Tindout, in south

Western Algeria.
The existing Moroccan administration will however remain, contrary to Polisario's nitial wishes. Considerations of cost strongly militated against the UN a wholesale takeover of taking over the administration of the territory by the UN before during the

by the UN before during the run-up to a referendum.

An election commission would decide who is eligible to vote in the referendum. To those names included in the census conducted by the former colonial power just before it relinquished control of the territory and which estimated the Saharawi population to be the Saharawi population to be just short of 74,000 would be added people from the Sidi Ifni region which Spain returned to Morocco in 1969 and those born in Morocco, Algeria and Mauritania who could bring proof of the Saharan origin. That, ironically enough includes the Polisario leader,

Mohammed Abdelaxiz, who was born in Marrakesh and whose father still lives there.

King Hassan has accepted the idea of a referendum but made it clear that the result could only "ratify" what most Margacana strongly feel is could only "ratify" what most
Moroceans strongly feel is
theirs historically. His prestige would suffer a considerable blow were the outcome of
the vote to be a call for independence. His opposition, frustrated by having no share in
running Morocco, has systematically been more "royaliste
que le roi."

Algerian President Chadli

Algerian President Chadli Bendjedid for his part has gone to great lengths to rebuild links with Algeria's rebuild links with Algeria's his eastern neighbour, notably by re-establishing diplomatic ties, broken off in 1976, three years ago. But the outcome of the first-ever free elections in North Africa, due next July in Algeria, could bring to power people far less willing to compromise.

Forthermore, King Hassan

Forthermore, King Hass Furthermore, King Hassan and his Algerian counterpart know that the pipeline due to carry natural gas to Spain across northern Morocco and the Straits of Gibraltar will only get the final go-ahead if the two big north African countries settle the status of the Western Scharz once and

Finally, were the long fester ing dispute to be settled, the Maghreb countries would be in with the EC with whom they share so many links. Instead of engaging in quarrels which leave most Europeans indifferent and buying weapons with money better used in civilian ojecis, they would for once projects, they would for once have shown they were capable of doing something construc-

With turnoll likely to continue in the Middle East, that would at least leave the Magh-reb al Aqsa (and of the setting sun) as one part of the Aral

# ANC defeat India divided over US trade decision

By K K Sharma in New Delhi INDIAN business has made a leaves the door open for negotistrong protest against the US decision to put India, with China and Thailand, on the

By Patti Waldmeir Special 301 list, under the US Trade Act. However, the Indian governin Johannesburg MRS Winnie Mandela, on trial in South Africa for kidnapping and assault, was unexpectedly

and assault, was unexpectedly defeated at the weekend in an election to a senior post in the African National Congress.

The wife of Mr Nelson Mandeis. ANC deputy president, lost a secret ballot for the presidency of the ANC Women's League.

This post carries automatic membership of the ANC's policy-making National Executive Committee, under the organisation's proposed new

for Winnie

Mandela

organisation's proposed new constitution.

constitution.

Mrs Gertrude Shope, a moderate on the ANC national executive, became Women's League president late on Saturday night when she took 400 votes to the 196 of Mrs Mandela, who represents the organisation's most radical wing.

Despite her defeat, Mrs Mandela seems likely to be elected in July to an expanded, 120-member ANC national executive.

 A mob shot and hacked to death at least six people at a funeral in the township of Soweto, near Johannesburg, yesterday.

Three thousand sympathisers of the mainly Zulu Inkatha Freedom Party swarmed out of a funeral rally at a stadium and stracked residents.

could imperil India's exports to

its largest trading partner, at a time when its balance-of-

payments position is critical, is in marked contrast with the condemnation of the decision from Indian business and offi-

The subdued comment could

He felt the decision was made mainly to placate Congress from which the administration was under pressure to act. Dr Swamy's surprisingly mild reaction to a decision that

However, the Indian government is not showing concern over the decision, although punishment and retaliation by the US against India's exports can be taken after aix months if Delhi makes no progress in protecting US companies' intellectual property rights.

Dr Subramaniam Swamy, India's commerce minister, yesterday said "we should not over react" to the US decision. The statement by Ms Carla Hills, US trade representative,

Hills, US trade representative, accompanying the announce-ment was "conciliatory and

Mohamad, Malaysian prime

meetings in Washington.
Under the US decision, India,
with China and Thailand, have
been put on the priority watch

An emergency meeting of the donors is to be held during the current World Bank-IMF

been put on the priority watch list for six months during which negotiations will be held on protecting US companies intellectual property rights.

Officials expressed regret that the US decision had been taken while the issue was still with the Uruguay Round trade liberalisation talks of the General Agreement on Tariffs and

However, Dr Swamy believes negotiations could resolve dif-ferences between India and the

The objections by the US are

### Seoul death leads to fall thought to be mainly to India's of minister failure to protect the patents of pharmaceuticals companies on

By John Ridding in Seoul

PRESIDENT Roh Tae Woo of South Korea has sacked his home minister in an attempt to defuse anger over the death of a student at the hands of riot

police.

Mr Kang Kyong Dae, a 20year old economics student,
died on Friday night after
being beaten by police during a
demonstration against the
arrest of a student leader at
Seoul's Myungi University.

This myst the first death of a This was the first death of a student in a clash with riot police since 1987 and will increase social tensions at a

increase social tensions at a time when the annual wage-bargaining and student pro-tests are getting under way. It prompted demonstrations in Seoul at the weekend, Riot police used tear gas and water cannon to block a protest march towards central Seoul on Saturday afternoon.

A spokesman for the ruling Democratic Liberal Party said

that the government "wholeheartedly apologises to the nation". He said that Mr Ahn Eung Mo, home minister, would be superseded by Mr Lee

Sang Yeon.
However, opposition groups said that the government's response, and the issue of arrest warrants for the four policemen believed responsi-ble, was not enough.

# Dr Swamy pointed out that the US did not take any action against India last year after putting it on the hit list under the Super 301 clause of the Trade Act because of restric-tions under its foreign invest-ment and trade policies. also be related to India's hope that the US and other donor countries will give emergency assistance to the country to help tide it over its current payments problems. Kaifu cool to proposed Asian economic group

MALAYSIA has failed to win MALAYSIA has falled to win endorsement from Mr Toshiki Kaifu, the visiting Japanese prime minister, on a controver-sial proposal to set up a new Asian economic group, Reuter reports from Kuala Lumpur. Japan would await further developments from Malaysia

developments from Malaysia and other south-east Asian and other south-east Asian countries on the proposed East Asian Economic Group (EAEG) before making any decision on a role for itself therein, Mr Abdul Majid, a senior Malaysian Foreign Ministry official said on Saturday after Mr Kaifu had met Dr Mahathir

Mohamad, Malaysian prime minister
Dr Mahathir has proposed the EAEG, citing the European Community and the US free trade agreements with Canada and (in embryo) Mexico.

The US has opposed the EAEG, saying it could create a trade bloc.

Japan, warr of straining ties.

Japan, wary of straining ties with the US and the EC, its main trading partners, has remained cool to the idea, although Malaysian leaders say Tokyo, with its economic might, would be the leader of such a new group.

ing Asian countries could not raise by themselves their con-cerns about growing protec-tionism in the world. He said the premier was con-cerned that multilateral trade talks had stalled because of dif-ferences between the EC and the US, which left many devel-oping nations in the cold.

"An EAEG forum would cer-tainly deal with the matter." the official quoted Dr Mahathir as saying.

The ministry official quoted Dr Mahathir as saying develop-

as saying.

"As a group, these small countries would have a voice."



products, rather than the pro-

esses which are used to make

Dr Swamy said that the US

"concern is not with the law

but on its enforcement." He said: "We have no bitter-

ness or rancour. I want to tell Indian industry not to panic as

the door is open for negotia-tions. We must find a negoti-ated settlement."

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Section Section

French visit

to NZ an

attempt to

rebuild ties

By Terry Hall in Wellington

FRENCH prime minister Michel Rocard today begins a visit to New Zealand seen as

important in improving a rela-

tionship which for six years

has been deeply troubled.

Difficulties have included the Rainbow Warrior affair,

French testing of nuclear weapons in the Pacific, and

trade difficulties with the EC.
in turn, Mr Rocard's visit,

the first by a French prime minister, is important to the

# David Marsh hears a candid commentary from a senior economics official who retires tomorrow How Bonn got it wrong on the east German economy

THE German government deceived itself in falling last year to foresee the depth of the economic crisis in east Germany, says Mr Otto Schlecht, state secretary at the economic minis-

In a frank admission from a Bonn insider of policy shortcomings over German unity, Mr Schlecht said: "We deceived ourselves about the size and depth of the restructuring crisis."

In particular, the government's much-broadcast comparison between the hoped-for recovery in east Germany and the positive aftermath of the west German currency reform in 1948 was "wrong from top to bottom,"

Mr Schlecht, Bonn's most senior civil servant in the economic policy field, is retiring tomorrow after 18 years in the job. He revealed that he was initially highly sceptical about Mr Jürgen Möllemann, the economics The west German current account balance will show a small deficit both this year and next and growth in the west will slip to 2.5 per cent this year, according to the spring report of Germany's five leading economic institutes published today, writes David Goodhart in Bonn.

The institutes expect average inflation in west Germany this year of 3.5 per cent (touching 4 per cent at the end of the year) and 11 per cent in east Germany (touching 15 per cent at the year's end).

minister who took over in January. but now backs the minister's more active line on aiding the east German

During the run-up to the united German elections last December, Mr Schlecht said the government seized on optimistic forecasts that the east German economy would recover relatively quickly. "We gave prominence to the positive elements, and forced the negative ones into the back-

ground. This was because we wanted

profile. In the was because we wanted people to take heart (over economic prospects) – and because there was an election campaign."

"At the beginning, we somewhat underestimated the effect of the shock of liberal spine commended. of liberalising overnight a command economy which had been barred off from the world for 40 years," Mr

On the outlook east of the Elbe, he

GNP in east Germany is expected to fall by 17.5

The report expresses cautious hopes of a construction-is turnaround in east Germany in 1992. But by the end of this year 3.5m people will be without work or on short-time work in the east. The institutes are critical of the large wage increases in east Germany and propose that the Trenhand agency, which owns most east German companies, should become involved in wage bargaining.

> will have gone through the worst". Next year would see recovery, but from a far lower basis of economic activity than the government had pre-viously predicted. Unemployment in east Germany

would continue to rise, but not above 2m, thanks to the policy of putting large numbers of effectively-unemployed people on to short-time working. Mr Schlecht said.
Until a few months ago, the government, together with the country's leading independent economic forecasters, were unanimous that an upturn in east Germany would begin

this summer.
Mr Schlecht praised the hard work and energy of Mr Möllemann who replaced his luckless predecessor Mr Helmut Haussmann. Mr Möllemann has played a leading role in bringing about increased public sector funding

about increased public sector funding and administrative support for the east, as well as a shift to more pragmatic policies over property rights and privatisation.

Mr Schlecht, 65, will now head the Ludwig Erhard Foundation, the body promoting the ideas of the Germanstyle "social market economy" at home and abroad. He may also act as home and abroad. He may also act as an economic adviser in the Soviet Union and for other east European governments such as Hungary and

money and can influence the

tate of world finance. We have to go to the point where there is a linkage between the crimi-nal origin of funds and the

legitimate enterprise and then

The three UN agencies have

a combined annual budget of

that more will be available

once he has proved to UN member states that the new

single organisation is giving

Italy is the biggest contribu-tor, because its agency for co-operation and development — which Mr Giacomelli set up in 1971 — recognised the impor-tance of fighting drug prob-

lems early on Britain, the US, Germany and Sweden are also

better value for money.

stop the criminal activity."

National party government of Mr Jim Bolger, which wants to emphasise its desire to strengthen New Zealand's place in Europe just as France sees a similar role for itself in

China puts up prices China yesterday announced huge price increases on stable foods, saying they were necessary because of the crushing burden of government subsidies which have quadrupled in 10 years, Reuter reports from Peking.

Residents were told about the price bikes at their work

the price hikes at their work places last week, triggering long queues at shops where April ration cards could still be used to buy goods at the old

The price of flour rises by 54 per cent and vegetable oil by 108 per cent, but will still be priced below the cost of pro-

To soften the latest inflationary blow every worker will get a subsidy of six yuan (\$1.14) a

**US** orders fall

US machine tool orders, a key indicator of the nation's eco-nomic health, fell sharply in March, down 22.7 per cent from a year earlier and 16.2 per cent ower than February, the Association for Manufacturing Technology said.

Machine tools, which cut or

shape metal, are used in the manufacture of a goods rang-ing from weapons and aircraft to consumer items such as refrigerators and cars.
Although the market for

machine tools is relatively small, its level of activity can provide clues to the health of manufacturing and the economy generally.

Iceland's new PM

A coalition government is to be formed in Iceland between the right-wing Independence party and the Social Democrats. The new prime minister is Mr David Oddsson, 43, leader of the Independence party for only a few weeks, the mayor of Reykjavik and a well-known radio comedian, writes Robert Taylor in Stockholm.

The coalition parties between them have 36 seats in

# said that, by the end of this year "we Ministers seek Nato | UN plans crackdown on drug laundering New narcotics chief sees attack on crime profits as crucial, says Ian Hamilton Fazey

By David Buchan in Mondorf-les-Bains, Luxembourg

THE future of European defence should be discussed in Nato with the Americans, EC

At an informal meeting, the more Atlanticist states - Britain, the Netherlands and Portugal - appeared to stem the tide in the political union negotiations that had been moving in favour of presenting Nato and the US with a fait accompli on European defence. This would be based on a western European union ever more closely tied to the Community. Mr Jacques Poos, foreign minister of Luxembourg, which holds the EC presidency, revealed that his US counterpart, Mr James Baker, had last week delivered another stiff

Echoing his diplomatic demarche in February, the US secretary of state cautioned the Europeans that in building up WEU, they should not tamper with the Nato military structure or take action outside the Nato area without first con-sulting the alliance.

warning to EC states on

European states that did not belong to the EC, such as Norway and Turkey, should also be let in to WEU, he had said. let in to WEU, he had said. American concerns could be "appeased", said the Luxembourg minister, and the forum for this should be Nato, which was lagging well behind the EC in its strategic review. Mr Jacques Delors, the Commission president, suggested

ai

Dr. Sø

A flick of a coin yesterday denied Mr Brian Crowe, Britain's ambassador to the Conference on Security and Co-operation in Europe, the top job in EC diplomacy, writes David Buchan. EC foreign ministers split six-six in a secret vote on Saturday on whether Mr Crowe or Mr Pierre Champenols, a Bel-gian diplomat, should suc-ceed Mr Giovanni Januuzi ceed Mr Giovanni Januuzzi of Italy as secretary general of European Political Co-operation, a small cell of Brussels-based diplomats through which all EC foreign policy co-ordination passes. The UK and Belgian foreign ministers, Mr Douglas Hurd and Mr Mark Eyskens, first thought of dividing the job's tenure. But realising the job could be dramatically changed and upgraded in a political union bresty, they decided to spin for it. Mr Jac-

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decided to spin for it. Mr Jacques Poos, foreign minister of Luxembourg spun the coin, and the Belgian won.

that if delicate defence issues were also discussed in Nato as well as the EC, fewer British raised. It would look less as though the Americans were being chased out of Europe, the Commission president said, calling for Nato to get a move on with its strategic review scheduled to end with an autumn alliance summit,

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Realities."

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NEW routes and markets for drug traffickers have been created with the end of the Cold War and the opening of east European borders. The Soviet Union has reported large increases in addicts during the last three years and the United Nations says that some of the drugs now being smuggled through the Balkans are "stick-

ing" en route.

The spread of the problem has added to the urgency with which the UN has started to merge its three drugs agencies to cut out duplication. The aim to cur our diplication. The aim is to escalate and globalize its fight against the illicit drugs industry, which Mr Giorgio Glacomelli, new head of the UN's programme, says is worth up to \$500m a year.
Mr Giacomelli said the UN
would take the lead to co-ordinate a more rigorous world-

By David Goodhart in Bonn

THE German Greens took

steps towards creating a more professional party structure at the weekend but did not, as had been expected, support a full-scale takeover by the pragmatic "realo" wing.

In one of the biggest shocks of lost December's all-Corman

of last December's all-German election the Greens falled to

cross the 5 per cent hurdle into the Bundestag but have subsequently recovered ground in Länder elections.

The weekend conference did

abolish the rotation principle,

wide fight against drug abuse. He sees a more vigorous attack on money laundering as crucial, to stop drugs money being channelled into legitimate Mr Giacomelli, a senior Ital-

ian diplomat who took up his post last month, will report progress to the UN Commission of Narcotic Drugs, which starts its annual 10-day meeting in Vienna today.

The three agencies – the Division of Narcotic Drugs, the

UN Fund for Drug Abuse Control and the International Narcotics Control Board - are being merged into a single organisation called the UN International Drug Control Programme.
The agencies employ about 150 people in Vienna and 50 in 15 offices around the world.

Greens inch toward realism

under which representatives

were usually allowed to serve

only one term in office, and which had helped to mark the

Greens as a counter-culture

party.
Also, a group of far-left ecologists under Ms Juita Ditherth decided to leave the

However the Greens stopped short of swallowing all the "realo" medicine and elected two leaders from the left of the

treaties on legal drug produc-tion and run intervention pro-grammes to try to change the Third World countries producg optum and coca leaves.

Recent years have seen increasing emphasis on tack-ling the problem in the market-place by reducing demand among drog abusers through educational, social, welfare and

medical initiatives.

However, Mr Giscomelli acknowledged that the UN agencies have been "parallel institutions", not always in harmony, despite good work

Mr Giacomelli said the UN's estimate of the size of the ille-gal drugs industry was between \$300hn and \$500hn. People tended to fix on the higher figure, which he thought was reasonable. "It is second only to the arms trade and is bigger than the oil trade. With such amounts there is no limit to what you can achieve. You can buy or kill judges and you can set a very sophisticated under-

set a very sophisticated under-ground pharmaceuticals indus-try," he added.

"Against it, we have to oper-ate within the framework of law or agreed strategies and tactics, while the crime world has no such constraints." has no such constraints. They have no problems of sover-eignty or borders."

eignty or boulers.

Mr Giacomelli said organised crime had "globalised as much as any other international industry." This was why an attack on money laundering was at the heart of the strug-

gla.
"This is where the international community is worried. It is a very significant amount of



# A delegate aims a water pistol at another party member at the German Green conference US lobs a cut-price spanner into Europe's cosy soda ash market

Clive Cookson on the looming upheaval in production of a major industrial chemical

THE £700m a year European market in soda ash — one of the world's main bulk chemicals - is entering a period of upheaval, after 40 years during

which the pattern of trade hardly changed.

The soda ash story illus-trates both the continuity of the European chemicals busi-ness and the forces of change your working on it in the core now working on it. In the case of soda ash, these include: Low-cost US producers whose prices can undercut the

Buropean manufacturers at current exchange rates; • The EC, which dealt the ● The EC, which dealt the European companies a double blow late last year, by fining them Ecu48m (£33.4m) for allegedly running a soda ash cartel and by lifting an anti-dumping duty that had kept US producers out of Europe; ● The opening up of eastern Europe's huge soda ash market to western manufacturers.

western manufacturers. Solvay of Belgium has dominated the sods ash business since the 1860s when Ernest Solvay founded the company to synthesize the material — used in glass making and other industries — from cheap raw materials (salt and limestone). During the late 19th century Solvay built a network of soda ash plants across the continent from Russia to Spain, while licensing Brunner, Mond - a predecessor of ICI - to use his process in the UK.

Today Solvay, Belgium's second largest company, makes about 4m tonnes a year of soda ash in west European plants. Soda ash - currently selling for about \$200 per tonne - still represents 11 per cent of Solvay's BFr255bn (£4.16bn) a year turnover. The company has long used soda ash as a "cash cow" to help finance expansion into other fields.

ICI makes im tonnes a year of sods ash in the UK. Smaller European producers, including Rhône-Poulenc of France, Akao THE EUROPEAN

of the Netherlands and BASF and Henkel of Germany, pro-duce 15m tonnes a year.

MARKET

The sales pattern established in the 19th century persists today. ICI has more than 90 per cent of the UK and Irish soda ash markets and sells very little on the continent. Solvey, conversely, has 70 per cent of the continental market.

Solvay and ICI abandoned their formal market-sharing agreement in the 1960s and dst that there is now no collusion between them. The EC competition directorate disagrees and in December fined Solvay Ecusiom and ICI Ecul7m for operating a cartel and offering illegal price rebates to lock in large custom-ers. In addition BASF was fined Eculm.

against the fines. The rebates are normal commercial practice, they say, and the trading patterns result from the nature of soda ash, a bulky low-value chemical which is expensive to transport and requires special supply facilities, Customers do not maintain large stocks of soda ash — a glass manufac-turer keeps less than a week's worth on the premises — and they rely on the suppliers to keep the material flowing

steadily into the works. For example Pilkington, the eating UK glass maker, has a very close working relation-ship with ICI, which has sup-plied virtually all its soda ash for many decades. ICTs soda ash factories in Cheshire are conveniently close to Pilkington's glass works in St Helens

on mersystes.

Mr Olivier Montfort, manager of Solvay's soda ash business, says his company recently offered to supply Pilkington in St Helens with Solvay soda ash at the same price as it sells the material to Flachglas, Pilkington's German

rischglas, Filkington's German subsidiary, with transport costs added. "They could not accept it," he says.

The great misfortune for the synthetic soda ash producers was the discovery in the 1950s of vast deposits of a mineral called trons in Wyoming, USA. Trons is a naturally occurring called trons in Wyoming, USA.
Trons is a naturally occurring
form of sods ash (sodium carbonate) and represents a
cheaper source of the material
than the Solvay process. In
1986 the last Solvay plant in
the US closed down after making heavy bases for several ing heavy losses for several years, leaving the US field clear to a group of six compa-nies selling natural soda ash. The group operates an export cartel, American National Soda

Ash Corporation (Ansac), which has had great success selling US ash in Asia and South America. Small quantities have come into Europe, particularly when the dollar was very weak in the mid 1980s, but the EC anti-dumping duty of \$65 per tonne effectively

shut out US imports.

After the EC lifted the duty last October, it told Ansac that it could not operate as a cartel in Europe. That decision has somewhat deliand US also as a content of the country of somewhat delayed US shipments to Europe, while the six individual companies make their own export arrangements, but sources in the industry say that significant

amounts of American sah are beginning to reach UK and west European ports.

The US producers say they are aiming to win at least 5 per cent of the European market. But they are acting cautiously, in response to an EC warning that it would monitor their activities closely and re-impose the anti-dumping levy immediately if there was any evidence of unfair activities. Richard Bell, ICI's commercial manager for and activities are activities. soda ash, says some US material is reaching Europe at prices very close to dumping levels.

Mr Montfort says Solvay accepts that the Americans will win a slice of the west European market. Some glassmakers near good harbours — for example in the Rotterdam/Antwerp region - may take as much as 10 per cent of their sods ash from the US, he says, although they will be reluctant to go beyond that level and jeopardise the long-tarm security of their rela-tionship with Solvay.

Solvay plans to make up for the loss of market share in western Europe by winning business in the east. The company is close to regaining con-pany is close to regaining con-trol of the Bernburg plant in eastern Germany, which was appropriated from Solvay in 1940. As soon negotiations with the Treuhand privatisation approx are complete. Solvay agency are complete, Solvay will invest DM200m in Bernburg, which can produce 500,000 tonnes per year. Meanwhile ICI says it has

been approached by a number of east European countries, "We're looking at a variety of options," said Mr Bob Collicut, ICI sods ash manager. "I think that sods ash is an industry that eastern Europe might want to concentrate on, since it is not environmentally one of the worst industrial activities and it is used in so many other basic industries - particularly glass, detergents and chemicals."

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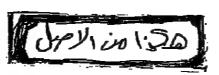
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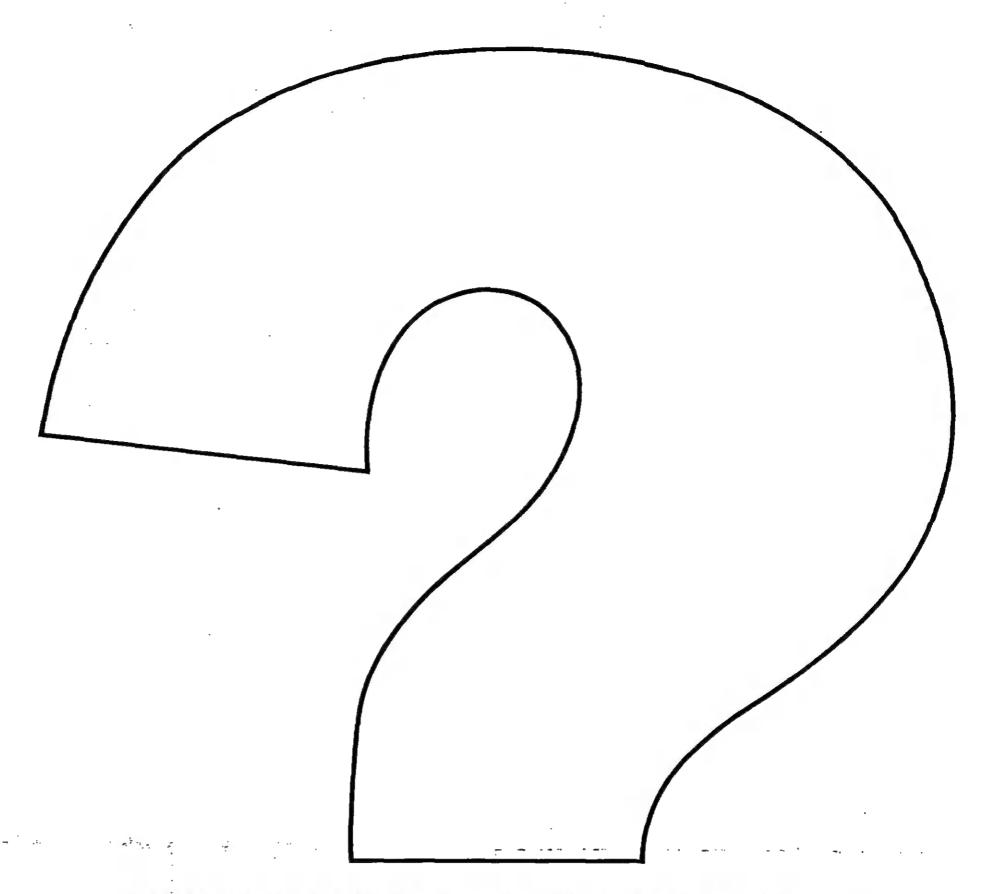
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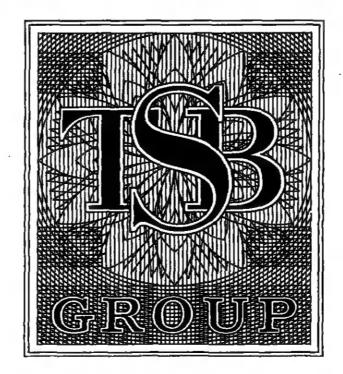
attempt to

rebuild ties





# WHY ARE WE INVESTING **DURING A RECESSION?**



If we held investment back, our profits might well improve - in the short term. But they'd suffer in the long run; and so would our customers, employees and shareholders.

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paper out of our branch offices; refurbishing over 800 branches in the next 3 years; increasing sales space and sales staff, cutting waste and unnecessary bureaucracy. This year, investment in training has increased more than 50%. It's part of our drive to improve quality, service and profitability.

Of course, the recession affects us as it does others. In particular, it affects the level of provisions we must

make against bad and doubtful debts. But we have the financial strength to look beyond the recession and continue to build our business.

In this way we can maintain our competitiveness: thus providing our customers with services of the highest quality, and building long-term value for our shareholders.

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# Banking and beyond.

ASSETS: £27 billion. SHARE CAPITAL AND RESERVES: £18 billion. CURRENT AND DEPOSIT ACCOUNTS: £23 billion. ADVANCES: £17 billion. FUNDS UNDER MANAGEMENT AND ADVICE: £22 billion.
TSB: TSB Branch Banking; TSB Banking; TSB Branch Services; TSB Trust Company. HILL SAMUEL: Hill Samuel Bank; Hill Samuel Financial Services, Hill Samuel Investment Management; Private Client Services, COMMERCIAL: Noble Lowndes; Swan National; Wescol.

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series seasonally adjusted. Statistics for Germany apply only to western Germany. Retail seles volume: data from national government sources except Japan and Italy (value series defiated by OECD using CPI). Refers to total retail sales except France and Italy (major outlets only) and Japan (department stores on the series defiated by OECD using CPI). Refers to total retail sales except France and Italy (major outlets only) and Japan (department stores on the series of the s

THE FALL-OUT from the monetary and political unification of east and west Germany last year has left German policy-makers facing two very different economic chal-

lenges. Reliable statistics for industrial production and employment in the eastern länder are still hard to come by, but it is quite clear that the east German economy has col-lapsed over the past nine months under the dual burden of competition from the west and rapidly rising east German wages. Meanwhile, consumer demand and industrial output in west Germany have continued to grow at an apparently unsustainable pace, as the economic indicators show in the chart.

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The growth of output of west German companies has accelerated since the collapse of the Ber-German consumers were first able freely to travel to the west. Industrial production in 1990 was 5.2 per

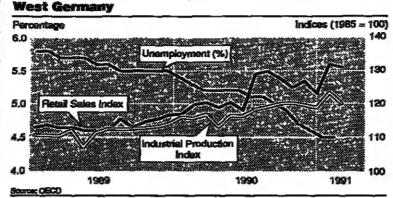
cent higher than in 1989. resources away from producing exports in order to supply the expanding home market. The catalyst for this change was the deteri-

# A Germany divided poses new challenges

oration in Germany's export com-petitiveness which has occurred over the past year. Rising German interest rates have attracted foreign capital into Germany, causing the D-Mark to appreciate and pushing the German current account into deficit in January of

this year. Retail sales were buoyant in the western Tander in late 1989 and early 1990, but it was monetary unification last July, and the con-sequent rise in the purchasing power of east German savings, which provided the biggest fillip for west German retailers. Retail sales in the third quarter of last year were 13.3 per cent higher than in the equivalent period in higher sales in the second quarter of 1990.

The demand for labour in west Germany has also increased sharply as companies have expanded production to meet rising demand for their output. Vacancies in 1990 were almost double their level of 1986, while unemployment



In February 1991, from 7.2 per cent In 1985.

labour market has been mani-feated in a rise in the level of wage claims. This combination of strong consumer demand and increased wage pressure explains why the Bundesbank remains ner-

yous about inflation and may want to increase interest rates in Ger-many again, despite falling output and rising unemployment in the

These and many other trends in the world economy are visible in the fourth of our new series of industrial countries. It follows

(April 8 1991), Balance of Pay-ments (April 15 1991) and Money

and Finance (April 22 1991). Today's table consists of five detailed picture of both historical trends and future prospects for industrial output, retail sales and

The industrial production and retail sales series are shown annually in index form (1985 = 100), and quarterly and monthly as growth rates on the equivalent period in the previous year.

Because all countries calculate unemployment rates in different ways, the table contains standar-dised unemployment rates for each country, adjusted by the OECD from national sources to approximate to the International Labour Organisation (ILO) definition of unemployment

This definition includes only those persons of working age who are without work, available for work and actively seeking work. This unemployment definition may

not adequately capture the true rate of unemployment. Published figures for unemployment in east Germany, for example, understate the true level of unemployment me true level of unemployment considerably, since many "employed" workers are merely being paid to stay at home until they can legally be made redundant later this year.

Changes in the level of job vacancies in an economy often provide an advanced warning of

provide an advanced warning of tuture changes in unemployme or inflation, yet few countries

attempt systematically to record total available vacancies. In the UK, the available measure of vacancies — unfilled vacancies at job-centres - is estimated to represent about one third of total vacancies in the economy. No vacancy data are available at all for Italy, while in the US a help-wanted index, based on jobs advertised in main metropolitan newspapers, is used as a proxy

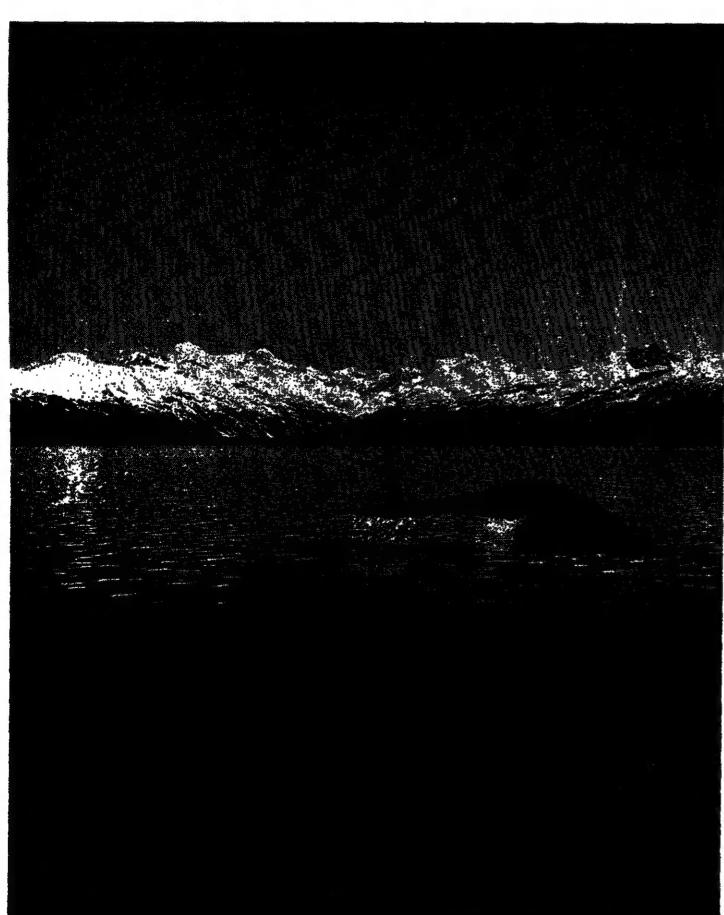
The table contains a vacancy rate indicator which the FT has constructed for each country except italy. The available raw vacancy data for each country, or proxy for the US, have been divided by total civilian employ-ment, to adjust for changes in the size of the employed work-lorce, and converted into an index with

This vacancy rate indicator is informative, but must be used with care. Only general trends in the index can be compared across countries, not levels or even percentage changes. Even within countries, percentage changes in the index over time must be inter-

preted with caution. The composite leading indicators are weighted averages of a number of forward-looking sconomic indicators for each country, which are compiled by the OECD. Cyclical movements in the monthly index should precede cyclical fluctuations in the index of industrial production by about six to nine months.

The indicators included in the index vary across countries, but will often include share price movements, housing starts or results from surveys of business

> Edward Balls and Jili Leyland



The few blue whales remaining alive in the world are no match for the predator who has carelessly eliminated eight hundred species of life from the face of the earth in this century alone: Man. Like every other creature in the sea, the blue whale requires clean water to live. The Samsung Group has designed and is currently producing supertankers with a double-hull, double-bottom construction that prevents oil spills. The vessels, which are being built for major oil companies in the United States and Europe, are proof that technology can make man a protector instead of a predator.

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voked by job cuts at two trust nospitals is set to continue in the run-up to Thursday's localgovernment elections. Opposition MPs plan to press ministers again today after last

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week's announcement of about 600 job losses at Guy's Hospi-tal, London, and a probable 300 at the Bradford Hospitals

The financially provoked cuts, announced less than a month after the introduction of the government's NHS reforms, have led to renewed calls for publication of the business plans on which ministers granted self-governing trust status to 57 hospitals and other services. Mr Robin Cook, Labour health spokesman, has written to Mr William Waldegrave, health secretary, asking whether the proposed job losses at Guy's were in its

plan.
Mr Waldegrave, in a BBC radio interview yesterday, said it would have been wrong to expect hospital managers to predict last year - when the business plans were prepared - exactly what their income

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Edward Billion

would be for this year. He agreed that a study by Coopers & Lybrand Deloitte, chartered accountants and management consultants, had shown that only about 12 of the trust candidates were with-out any financial difficulties.

THE UPROAR over National Health Service funding protate that it had been his job to judge whether the solution was going to come "from the very management structure which had created those problems" or

had created those problems" or from setting up trusts.

Under the health reforms, trust hospitals such as Guy's manage their own day-to-day affairs. All hospitals, whether trusts or directly managed, now receive their finance from contracts negotiated with health authorities and general practitioners. That more competitive funding system means that further cuts and service that further cuts and service reductions like those announced last week are likely particularly in London, where the hospital sector faces substantial rationalisation.

The Guy's and Bradford job cuts, coming so soon after the start of the reforms and just before the local government elections, have embarrassed the government.
Mr Peter Griffiths, chief

executive of Guy's hospital, stands by his decision to tell his staff last week that jobs needed to be shed. He said: "Too often, prob-

lems in the NHS have been caused by money running out towards the end of the financial year and forcing hospitals into sudden, unplanned decisions. I thought it was right to make the position clear at the start of the financial year so that we would have as much



Battle resumes: William Waldegrave (left) faces fresh attacks from Labour's Robin Cook

time as possible to tackle it."
On Saturday Mr John Major,
the prime minister, and other
ministers met medical and health specialists to discuss targets for improving the nation's health. The meeting kept to its planned agenda, although Mr Major emphasised

to his audience that the gov-ernment had no intention of reducing the overall resources devoted to the NHS. He said the objective was to get more health care for every pound

spent.
The plans for health targets discussed on Saturday will be

of Health next month. Although the idea is welcomed by health specialists, it is likely to generate more contro-versy. Critics say that the gov-ernment's economic policies have added to the health prob-

# Tories in the north-west N THE north-west, the by-election defeat for the Conservatives in the formerly safe parliamentary seat of Ribble Valley in Lancashire has added spice to what was already destined to be a vigorous three-party tussle.

The local authorities are likely to see shifts in power because a third of the seats are up for re-election and all the seats are to be contested in 11 seats are to be comested in 11 districts that have had bound-ary changes. Everyone on the register has a vote – for met-ropolitan borough councils in Greater Manchester and Mer-seyside and for district councils in Cheshire, Cumbria and

Lancashire.
Crucially, both main parties agree that Labour needs 21 parliamentary gains from the Conservatives in the north-west at a general election to install Mr Veil Kinnock, its leader, in

Downing Street.

Both main parties are massing their resources for the fight.

Labour has 14 full-time offi-cials and organisers in the region, co-ordinated from a new headquarters in Warring-ton, Cheshire, at the hub of the region's motorway network. In 1987, the last time most of this year's contested council seats were fought, Labour did much worse than expected,

failing to capture control of

Labour then had fewer than half the full-time workers it has now, and most were diverted by the party's internal war against the Militant Ten-

dency in Liverpool.

The Conservatives' regional headquarters is in Bury, near Manchester, at the hub of a clutch of parliamentary marginals, where three Central Office organisers help to co-or-dinate 30 full-time constituency

At election times, Labour gets additional help from full-time trade union officials. Therefore from an organisa-tional point of view, the two main parties are probably more evenly balanced in the north-west than ever before.

Ian Hamilton Fazey says the poll tax is the main issue in this closely

and Labour is no longer in dis-

fought region

The battleground itself is one of the UK's key economic and political regions. With about 7m people, it is a third larger than Scotland and accounts for about a tenth of UK gross domestic product. About 2.5m and 1.4m people live in the conurbations of Greater Manchester and Merseyside respectively.

here are 79 parliamentary constituencies, 38 held by Labour, 37 by the Conservatives and four by some Labour workers admit privately that the task of winning 21 Tory seats may be too much, especially because the Conservatives hope to gain Ribble Valley and Southport on Merseyside from the Liberal Democrats.

Yet the loss of the formerly safe Ribble Valley in a by-elec-tion last month on the single issue of the poll tax has rattled the Conservatives. At least 13 of their seats are marginal. Senior figures with seats at risk include Mrs Lynda Chalker, the overseas develop-ment minister, at Wallasey, Merseyside, and Mr David Trippier, the environment minister, at Rossendale and Darwen in

Lancashire. Of the 1,170 seats being con-tested, Labour is defending 471, the Conservatives 413 and the Liberal Democrats 116, with 75 independents and 11 old-style

Liberals in Pendle. Generally, towns and cities already in Labour bands are expected to stay so. Conservative apprehension will centre on the hung councils of Wirral side - Chester, Cheshire's et Vale Royal, Blackpool and Lan-caster, where the Liberal Dem-ocrats are not strong, giving at Labour a good chance of taking

control.

Conservatives will also be concerned with results in A wards in Conservative-held parliamentary marginals where Labour came a strong second in 1987 - Ellesmere Port and Neston, Barrow-in-Furness, Bolton North-East, Bury North, Bury South, Hynd-burn, Lancashire West, Pendle, Rossendale and Darwen and

Wallasey. The parties will also scan the results for an indication of . whether the next general elecin Bolton West, Stockport, and Pendle a strong showing by the Liberal-SDP Alliance ensured Conservative victories over Labour in 1987. Labour stands to gain those seats if it can pick up a relatively small num-ber of votes from former Con-servative and Liberal Democrat voters.

What happens in Lancashire may be the most telling indicator of the electorate's mood. Because six district councils have to be elected in their entirety, more than 421 seats of the north west's 1,170 will be contested in Lancashire alone.

Many are in places such as Hyndburn and Rossendale, where working-class owner-occupation is high - but the houses were formerly lowrated. Thousands who voted Conservative in such marginal constituencies in 1967 have been poll tax losers. All parties say that their

early canvass returns show the poll tax to be the dominant, possibly the only issue.

The Conservatives say everything will depend on how well people understand the mechanisms by which this year's poll tax bills are being reduced for

receive further reductions.

Party workers will have to wait for May 2 to discover how the voters of the north west have judged the argument.

all and how the poor will .

**NEWS IN BRIEF** 

### Ulster talks will start tomorrow

THE FIRST discussions in the round-table talks on Northern Ireland's political future will be between government ministers, the nationalist Social Democratic and Labour party and the Alliance party, Ralph Atkins writes. The talks start

Leaders of the Unionist parties are not expected to meet Mr Peter Brooke, Northern Ireland secretary, until late this week. The first plenary, involving all the political par-ties and covering devolution in the province, is expected to be held next week. The Irish government will

enter the telks later, when discussions are extended to include the relationship between north and south Ireland and between London and Dublin.

Assault on crisps would outlaw certain flavours

of British crisps may be blocked by Euro-MPs. The European Commission is refusing to change a draft directive on the use of sweet-eners that would outlaw the process for producing different flavours. Crisps were omitted from a list of exempted foods.

The draft legislation must now go to a second reading in the European parliament.

European bank plea A EUROPEAN central bank should be based in London, already the leading financial centre of Europe, Lord Alexander of Weedon, chairman of

said yesterday. Writing in NatWest's Quarterly Review, he urged the government to play a positive role in the development of the European monetary system.

National Westminster Bank

Food deficit

THE UK food industry is "los-ing the competitive war", Mr Paul Judge, chairman of Food From Britain, the government-From Britain, the government-funded export promotion group, said at a food exhibi-tion in London yesterday. "British food and drink was in deficit by £5hn last year," he said. "More than half of that is from products which can be grown in the UK."

RCS NANTERRE B 542 039 532

PARTICIPATING STOCK APRIL 1984 of ECU 1000 EACH

GENERAL MEETING TO BE HELD

ON MAY 15, 1981

**AGENDA** 

AGENDA
The gueens of participating stock April 1984
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Meeting will be held on May 15, 1991 at
11.15 and at the registered office of the
Company,
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enact on the following symdets

BOARD OF DIRECTORS' REPORT ON THE COMPANYS OPERATIONS FOR

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To attend the meeting the participath stock owners will have to provide a blockle

repoint a deputy at the meeting they will have to add a proxy to this allidavit. THE SOARD OF DIRECTORS

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POWERS FOR FORMALITIES

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FINANCIAL YEAR 1990

# Polls mixed ahead of local elections

CONFLICTING opinion polls suggest that neither the Labour party nor the Conser-vative party has a clear lead ahead of Thursday's local elections, but the Tories have received some cheer about the effect of the new council tax. Mr Michael Heseltine, environment secretary, speaking on LBC Radio, emphasised the prime minister's strengths on domestic and international

contrary, Britain is increas-

ingly becoming a nation of

ingiy becoming a nation of squeaky-clean people who wash their clothes regularly and take pride in keeping their homes spick-and-span. According to a new report

research company: "The 1970s hippies and 1980s punks have

given way to the 1990s con-

formist, with the mid-1980s

spending boom fuelling a

youth culture geared towards smart and sophisticated attire and quality clothes."

Partly because of food

hygiene scares, consumers have placed an increasing

emphasis on cleanliness in the home in recent years and demand for household cleaning

products, such as kitchen

has grown strongly.

aners and washing powders,

The overall market for such items grew by 8.7 per cent in 1989 and was estimated to have expanded by a further 7.1 per

tance of a fourth election victory. We are not quite there yet but in striking distance." As campaigning intensifies ahead of Thursday's elections, opinion polls gave widely differing impressions of how the

fering impressions of how the parties are faring.

Most worryingly for Labour, an Independent On Sunday poll by Numbers Market Research gave the Tories a 10-percentage-point lead. Labour officials dismissed the results stages. He said: "This has as "rogue". The Sunday Telegraph gave brought us up to a position where we are in striking dis-

of abating, in spite of reces-

The trend towards more

expensive clothes and fabrics has increased demand for spe-cialist cleaning products, although not at the expense of

which, Euromonitor suggests, represent the "overriding influ-

ence" on the UK household

British consumers are

increasingly using environ-mentally friendly trigger-ac-tion sprays and are rejecting phosphate-laden detergents.

However, in spite of the general increase in cleanliness, the

humble bar of soap has sur-prisingly been one of the few in the market to suffer and has

steadily lost sales to more sophisticated products.

Household Cleaning: UK and European Trends and Forecasts to 1995. Euromonitor, 87-88 Turnmill Street, London. ECIM

Labour a 3-percentage-point lead over the Tories and a Sunday Times Mori poll put the Conservatives 2 points ahead of Labour. The Sunday Times estimated that the Tories were likely to lose 400 seats in the elections, while Labour stood to gain about 600. The Sunday Telegraph poll

said 52 per cent of voters thought Mr Major had been bold in dealing with the poll tax. A Sunday Express poll said 54 per cent were in favour of the council tax.

Liberal Democrats, although standing at about 13 per cent or 14 per cent in the polis, remain pessimistic about Thursday's results, with one official admitting at the weekend that the party might make

The party talks instead of raising its influence in areas of strength, issuing a list of 12 councils where it expects to take control. They include Cheltenham and Eastbourne. Council tax, Page 8; Letters,

### Sales show consumers keen on cleanliness "A proven capacity for complex financing By John Thornhill IN SPITE of impressions to the cent in 1990, showing few signs

structures."

-Aerospace Finance, London Branch



### main source of pollution LORRIES and cars are now the In spite of tougher environ-

Smoking diesels blamed as

5QU. £650.

main source of smoke pollu-tion, according to the National Society for Clean Air. The society, in a report published today, expects the position to

get worse. The society mainly blames smoking diesel engines and lack of official control. Its report says police and environnental health officers should be empowered to make regular checks on smoking vehicles. mental standards for new cars, there is no effective system for curbing smoking lorries and cars once they are on the road,

the society says. The Department of the Envinment now encourages the public to report smoking vehicles to Department of Transport area offices, but the society's survey showed that the DoT response was uncer-tain and confused.

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COMPAGNIE DE SAINT-GOBAIN SUN LIFE GLOBAL PORTFOLIO (SICAV) Public Company with a cupital of Fe,522, 682,500 Registered Office: Registered Office: 14, Rue Aldringen, Luxem RC: Luxembourg B No. 27526 "Les Miroles" 18, Avenue d'Ale 92400 COURSEVOE DIVIDEND ANNOUNCEMENT

> The Board of Directors announce that a dividend has been declared on each of the below mentioned Portfolios at the rate per share shown which will be paid on 15th May 1991 to the respective Shareholders of record of those Portfolios as at the close of business on 28th March 1991.

9.5 cents (U.S.) per share for Global Bond Portfolio 4.0 cents (U.S.) per share for Global Masters Portfolio 4.0 cents (U.S.) per share for Global Recovery Portfolio 3.15 p per share for Haven Portfolio 0.55 p per share for UK Growth Portfolio

The Board of Directors

28th March 1991

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HOW WELL DED YOU JUDGE THE MARKET?

**British Gas** 

Ofgas price

By Deborah Hargreaves

THE BOARD of British Gas met late yesterday for last minute consultations over the

minute consultations over the new tariff price formula, suggested by the company's regulator, the Office of Gar-Supply (Ofgas).

It looks increasingly likely that the company will accept the proposals, which will impose tough controls on the prices British Gas can charge its 17m domestic gas users for the pext five years.

the next five years.

If British Gas rejects the formula, it will have to submit its
arguments to a full investiga-

tion by the Monopolies and Mergers Commission. That would involve the disclosure of additional information

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formula

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# Fox move to Thames TV aids franchise bid

By Raymond Snoddy SIR Paul Fox has joined the board of Thames Television just a few days after retiring from the BBC as managing

director of network television. The arrival of Sir Paul, who is president of the Royal Television Society and who will attend his first Thames board meeting on Wednesday, is a boost to the ITV company in its campaign to retain its fran-

chise.
Thames, the largest ITV company, will be challenged for its franchise in next month's bids by Mr Michael Green's Carlton Communications and by a joint venture linking Mr David Frost, the broadcaster, and Mr Richard Branson's Virgin group.

Sir Paul, former managing managing director of Yorkshire Television, also confirmed yesterday that he would be chairman of Daybreak, an Indepen-dent Television News-led bid to oust TV-am, the breakfast television company.

Apart from ITN, the Day-

break consortium includes Carlton; The Dally Telegraph; MAI, an advertising group; NBC, the American network company; and Taylor Woodrow, the construction com-

Sir Paul was critical yester-day of TV-am's Gulf war coverage. He said ITV had decided to follow TV-am each morning with news from ITN to put right the deficiencies of the breakfast company. Later today, another ITV bid-der will announce its plans Television Northern Ireland (TVNI), which will bid for the franchise held since the early days of ITV by Ulster Televi-

The Duke of Abercorn, the former MP for Fermanagh and South Tyrone, is to chair a consortium backed by Thomson Regional Newspapers, publishers of Northern Ireland's largest newspaper, The Belfast

Telegraph.
The consortium brings together a number of leading Ulster businessmen, including Mr Roy Balley, president-designate of the local CBL TVNFs

Wright, was the original producer of the local magazine programme, Good Evening Ulster, and until recently was head of programmes at Chrysa-

lis Television.
In what has turned out to be ferocious battle for the Northern Ireland licence in spite of the political sensitivi-ties, another bidder, Lagan Television, has entered the

Lagan is being advised by Mr Bryan Cowgill, the former managing director of Thames Television. The Lagan consortium, which says it is oversub-scribed, includes boxing promotor Barney Eastwood, and Mr. R.J. McCartney, QC, a leading local lawyer.

TVNI and Lagan will argue the need for better-quality local programmes in Northern Ireland and will express a desire to make a more significant contribution to the ITV network than Ulster has so far

It is unlikely that the Northern Ireland television franchise will go simply to the highest

Commission will almost cer-tainly want to weigh Ulster Television's experience of coping with Northern Ireland's political troubles against the bidders' promises of more exciting local and network pro-



Sir Paul Fox: left the BBC to join Thames Television

# Council tax may increase PSBR by £5bn a year, report says

THE introduction of the new council tax may lead to a £5bna-year increase in the public-sector borrowing requirement, requiring increased issues of gilts or a delay in tax cuts, a report published by Midland Montagu Research warns

The report, which appears in Midland Montagu's Greenwell Gilt Weekly, says that the gov-ernment's attempts to minimindividuals through subsidies

to local authorities or transi-tional relief schemes may increase public-sector borrowing in the next three years. Councils have borrowed much more than forecast in recent years. In 1990-91, councils borrowed a record 23.5bn,

nore than the total borrowing in the four years before. High wage settlements and greater demands on local services may push up council spending even further in the coming year. Borrowing might increase still more in the short term, as the report fears that the rate of collection of the poll tax may

"Now that the government time is to abolish the tax — as it is "uncollectable' — it is unlikely that the collection rate will pick up in the coming year," the report says. "It would not be surprising if the commitment of some authorities to tax collections." ties to tax collection also

In the medium term, higher subsidies from central government may be required to keep poll tax bills down in the year 1992-93, especially if the collection rate has fallen the previous year. Because of the political amostituity of the issue no cal sensitivity of the issue, no government could allow bills

government count allow this to grow too big.

In the long term, the introduction of the new tax in 1993-94 may lead to higher spending — as happened when the poli tax was introduced.

That is because the reorganisa-tion might again "muddy the waters of responsibility and accountability".

Local authorities might increase spending on services, and blame that on central govand blame that on central gov-ernment cuts. After the poll tax embarrassment, the gov-ernment might feel compelled to raise grants to authorities to spare the taxpayer.

For 1991-82, the report fore-casts the contribution of local

the public-sector borrowing requirement might be almost \$25m. In later years the cost of introducing the new tax might increase the PSBR by £5bn or

more.

The report claims the council tax will be more workable than the poll tax, and says that ultimately it could have a positive effect on public finances, by bringing greater stability, and making it more difficult for local authorities to go on "manding sureag".

# Pledge on rail lines

By Emma Tucker

will choose for the break-up of BR's monopoly, but Mr Rifkind said he was considering open-ing up use of the existing rail networks to new operators.

wanted to run services on unprofitable routes would be asked for their assessment of the minimum subsidy they

anyone providing the same service at less cost to the taxpayer would also be considered, Mr

be granted access to all BR's track if they wanted to provide servative party manifesto, will probably happen in the mid 1990s, Mr Rifkind said.

# unprofitable

"Certainly what we hope to see is either the whole of Brit-ish Rail or a very substantial proportion of British Rail in the private sector during the course of the next parliament." he said on BBC Television's On

railways are privatised it will be necessary for the govern-ment to continue giving finan-

freight or passenger services.

Privatisation of BR, which
would be included in the Con-

MR Malcolm Rifkind, the transport secretary, said yesterday that privatisation of British Rail would not proceed without safeguards to protect improfitable lines.

The government has yet to say which of various options it sail choose for the break-un of

the Record programme.
"We accept that when the

cial support to ensure that all railway services that are socially necessary are able to continue providing that ser-vice," said Mr Rifkind. He said operators that

if BR could provide the ex-vice with a subsidy, it would be awarded the contract, but

He could see no reason, so long as safety standards were met, for other operators not to

# showing exactly where it makes its profits. The new formula will set a limit on the inflation-related price rises British Gas can impose on demestic users. That will be done by increasing the efficiency factor, which has to be taken off the rate of inflation to achieve the rate at

inflation to achieve the rate at which gas prices can rise.
By raising the efficiency factor to 3 to 5 percentage points from its present level of 2 percentage points, Offas will force the company to trim its costs, possibly by cutting lobs.

The regulator is also expec-ted to hadst that British Gas does not pass through the full rise in its North See gas costs to users in an attempt to make the company develop its own gas fields more effi-

tor-general of Ofgas, could or-general of Urgas, could also amounce a new set of service requirements for British Gas to uphold today since consumer groups have urged that efficiency cuis should not affect service standards.

The regulator is putting additional pressure on the company over negotiations R

company over negotiations it is holding with two power sta-tion ventures on the price of gas after the company's 35 per cent price rise for new power station gas purchases in

ga Tratte

me hinted

yen the chille

Mr McKinnen would like to see Thames Power and a Mobil/Eastern Electricity power station venture agree to take gas under the new price schedule, but to receive dam-ages through the civil courts that will reduce the price of their gas to the pre-increase

are watching the talks closely and are forestening a round of writs if the two new power stations are given what they see as preferential treat-

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ons over recent months, including the economic difficulties in many rics and the effects of the war in the Gulf. The intention in holding this e, which has the support of GIFAS and Air & Cosmon, is to bring.

Speakers will include: Mr Chaf Lundberg of INMARSAT; Mr John Weston of British Aerospace Military Aircraft Limited; Mr Louis I Williams of NASA; Mr Karel was Miert of the Commission of the European Communities; Mr oseph W N Nyugah of IATA; Mr Jeffrey Shane of the US Department of Transportation and Mr Boris E Paryubov, Minister of Civil Aviation of the

The impage of the conference will be English/Frence and sites asking will be provided.

MORTO GOI'D CONKERENCE

The 1991 FT gold conference will look at the longer markets and examine and demand, review developments in the major markets and examine prospects for the mining industry in the 1990s. This year's meeting will also prospects for the mining industry in the 1990s. This year's meeting will also prospects for the mining industry in the 1990s. This year's meeting will also prospects for the mining industry in the 1990s. This year's meeting will also prospects for the mining industry in the 1990s. This year's meeting will also

The conference will be chaired by Mr Robert Guy and Mr David Prysle and speakers taking part include: Dr Klaur Mitadi, Oesterreichische Nationalbank; Mr Alexandre Donanov, State Bank of the USSR (Gotbank); Mr Robin Plumbridge, Gold Hields of South Africa; Mr Robert Champion de Crespigny, Normandy Poseidon Group; Mr Fraser Pell, Placer Donne; Mr Shimithi Rasansa, Minsubishi Corporation; Mr Martin Groenberg, COMEX; Mr Mel Prythych, Place Pracions Metals Inc. and Dr Pabio Torboli, World Gold Corneil.

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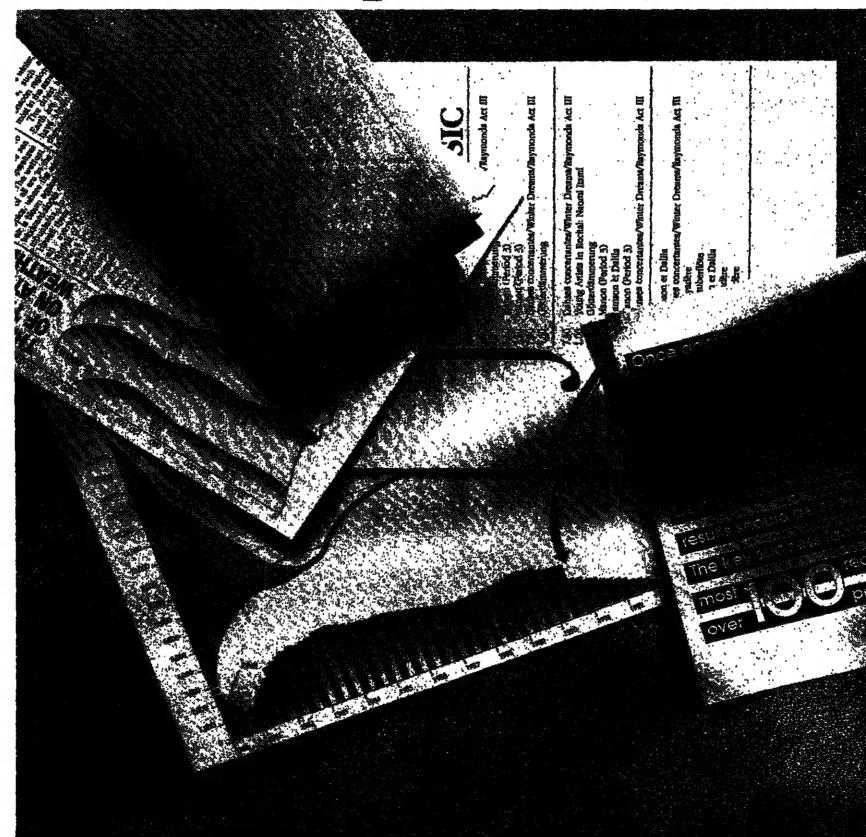
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All enquiries should be addressed to: Financial Times Conference Organisation, 126 Jernyn Street, London SWIY 4UJ, Tel: 071-925 2323 (24-hour answering service), Telen: 27347 FTCONF G, Fan: 071-925 2325.

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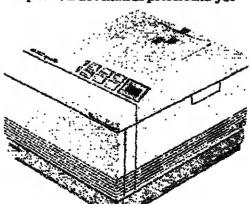
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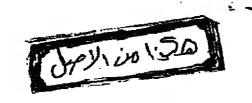
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### **UK NEWS**

# Regulation dispute may delay start of Taurus

By Richard Waters

A DISPUTE has broken out between the City of London institutions and the government over who should regulate Taurus, the automated system which will handle the settlement of stock market transac-

The disagreement is threat-ening further delays to the project, which has already been deferred from October

until next Spring.

The latest dispute centres on whether the Department of Trade and Industry should oversee the system, or whether it should delegate the job to the Securities and Investments Board and the self-regulating organisations (SROs) set up under the Financial Services

Act. Oversight of the many bro-Oversight of the many brokers, company registrars, custodians and institutional investors who "plng in" to the Taurus system will be one of the biggest and most important regulatory jobs in the City.

Their "fitness and properness" to be part of the system, and their financial stability, will need to be assured to protect investors from fraud and other losses once the process of

other losses once the process of settling stock market transac-

tions has been automated.
Mr John Redwood, minister for corporate affairs, is thought to fear that giving the job to SIB and the SROs would lead to an unwarranted increase in-bureaucracy linked to the Financial Services Act.

It would bring company reg-istrars (which maintain share registers on behalf of compaes) and custodians (which maintain shareholdings for institutional investors) within the remit of the FSA regulators

Edward Beign

for the first time.
Cutting out the SIB, on the other hand, would mean giving more regulatory power to Lon-don's International Stock Exchange, which is to build and run Taurus. This would be a significant development for the Exchange, which had its regulatory functions emascu-lated by the FSA. The Stock Exchange hinted at further delays in the introduction of the system when it said that Taurus will be launched "in

### TROUBLE ON THE RAILWAYS

# Tube staff face changed working practices

By John Gapper, Labour Editor

LONDON Underground is to revive controversial flexibility proposals for its 22,000 staff which could allow station staff to sell tickets as well as supervising platforms. The move is expected later this year despite current conflict over job cuts.

The plans are being considered and a dispute over the corporation's attempt to cut 1,005 jobs because of financial difficulties. The PMT well.

difficulties. The RMT rall union is expected to announce today that members have

Flexibility in the working practices of station staff, which would pave the way for a mulwould pave the way for a mul-ti-skilled senior grade of sta-tion employee, is being dis-cussed by a union and management working party. A broad set of flexibility propos-als known as Action Stations was among the causes of one-day strikes in 1989.

London Underground has

London Underground has already drawn up plans to suspend any workers who take part in industrial action over

TSSA white collar union have voted for strikes by a 575 to 289

Mr Roger Straker, London Underground personnel direc-tor, said the RMT was challenging the corporation's right to change the size of its work-

"They are asking us to put the clock back, and the answer has to be no," he said. Mr Straker said London Underground would negotiate further over job cuts, but the

strikes.

The corporation wants to avoid a protracted campaign of selective action.

It wants to increase the flexibility of booking staff, who are currently grouped into five separate grades and carry out no other platform work. It wants flexibility for

employees who operate as "relief" workers when rostered staff are absent to substitute for all grades of platform staff rather than being confined to substituting only for their own

It also wants more freedom It also wants more freedom for platform staff to undertake some booking office work. Although the basic grade structure would remain separate, there might be a unified grade of senior employee who could undertake both types of work. Broad flexibility proposals were at the heart of the Action Stations package, large parts of which were dropped when they provoked a series of one-day strikes in 1969.

# Unease among rail unions gathers steam

John Gapper looks at the risk to commuters of another 'summer of discontent'

a spring turns to summer the temperature of discontent is rising on the railways. This afternoon, Mr Jimmy Knapp is likely to alarm London Underground passengers by announcing that his union has voted for 24-hour strikes on the network.

That is only the start: it decided on Friday to ballot for similar action on British Rail. Threats of simultaneous indus-trial action on both networks are familiar enough to com-

The series of one-day strikes The series of one-day strikes in the "summer of discontent" in 1989 caused extensive disruption before helping to force better terms for the unions. There is a danger that passengers will get caught in the crossive again this summer.

The echo of 1989 comes from more than a confluence of dismore than a confluence of dis-

putes on the two networks. The complications of the argument are as deep as last time, involving changes in working practices as well as pay. The background is also similar: efforts by managers to force uncomfortable change on workers amid financial con-

The difference between now and two years ago is one of intensity. The financial problems of both BR and London

Underground have grown to the point where the managers are heavily squeezed.

The recession has forcing a 2350m rise in EB's external fin-ancing limit; the Underground has sustained losses of £92m. Once again, the outcome will depend heavily on which side



Passengers face the threat of industrial action on both underground and rail networks

engages the public's sympathy. The 1989 dispute taught rail employers not to take for granted that commuters blame

granted that commuters blame rail workers.

The British Rail dispute has so far been a simple wrangle about pay. Because of the board's financial problems, it made an initial offer of 6.5 per cent, improving it a little last week to what it said was its final offer of 7 per cent.

If extended to cover all If extended to cover all

120,000 employees, it would add £133m to BR's stretched finances. Mr Knapp talks of the February inflation figure of 8.9 per cent being the RMT's "bot-tom line."

Mr Paul Watkinson, BR's employee relations director, says that to offer more would be "irresponsible". BR has be "irresponsible". Bit has accepted a call from Aslef, the train drivers union, to take the dispute to the Railway Staffs National Tribunal, the industry's arbitration machinery.

However, the RMT has decided to ballot \$0,000 members on industrial action despite the arbitration. The

despite the arbitration. The 1989 dispute was resolved through the RSNT when it rec-ommended an 8.8 per cent award for white-collar staff rather than BR's "final" 7 per

become more complicated. BR is in the middle of restructuring working patterns by introd-ucing flexible rostering over seven days a week which will bring down overtime rates. In return it is offering improvements in basic wage rates it will put initial propos-als for drivers to Aslef this

If there is a pay dispute, restructuring could get tangled up in the way that changes in bargaining became part of the 1989 dispute. The London Underground dispute has also started over a simple issue; the right of the corporation to make job cuts. Mr Roger Straker, London Underground's personnel director, says these cuts are no more than prudent use of staff.
London Underground managers have already drawn up plans to suspend workers who take part in industrial action rather than allowing a long campaign of selective strikes. This raises the possibility of huge disruption if the RMT implements action over cuts it implements action over cuts it says will lead to relatively

small savings of \$400,000. Managers are counting on gaining public support for

brisk action against the RMT, which they believe is led by a hard left faction.

But they may face difficulties if the RMT plays successful. fully on passenger disenchant-ment with services and staff cuts. The most potent element of the job losses would be the removal of 30 workers employed following the King's Cross fire to ensure that dust trays under escalators are

cleared daily.

London Underground says automatic cleaning equipment makes this unnecessary, but it was one of the recommendations of the Fennell inquiry into King's Cross. This combustible mixture of

grievances and pressures is aiready warming as the pay settlement date of April 8 recedes without a pay rise in immediate prospect.

It could be settled by a mixture of arbitration and horsetrading over numbers. But there is a danger of the sum-mer of 1989 making an uncom-

# Trade department to push for innovation and cutting red tape

By Raiph Atkins

MR PETER LILLEY, trade and industry secretary, is to announce a revamp of his department's formal objectives this week in a speech setting out a free-market industrial

A greater emphasis on qual-ity of staff, innovation, and deregulation will be included in a working of departmental objectives as set out in 1987 by Lord Young, then trade and

industry secretary.

Mr Lilley's speech follows a "brainstorming" weekend summit of DTI ministers last

Speaking at the Institute of Directors in Birmingham, cen-tral England, Mr Lilley will set out a non-interventionist role for government in industry, but he will stress his belief that the DTI has a role in promoting innovation.

moting innovation.

His speech comes as the opposition Labour party steps up its attack on the government's handling of the economy. Mr Gordon Brown, Labour's trade and industry

spokesman, said the DTI had become "an adventure play-ground" for the No Turning Back Group of Thatcherite Conservatives of which Mr Lil-ley is a member.

Lord Young set objectives of creating more competitive markets, improving information available to businessmen, extending privatisation and protecting consumers and

investors. The emphasis was on enter-prise, wealth creation and in

prise, wealth creation and in reducing red tape.

Mr Lilley will aim to build on, rather than alter, that free-market approach. But he will seek to counter critics' claims that the government does not have an industry policy. He will argue that the long-term decline in manufacturing has been halted in the past decade.

Mr Lilley will also cite government efforts to win contracts in Kuwait for British companies as an example of

companies as an example of how partnership is possible between industry and govern-

# **News International faces** dispute over staff cuts

By Michael Smith, Labour Correspondent

LEADERS OF the EETPU electricians' union are likely this week to order a ballot that might lead to the first significant industrial dispute at News International's London facility since the plant was set up five years ago. The union said that about

300 members at the plant in Wapping, east London, had requested the industrial action ballot at the weekend after the company's announcement of 185 redundancies - about 130 at Wapping and the rest at two other plants in Glasgow and near Liverpool.

Union members, who are among 1,500 production work-ers employed in the UK by Mr Rupert Murdoch's News International, are angry at the com-pany's decision to put produc-tion workers on a five-day week or nine-day fortnight, against the present four-day

News International said yesterday that it was increasing salaries by 7 per cent to com-pensate for the changes. This move takes minimum salaries for pressroom workers

Mr Bob Shannon, the EETPU's national officer, said that about 40 Wapping workers had joined the union at the weekend. The union's main

to £27,000.

weekend. The union's main aim was to get the company to agree to talks.

Although the EETPU claims membership of about 60 per cent, it does not enjoy collective bargaining rights,

The redundancies changing work patterns form part of general cost-cutting after the completion of News International's debt restructur

Mr Shannon said any ballot would be likely to include questions on both striking and action short of stoppages.



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BXPERIENCE THE FREEDOM

# Gloom governs the manufacturing outlook

Peter Marsh looks behind the CBI's latest worries over when a recovery in production will take place

in the a big resection in our limit in plant and machinery in the tarry 1980s, it leaves levels at intestment in UK manufacture in the start of the decade.

The the start of the decade.

The the start of the decade.

The the start of the decade with other countries, such as Japan and Germany, where production companies.

have steadily increased invest-ment during the 1986s. One-polit of view is that companies will need to increase capital disading during the 1980s at a

RE they waving or drowning? The question is being asked of UK manufacturers, whose capability to mount a sustained recovery from the recession is coming under scrutiny.

The Confederation of British Industry last week said that parts of manufacturing indus-try were in a slump, with order books in many sectors lower

than for 40 years. In recent weeks, official sta-tistics have shown a slowing in the rate of growth of exports and a large decline in manufac-turing output between January and February. Publication tomorrow of the latest CBI quarterly survey will give a more detailed view of manufacturers' prospects.

Even though manufacturing accounts for just over a fifth of total UK output — down from a third in the mid 1970s — the a third in the find 1970s — the sector has a disproportionate importance for the UK economy. Many other parts of the economy, including most service sectors, feed off it. Four fifths of UK exports are factory, and goods

fifths of UK exports are factory-made goods.
Since manufacturing production reached an all-time peak last March, it has fallen by more than 7 per cent. In that period, employment in the sector has declined by about 170,000 — some 3 per cent of the workforce. The CBI expects another 300,000 jobs to be lost



Dusk at Scanthorpe steelworks: will the sun rise again for the by the end of 1992. Many manby the end of 1992. Many manufacturers are pinning that hopes on an economic uptain around the summer. The Healy path of any recovery is bound up with the changes in UK manufacturing since the 1980-81 recession, which claimed 2m jobs in the sector. Since then, according to one argument, companies to the become better managed more

become better managed, mere efficient and subject to fewer disruptive labour practices. large projected fall in manufac-turing investment this year. They are also concerned about the disappointing results in

recent years by British back-nesses in high-tech areas such as electronics and advantable

engineering.
Mr Correlli Barnet, a Cambridge historian who is a specialist on Britain's industrial decline since the Second Warid War, says: "During the steels we have seen a lot of success-ful site clearance [in manufac-

Central to the argus the CRI's forecast that mann-facturing investment will fall this year by 17 per cent, after a 5 per cent decline in 1990. That followed several years of high Against that, Mr Giles Kesting, director of economic research at Credit Suisse First Boston, a Swissewined stockbroker, argues that held figures do not always give an accurate description of the assembless of new investment. "A lot of spending on capital new is more efficient than it was 19 years ago." he saws. years ago," he says. In bare statistical terms,

In bare statistical terms, however, the suffect dees not look promising for British factories in terms of investment. According to the Organization for Economic Gosperation and Development, him residuation fixed capital lightnesses in Britain — which includes much production-related investment — will decline by prove than 2 with ducy this war.

ry-minde items of Clien in 1966 to a deficit last jour of Killen, itself are improvement on the

what many in industry argue is an overvalued exchange rate, exports held up well last year and are still growing – albeit more slowly. In volume terms the underlying level of manufactured exports – which excluse sixvest and seems – ships, aircraft and gems -grew by 9 per cant between 1990 and 1989. Between the first quarter of 1991 and the first quarter of 1991 and the comparable period last year, growth was cut to 2 per cent.

Mr Ian Thompson, chief economist at the Engineering Employers Federation, believes that the export record gives only one side to the story. He says that a large part of the increase in exports over the past few years is represented by the assembly or repackaging of imported manufactured goods, particularly in high-value areas such as advanced electronic equipment.

Although such "re-exporting" of goods bought from other countries is a factor of all medern industrial economies,

medern industrial economies, Mr Thompson suspects that the growth of the phenomenon has been stronger in Britain in recent years than in other nations — although that is difficult to prove with hard data.

The contention is that the UK manufacturing sector will not be hig enough to support the kind of expanding economy that we need in the 1990s. Mr

# **Business** confidence will recover soon, LBS report suggests

BUSINESS confidence will recover significantly in the next few months, and output soon after, according to research published today by the Centre for Economic Forecasting at the London Business

Consumer confidence in the UK has recovered markedly since the end of the Gulf war, the researchers say. Yet producer confidence remains stuck at the low levels it sank to last autumn, in spite of the end of the war and the return of oil prices to pre-war levels.

Business confidence should been returned to its have returned to its pre-war trend by now, the researchers trend by now, the researchers
say. Using statistical techmiques that purport to estimate
the trend, they argue that businesses in the UK remain
unduly pessimistic.

The latest Confederation of
British Industry quarterly
industrial trends survey, to be

published tomorrow, should show a recovery in business confidence, according to the

LBS research.
The LBS estimates that the percentage of respondents expecting output to fall over the next four months should

the next four months should exceed those expecting it to rise by only 15 percentage points, compared with 24 percentage points in the March monthly survey.

Leaked results from the CBI April survey suggest less of a recovery in business confidence. The percentage-point difference between those businesses expecting output to fall rather than rise has fallen to a balance of just eight, according to a report in The Independent on Sunday.

The Guif War: recession and

on Sunday.

The Gulf War: recession and recovery. Centre for Economic Forecasting, London Business School, Sussex Place, London

# Rolls-Royce job cuts rise

By Emme Tucker

THE number of staff to be shed at the Rolls-Royce aero engine plant in Bristol has been increased by 200 to a possible

day. Union officials have been warned of possible compulsory redundancies to the company's 1,900 job cuts are not met through voluntary redundancies and early retirement.

The unions have blamed the lack of takers for voluntary

redundancies on poor pay-offs

- the maximum being 24,000.

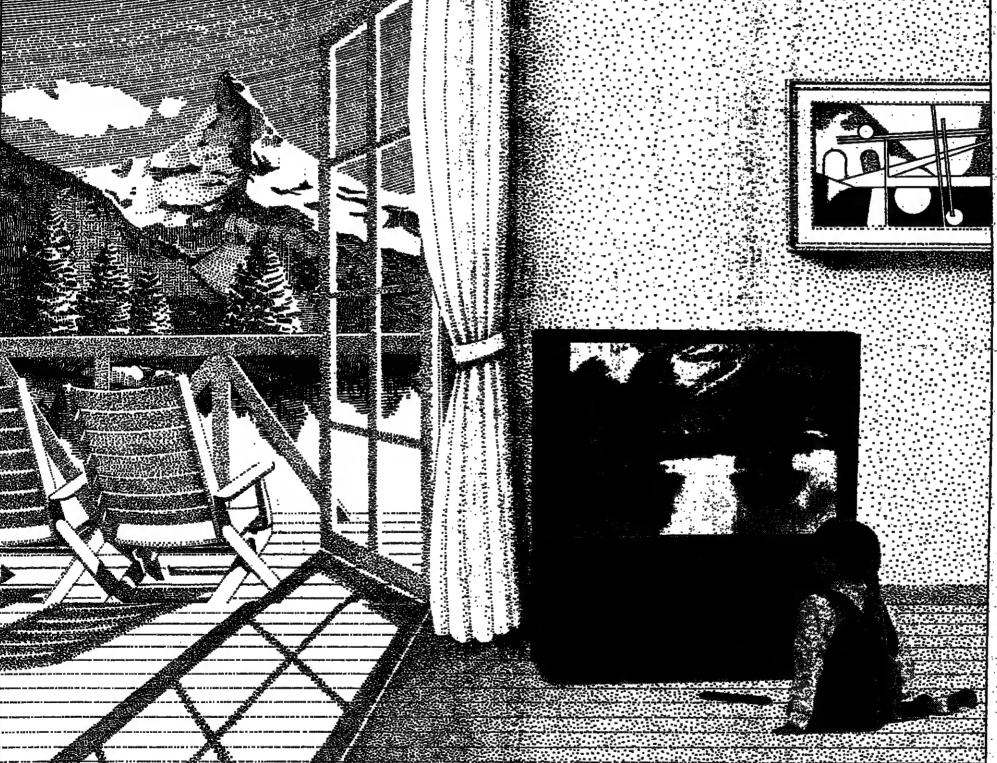
Rolls-Royce blamed the company's 3,000 job losses in the
UK on the world recession and
the effect of the Gulf war on

In January the company announced job cuts of between 1,200 and 1,500 jobs at its Derby commercial aero-engine operations. Derby, where most of Rolls-Royce's commercia engine business is based employs about 15,000 people.

# ME MALAYSIA CAPITAL FIRM

THE MALAYSIA CAPITAL FUND LIMITE

notice of meeting of the warrantholders of the MALAYSIA CAPITAL FUND LIMITED



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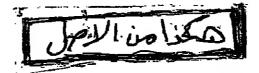
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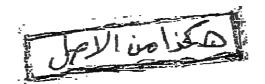
Vet an indeparent vice of the queses more delicated and a societies or supermarkers.

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THE POST OFFICE



(m0)

# Harrogate market project

LAING YORKSHIRE landed the £18m contract to build Speyhawk Retail's shopping development on the for-mer market hall in Harrogate which being financed by NPI (National Provident

As well as boosting shopping facilities in the town, the Victoria Gardens scheme will pro-vide a new home for the market traders who are currently based in temporary accommo dation adjacent to the site.

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The new market hall will be located in the lower ground floor of the new development and above will be three levels of shopping around a central atrium, providing about 90,000 sq ft of retail space. In total, 58 shops are being provided cater-ing for the needs of multiple retailers at ground and first floors, with smaller speciality units and two restaurants on the second floor.

Construction will comprise an in situ reinforced concrete frame, ornate natural external stonework and a curved copper perimeter roof.

perimeter roof.

The development includes a footbridge link over Station Parade which will be a steel-framed structure enclosed with curtain walting and a curved copper roof. The bridge will link the shopping course to link the shopping centre to Harrogate Borough Council's

new 700 space car park.
The building contract also involves internal finishes.

### **CONSTRUCTION CONTRACTS**

A. Karangan, and a manager than the second of the second o

# **Access to Glasgow Airport**

linking the A740 with the M8,

concrete and 4,000 tonnes of structural steel. Associated works include a railway

bridge, extensive piling and an adjoining slip roads which will

BALFOUR BEATTY has been awarded by The Scottish Office what is believed to be the larg-est design and build road construction project in Britain. Valued at £28m the St James Interchange improvement is designed to relieve traffic con-gestion at the bottleneck to the

west of Giasgow Airport.
The award followed several months of intense tendering by Balfour Beatty's Edinburgh offics, working closely with its designers Scott Wilson Kirkpatrick & Partners, based in Glassinvolve complex traffic man between Millbank and gow. During the tendering agement. Also included are Abington.

period, Royal Fine Arts Com-mission approval had to be obtained by the contractor. extensive areas of actilement embankments, vertical drains and various other ground treatment measures, together with motorway lighting and traffic The St James Interchange improvement will involve the construction of two flyovers

control systems.

Balfour Beatty sims to have the interchange open within 98 weeks of the start of construceach almost 800 metres long and consisting of a total of 14,000 cu metres of reinforced

Balfour Beatty is also work ing for The Scottish Office within the Strathclyde region on the construction of a major section of the new M74 motor-

# £70m work for Gammon Construction The second major award, worth £24.6m, involves

the construction and firm

out of a seven-storey members'

house with an outdoor

pool and deck area as well as all associated drainage and

external works for the Royal

Contracts worth have been won by GAMMON services and fire protection work for Mobil Oll's Hong Kong fuels terminal project. Gammon was appointed the CONSTRUCTION, the Hong Kong-based company jointly owned by the construction division Trafalgar House and Jardine Matheson. company's principal subcon-tractor early last year follow-ing completion of work with The largest is a subcontract with Chiyoda Corpora for design, Chiyoda in Malaysia.

Gammon is already at work on site following an earlier contract award from Mobil Oil for the design and construction of the marine pler.

# £16m jetty development in Thailand

KIER INTERNATIONAL, the overseas contracting arm of Beazer, has won a £16m contract to design and build a jetty at Sri Racha in the Bight of Bangkok, for the Sri Racha Harbour Company. Work is being carried out in joint venture with Beazer Asia group companies in Hong Kong. A fast-track approach will be applied to achieve a construc-

MOWLEM MANAGEMENT has

construction of a new prison entry complex at Strangeways Prison, Manchester.

The new entry complex will include facilities for reception,

en awarded a £18m contract by the Directorate of Works, Home Office, to manage the

approvals, procurement and construction of all civil, build-

tion period of 12 months. The whole project is due for completion in August 1992.

Designed in-house by Beazer, the jetty will be a steel trestle type decked with precast concrete. It will be supported by steel piles measuring up to one metre in diameter. Around metre in diameter. Around 30,000 cu metres of concrete and 10,000 of steel will be used during construction.

discharge, visits and adminis-tration as well as providing a

The main bulldings will be of

reinforced concrete construc-tion clad with brickwork on

new entrance to Strangeway

piled foundations.

Hong Kong Jockey Club. Gammon's piling division has won new work worth over 110m for site investigations, The structure, 3km in length, will begin to the south of an existing jetty and cross over it, finishing on its north side. At the crossover, the new

jetty will be 10 metres above Designed to accommodate up to 45,000 dwt vessels, the jetty will enable the importation of

scrap metal for processing at a plant in Sri Racha. **New entrance for Strangeways Prison** 

> begin in May.
> Part of the entry complex will be completed by mid 1992 and the whole project by April The work is a major part of the overall refurbishment for HM Prison, Manchester. the project has work on with

## **APPOINTMENTS**

### Chairman of Total Oil in UK

Sir Philip Jones has been appointed chairman of TOTAL OIL HOLDINGS, succeeding Mr Patrick Burgin who remains a director. Sir Philip s chairman of Total Oil Marine, and a non-executive director of IVO Energy, and of Gas Transmission, and chairman of Dames & Moore, Barry.

Mr Michael Garston has been appointed chairman of the thrune board of the TETRA PAK GROUP at its headquarters in Lausanne. He is a member of the group holdings board, and a non-executive director of the Tetra Pak companies in the UK. On April 30 he will be retiring as senior partner of Reynolds Porter Chamberlain, Tetra Pak's soliciture

Mr Willia Ishino has been appointed chief executive of HONDA UK, succeeding Mr Ikari who has become president of Honda Europe, parts operation, in Belgium. Mr Trevor Elliott has been appointed general manager, car division, and Mr Jeff Salik joins the division as marketing services manager. He was with Renault UK. Mr Barry Lawrence becomes customer

DELPHAX SYSTEMS INC has appointed Mr Bob Groves as managing director, Europe, of its new subsidiary Delphar Systems (UK). He was managing director of BEN cations.

relations manager.

■ Mr David Scaman has been appointed managing director of OPEN SYSTEMS DISTRIBUTION.

BIRMINGHAM MIDSHIRES BUILDING SOCIETY, Wolverhampton, has appointed Mr Guy Thomas as tre He was treasury manager

# (investments). His new responsibilities will include

needs of the Society. Belper, a Fuchs Group

director. He was works

devote more time to his other Securicor Group responsibili-Mr ties. Anning

and materials control

Mr Isn Weston, northern regional director of HSS Hire Shops, has been appointed to the board of HSS HIRE

Sir Simon Hornby, chairman of W.H. Smith Group, and a director of Pearson, and Lloyds Bank, has been appointed a non-executive director of LLOYDS ABBEY LIFE, Mr. Michael H.R. Thompson, a deputy chairman of Lloyds Bank, and chairman of The German Investment Trust, also heromes a non-executive director, Sir Lindsay
Alexander and Mr Norman Jones have retired as non-executive directors.

 Sir Christopher Tugendhat has joined the board of LWT (HOLDINGS) as a non-executive director. He is Authority (until May 31) and chairman designate of Abbey National Sir Christopher is

# control of long and short term financing and the cash flow

■ SILKOLENE LUBRICANTS, subsidiary, has appointed Mr Robert W. Wood as manufacturing and logistics

Mr Raymon Anning has been appointed chairman of SECURICOR CONSULTANCY. replacing Sir Colin Woods who remains on the board but will

joined Securlast icor year, He was commissioner of the Royal Hong Kong Police.

■ Mr Gerry Pithers has been made a director of the Eurodollar division of BUTLER HARLOW UEDA.

■ Mr Roy Crawford has joined. Tyneside shipbuilder SWAN HUNTER as materials director. He was head of procurement departments on the Channel Tunnel scheme.

GROUP, a subsidiary of John

chairman of the Civil Aviation a non-executive director of the BOC Group and of Commercial Union, and chairman of the Royal Institute of International Affairs (Chatham House).

# COMPANY NOTICES

NOTICE IS HEREBY GIVEN that the 158th ANNUAL GENERAL MEETING OF FRIENDS' PROVIDENT LIFE OFFICE will be held GLAZIERS HALL, WONTAGUE CLOSE, LONDON BRIDGE, SEI 9DD, III WEDNESDAY 22ND MAY 1991, at 1500 p.m. to transact the following business:-

NOTICE OF MEETING

(1) To receive the Accounts and Balance Sheet for the year ended 31st December IVIII and the Reports of the Directors and Auditors

(2) To re-elect as Directors of the Office the following Directors, who retire by rotation:

Frederick Cotton Michael Doen Michael Fox John de Havilland

(3) To re-appoint Price Waterhouse as the auditors to the Office and to authorise the Directors in fix their remuneration.

By Order of the Directors, B. W. SWEETLAND, Secretary. 29th April 1991

Friends' Provident Life Office, Pixham End, Dorking, Surrey, RH41QA

(a) A member is entitled to appoint another person (who need not be member) to attend the above meeting and vote instead of him.

(b) To be valid the instrument appointing a proxy, which should be as near to the form set out in rule 30 of the Rules of the circumstances admit, and the power of attorney - other copy of that power or authority, must be deposited Pixham End, Dorking, Surrey, RH4 IQA, not less than forty-eight hours before the time fixed for holding the meeting. adjourned. meeting, or, in the case of a poll, not less than twenty-four hours before the time appointed for the manag of the poll.

(c) Proxy forms may be obtained on application to an Secretary.

(d) Members intending to attend and vote personally at the meeting should be prepared a quote and policy numbers.

(e) Only remains are entitled www. Certain policyholders are members. If a policyholder who is not also a member completes and returns a form of proxy, it will not be counted.

(f) Members have one vote each irrespective of the number of

(g) Members are entitled, on application to the Secretary, 🖫 receive a copy of the Report and Accounts.

THE ROYAL BANK OF CANADA U.S.\$350,000,000 Floating Rate dust 2005

with the Terms Conditions of the Debentures, the Interest rate for the period 30th April, 1991 to 31st May, 1991 has been fixed at 65% per annum. On 31st May, 1991 interest of U.S. \$3.328125 per U.S. \$1,000 nominal amount of the Debentures will be due for payment. The rate of interest for the period commencing 31st

May, 1991 will be
29th May, 1991.
Agent Bank and
Principal Paying Agent
ROYAL BANK OF CANADA
EUROPE LIMITED

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The Proposes to publish this survey mecelebrate Switzerland's 700th anniversary on 10th June Executives

of Europe's largest com-panies and the FT. If you to this important audience, by advertising in this survey call Paul Surridge 071 3079 Nigel 7311604, Full III

FT SURVEYS

### NOTICE TO HOLDERS OF TOSOH CORPORATION

(formerly "TOYO SODA MANUFACTURING CO., LTD.") (A) US\$150,000,000 2 per cent. Guaranteed Notes | | with Warrants

Notice is hereby given by the holders of the notes, warrants or notes with warrants in respect of the captioned issues trespectively and collectively referred of the captioned issues trespectively with Warrants that:

(1) The Company concluded the merger agreement with Shin-Daikyowa Petroc Co., Ltd., Yokkaichi Polymer Co., Ltd. and Company on May 1990;

(2) The merger under of above-mentioned perger agreement (the "Merger") became effective as December 1990;

(3) Following the Merger, the name of the Company remains unchanged therefore the and will no stamping and no change of the Notes, Warrants or Notes with Warrants. The Notes, Warrant and of the Warrant stock Exchange under their former denomination. The Company kept of the Notes is engagements regarding to payment the principal of the Notes.

By: The Industrial Bank of Japan Trust Company

By: The Industrial Bank of Japan Trust Company as Disbursement Agent for and on behalf III

Tosoh Corporation

Dated: April 29, 1991



# **Look Goya** straight in the eye.

Allow-us to introduce you to one of the greatest painters the world has ever known, the importal figuration.

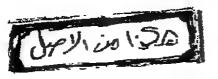
de Goya. Here in the Predo Museum, in Madrid, you can wind the works that made him famous: the mythical "Majas", the Royal Family portraits and the "black paintings". Feast your eyes on the works of other great painters such m Velázquez, Bosch, Murilio, Rimana, Days and Zurbarán.

without even leaving Madrid you can discover Sorolla in the Museum that bears his name and Pablo Picasso in the Casón del Buen Retiro. Not to mention some of the finest modern artists in the Spanish Museum III Contemporary Art and the Reina Sofia Centre of Art.

You'll never forget all the famous people you'll meet on your visit to Spain. And good friends you'll to see them again soon. Contact your travel agent.









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# Markets looking for signs of move from recession

THE FOCUS this week will be on the pointers from the US and UK on the paths likely to he taken by the two countries as they emerge from recession. A big worry for economic policy makers is the lack of synchronisation between muds in II— two nations

and in Germany.

In the latter, demand has been racing to the of reunification, g a dose of gnwelcome inflationary pres-

The US and Britain, meanwhile, are struggling with the consequences of low demand and sagging output. In recent weeks, indications of when an upturn in either economy might take place have been far

201 M Of a raft of indicators in the US, among the most important data are the non-farm employ-ment numbers, due on Friday. These are expected to show a fall in employment in April of about 130,000, a smaller figure than the 206,000 in March and hence an encouraging sign for anyone looking for an upturn. Attention will also be directed towards other US figwres such as the levels of con-

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imer income and spending Wednesday marks the publi-cation in the US of the important National Association of Purchasing Managers Survey which indicates the level of lemand in the economy. This is thought likely to show a small upward movement from

**US Employment** labour force changes, non agricultural

the 40 per cent reading in March, indicating a slight change for the better in terms of the economic outlook. In Britain, all eyes will be on the publication on Tuesday of the Confederation of British

Industry's latest quarterly survey of the level of confidence in manufacturing industry.

The UK government, which in the past two weeks has suffered a deluge of bad economic news, will the hoping the latest survey contains a few glim-mers of hope that a recovery of sorts will start up on sched-

Other important economic figures and events due this week are as follows. Median market forecasts are in brackets and are provided by MMS International, the financial

of sorts will start up on sched-ule around the middle of this

information group.

consumer income and spend-ing (up 0.3 per cent and 0.2 per cent) and new home sales (up 0.3 per cent). France, March final consumer price index (up

Tomorrow: US, consumer confidence index for April, March factory goods orders (down 3.2 per cent), agriculture prices for April, 1st quarter employment cost index. Japan, March con-struction orders and new starts (down 13 per cent). Canada, February level of building per-

Wednesday: May Day — most continental European markets closed. US, March leading indicators and construction spend-(down cent). Japan, April foreign exchange

Thursday: UK, official reserves in March (up \$250m). Germany, regular Bundesbank council meeting. US, M1, M2 and M3 monetary aggregates for week ended April 22 (up 1.5 per cent, 3.3 per cent and 3.2 per cent). Japan, trade balance for first three weeks of April and for

Friday: Japan, Constitution Day, markets closed. US, April manufacturing payrolls (down 50,000) and civilian unemploy-ment rate (7 per cent). Canada, foreign reserves and leading economic indicators. During the week: Germany, March industrial production and money supply data.

Peter Marsh

**RESULTS DUE** 

THE SPOTLIGHT has gone off Retrovir, the anti-Aids treat-ment, M M as followers Wellcome, the UK pharmaceuticals group which manufactures it, is concerned.

The company is expected to profits from the drug have sen broadly flat when it unveils results for the half-year to March on Thursday.

Analysts will be looking for further all in the the executive, Mr John Robb, in adopting a more commercial approach to running the com-Interim pre-tax profits should in no more than

about £5m on in line The two Scottish clearing banks produce their results on Wednesday, Both are expected to display the impact of the recession in the form of mount-

ing bad debts. Bank of Scotland's results will be for the year ending last February. Analysts are forecasting a decline of as much as a quarter from the previous year's £194m before tax. Royal Bank of Scotland will be producing interim results for the six months to March, and these will show a similar

When Evered Bardon, the quarry products group, announces its 1990 results on Tuesday, it will be the last set of figures for the Evered group before the merger with Bardon early this year. Even toric comparisons will be diffi-cult rapid rapid and acquisition in 1989 and early

Thanks to the purchas, pre-tax profit expected to have risen to £44m, compared with £39m in 1989.

**UK COMPANIES** 

COMPANY MEETINGS: ECC, The Brewery, CI MESTORE, E.C., 10.30 Edinburgh Oll & Gas, 10, Coates Crescent, Edinburgh, 12.00

12.00 Lionhand, Lane, Airport Hilton, Lane, Ringway, Menchester, 10.00 Murray Intl. Trust, 7, West Nile Street, Glasgow, 10.30 Newmarkst Venture Capital, 14-20, 2 sn. Street, E.C., 2 sn.

TR High Income Trust, I., Puddle Dock, E.C., 12.3 BOARD MEETINGS: oss Bros

E TOMMOROW English & Oversees Properties, Caleidonian Street, 9, Halkin Street, S.W., 12.00 Hey & Croft, 12-14, New Fetter Lane, E.C., 12.00 Lambert Howarth,

**DIVIDEND & INTEREST PAYMENTS** 

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Abbay National 8.36p
Abba 1p
Beneons Crisos 2.15p
Braine (T.F. & J.H.) 5.8p
Draine (T.F. & J.H.) 5.8p
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Montreal (un, Mo # SUNDAY MAY S Credit National 13½ % Gtd. Nts. 1983 (Br) 5½ pc. Do. (Reg) 6½ pc. 

PARLIAMENTARY DIARY

Commons: School Teachers Pay and Conditions (No 2) Bill, second reading. Motions dealing with Education (National Curriculum) Orders. Lords: Water (Consolidation) Bills, reading. Child Support Bill, report. Countryside (Amendment) Bill, Commuter. Committee: Public Accounts Committee: Public Accounts Committee: Public Accounts (Room 15) Edward Ballets

On Relating umitios: Members' Interests

(Room 15, 5.15pm).
House of Commons Services
Committee: New Bullding Sub Committee (Room 1, 10.30pm).

ous: Debate on the First Report Commons: Debeta on the First Report of the Select Committee on Broadcasting. Debets on the work of the Parliamentary Commissioner for Administration and the Health Service Commissioner.

Select : Welch Affeire subject, Elective Surgery. W
Prof Alan Williams, University |
Importat College;
and Davidge,
Birmingham, Cutlle,
University of Bath (Room | 10.15am).
- subject, EC
Directive on Landfill of Waste.

Witnesses: Association of British Insurers (Room 21, 10.30sm). Foreign Affairs — Subject, Events in the Middle East, Witness: Israel Ambassedor (Room 15, 10.30sm). Acquisiting — subject Commodity. Agriculture — subject, Commo Markets in the 1990s: Cereais. Witnesses: UK Farmers' Union (Room 18, 10.45am).

19, 10*4*5em). Trede and industry — Subject, College Managements; Union of College Managements; Union of College Managements; Union of Democratic Mineworkers, East

[Room 8, 11am]

Midlands (Room 8, 11am).
— subject,
Training, Witnesses: Business (Room 18, 4.15 pm). Health —

CONFERENCES

Health Department and the Health and Social Service Department, Ireland. nt of Health Re (Room 21, 4.15pm).

Punit Accounts - Budgec, Value for Money in the Police. Witnesser. Sir Citye Whitmore, Home Office; Sir John Woodcock, HM Chief Inspector of Constabulary (Room 15, 4.15pm). Committee on Private Bill: London 811 Commone: Debate on the Royal Air

Lorder Road Traffic SIH, committee Welfare of Animals and Slaughter Bill, second reading. FRIDAY

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April 1991

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tax profits since the early 1980s. Higher provisions for bad debts means that group profits for the year to February are likely to fall short of last vear's record £194m.

Yet despite this, the bank's reputation as one ithe most successful clearing banks in Britain is unlikely be tarnished. Over the past decade, it has devised a stratwhich has resulted in its ket roughly doubling (to about five per cent), with half its business coming from south of the border, despite having only a skeleton branch network outside Scotland.

That is backed by ■ manag ment system which has enabled it to avoid many mistakes, to keep costs low and consistently to innovate. Most of its growth has been organic.
The transformation what at the end of the 1970s was

competent but hidebound organisation much to Pattullo; and deputy governor and chief executive he took over running the bank, which he had joined straight from Oxford, in 1979 he

When he arrived at The Mound, the bank's headquarters in Edinburgh, no one seemed to be responsible for the direction the bank was takg. "The management tive directors were worrying about future and and it to them," he says. "In fact the directors were busy running their own businesses and assumed that the management was thinking about the future. Despite good was a void."

Pattullo, a man when liveliappearance, created a manage-ment board consisting of the clearing bank's full-time senior executives and told them that years' time was up to them. became entirely non-executive and its role became that of vet-ting the decisions of the management board, with Pattullo the only person on both.

"The was in give the managers responsibility. They to rise to the chal-

lenge," he says.
Responsibility then began to cascade down the managerial cascade down the managerial ranks. According to Peter Burt, 47, who took over as chief gen-eral manager in 1988, Pattullo

# The Scottish bank with an English money-box

James Buxton continues the series on UK clearers by assessing the Bank of Scotland, one of Britain's more innovative institutions



"took the lid off the pressure cooker and allowed ideas to bubble up in a gradually accel-

The bank's initiatives in the English market are designed to reduce dependence on the slueoffset and even exploit the fact that it does not have a full branch network in England. "If we'd inherited a network like Royal Bank of Scotland we'd been delighted," says Pat-tulio. "But it was buy or to build. Necessity is the mother of invention." The branches in England outside Scotland.

The initial big step was the 1983 Bunch of the first money market cheque account offered by a clearing bank. It was an immediate in in south-east of England.

That was followed by: than 30 organisations such as Halifax Building Society the Automobile Association, with the bank normally contributing financial products and processing, and the part-ner offering its customer base.

HOBS, the bank's Home and was the first in the UK whereby a customer and operate his account remotely. majority HOBS are companies which had connection with Bank of Sections.

• Creating a card-processing centre at Dunfermline, Fife, which processes the hand own Visa and Mastercards as well as those issued by institu-tions such as National Provin-



Bruce Pathillo (left) and Pater Burk allowing ideas to bubble up in a gradual process

cial building society and, in a joint venture, Halifax Building Society. It now operates 1.501

Invention of TAPS, II bank's transcontinental allemated payment service, which line countries' automated payments systems for low cost transmission of very large numbers of small payments. The bank says it was a first and is still unique in dealing with payments to several coun-

with payments to several countries simultaneously.

Development in mortgages and targeted loans fed to
by intermediaries and operated through the bank's computerised central banking serin Edinburgh. It says it was the first UK hank to create this kind of centre for processing remote transactions. With III small English

branch network the bank has a low cost-base. Its cost/income fell three points in 1989/90 per pushed more through in existing structure. That com-pared with ratios for Londonbased clearers of 84 per cent in the case of Barclays and 76 per cent for Midland. Bank of Scotland did not

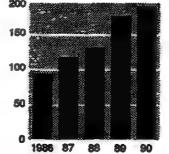
committed by other banks. Its first criterion for new ventures

might imperil the independence of the bank (reinfo by a 33 per cent stake held by its Edinburgh neighbour, Stanmakes it centions.

Thus it did not buy into cani-ill and operations if the time of Big Bang (though it was anyway hardly big enough to have made much impact). It aplated and rejected buying a chain of estate agents before that became fashionable. It has a low exposure to less developed country debt; it did not buy a US bank, though, in this case, it tried but was

We've elected not to pay more than book value for acquisitions," says Archie Gib-Bank of Scotland

Pre-tax profits (£m)



comes up in conversations in the bank, he says, "the triangle of authority here is flatter than in other banks". The district manager in, say, Fife, is "the

general manager for cen-banking services. "You'll

be familiar with the expression
'short arms and deep pockets'."
Although Hard of Santal
has a joint venture in a new

bank in Greece, ■ joint venture

in card-processing with Quelle, the German mail order

company, and a stake in Italian credit card processing as well

as a venture in New Zealand, the UK is the main focus of attention. It believes it under-

stands UK banking best. Says

Burt: "I believe we are still small enough to double our

Already relatively small, Bank of Scotland believes it

Bank of Scotland believes it benefits from devolved the lity and short lines of minute cation. Gavin Masterion, seral manager since 1986 for UK banking east (covering the east of Scotland), says: "Cascading authority goes down as far as there's a willingness to accept it." Every branch manager, he says, dutil that he "owns" his branch.

owns" his branch. William

should feel they "own", say.

their own operations.

In phrase which often

market share in the UK."

doesn't need to refer many decisions to Edinburgh". He says he regards both his regional managers and his col-leagues on the management board as his partners.

continually asking "is your journey really necessary?" to cut out redundant work. Staff put up ideas and a formal staff suggestion scheme produces results, such as a more economical way of storing a cus-tomer's standing orders, and ditching a rule requiring mortage arrears to be reported to

the district manager.
In February, as the effects of recession in England on the bank's lending book deepened, the lank told its staff that there would have to be significant belt-tightening, but assured them that there would be no compulsory redundan-cies, though some of the 12,200 jobs would go through natural wastage. "If a person knows he isn't going to be sacked it becomes a lot easier for him to agree with you that his current job may — necessary and do another one," says Burt. Pattullo believes, he says, in

"bottom up" approach to management, preferring li-wait for ideas to germinate down the line and be pushed up to the management board for approval,

for approval, dicists from above.

"A executive who over-anxious to stamp his personality on a bank has a high risk of falling," says. "Such might of falling an operation in every to be standard to the same says." country in Europe. But if the people down the line don't really want to do it, if the chemistry isn't right, it won't

bank well suggest that wish to keep its distinctiveness as a low-cost institution, its typi-

cally Scottish to to pay in goodwill and its dedication to increasing the wealth of its limit its growth.

Expansion to the ventures contradicts that, the need for consensus in the management house bosses are restrains indiboard, however, restrains indi-vidual egos and may avert rash moves. Pattullo says he exer-time the consensus has very occasionally gone against him. He will be addership and conbelieve his leadership and conof approach are the key to the the bank's success, not least in engandering high morale. Burt says; "With high morale you achieve miracles." The first article in this series,

on National Westmins published on April 19.

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Management abstracts

Career gridlock: baby boomers hit the wall. DT Hall & J Richter in Academy of Management Executive (US), 90 (16 pages)
Points out that in people

born between 1946 and 1964 the number of management jobs available is than the demand and shrinking.
This can lead to problems of

career plateauing for those with transform ambition; erts, however, that there rts, however, that there of achieving psychological success'; expands on this idea by profiling haby boomers' value systems, eg they have a need for autonomy and to question suthority with a greater concern for a work/family balance. Suggests guidelines for more than the properties are has replaced to the system of the properties and as replaced. boom potential, such as replacing the promet a culture with a psychological success cul-

Schuler & JW Walker in Organ-tentional Dynamics (US), Sum-mer 90. 15 pages. Asserts that "just as organi-

sections can engage in

short-term as well as long-term

planning of business strategies. HR planning can be done with a short-term and a long-term focus"; then decides to use the term "HR strategy" to refer to

This is said to ne itate greater emphasis on in conerns, concentration on key issues, the interpretation of just about every aspect of bustness in HR terms, and the involvement if the line in HR concerns.

which action on the personnel front has shown noteworthy Company's Bayer (ball bearings) plant where courses in (product-related) English increased the utility of ethnic labour; Grand Union (food retail) where HR mea-sures brought about better cus-tomer service; and Swiss Bank Corporation North America needed training in communica-with non-marketing staff.

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ERICSSON 5

# Strategically important product launch from **Ericsson**

'A core technology for public networks of the future'

Ericsson, the Swedish-based international telecommunications company, has unveiled a new range of network products that the company believes will rank alongside its AXE digital switch as a major element of public telecom networks in the future. They are part of ■ new network strategy termed the Ericsson Transport Network Architecture. It is ■ new, more effective way to manage transmission and transswitching resources in public networks.

Ericsson's AXE digital switch already the world's best-selling systems for public networks, with www 12 80 countries, and installation im year ill 5.6 million lines, and 2.1 million Initial lines.

In future, with the company, the new generation of transport products will another major mymus samm The reason lies in II increasing

importance of transmission and transswitching resources in determining Im profitability, flexibility and efficiency III public networks.

It II public network operators fall in deliver high-quality man audition quickly cost-effectively, then may move to a competitive supplier; or opt to their way network. Either way, the lest, perhaps for good.

Audited for 112 months

31 December 1990 show Ericsson's

m///////// nm in// up 16% Al

SEK 45,702 million. Income before taxes

for INVII. If the company's III in 1990;

public, mile and business communi-

cations, public telecommunications saw

'strikingly higher' net sales, particularly

Radio communications also saw

strong growth, largely from the continuing

demand for mobile telephone systems,

in Spain, Italy, Australia and

the I and Canada, 13%.

Europe, including

Of the company's linear core areas of

n====== 31% M SEK 4,855 million.

If in Friedrich in transport in the transport strategy, public releast operators will acquire a rem competitive edge, company. The Transport Human Auchitecture

www.j, Li Mail no limportant product

 Digital Cruss Durings (DXC), Operators organise

network - II maximum A complete in high-capacity

transmission systems using optical

 A centralised operation immi maint-FMAS, III handle management of 🔳 or part 🛂 🚃 

particularly in La US and Lurope.

with the by marks reasons

and price competition,

although and of MD110 digital PBX

and the Less Ramovist

pointed Li lim weakening of Im

economy, and the potential

impact on telecommunications procure-

ment o political developments in certain

regions. 'We are increasing our R&D

and our expenditure on

technology, with the full impact expected

during I'm middle of the walls. Altogether,

Business communications

On Le outlook for 1991, President

future imposes ever greater demands.

held up

'A core technology for Ericsson'

The Item of Emily in public networks be built on the core system technologies: digital switching, with the me water AVE switch; maked management, with the recently-launched TWO system; and transport networks. with this new Ericsson Transport Network Architecture approach,' explained Karl Aismar, Ericsson's hard of product management.

The Ericsson Transport Network Architecture will give public operators greater opportunities to reduce operating costs, and to improve both the quality of service and the responsiveness service delivery,' he continued.

'Existing transmission network more efficiently, and operating made can be reduced by simplifying supervision and control.

'In my property transmission resources have generally been planned piecemeal. in future, they must be planned and managed on a minimal level. We man moving into the era of the transport network, embracing both transmission and transswitching resources.

'Public network operators will expect a supplier iii iii iii iii iii a tumkey io transport network development. That's precisely when the run Enceson development provide. The key is TMOS-based Facility Management System (FMAS).

'Ericsson in global experience, the financial resources, and technological strength and expertise to remain at the forefront of developments in this exciting new sector of the telecoms Turnover, profit up again in 1990 - but the

This may make it will be your to

surpass In the character in 1990."

### CT3 goes live at Hannover Fair. Ethinman's CT3 digital cordiess telephone technology has taken another

the official inauguration of the world's first public-access service using the technique. The Hannover Fair, Europe's largest exhibition centre, is installing an Ericsson DCT-900 system it by the and of the per will provide communications throughout II 23

important step forward, with

exhibition halls on the site, and surrounding ..... Exhibitors and will will

able to hire pocket telephones

# Integrated voice and data for City of Copenhagen

The City of Copenhagen has selected Ericsson's MD110 PB system as the basis of a 9,000-line communication network that will link 15 administrative departments and hospitals. It is scheduled to enter service towards Integrated voice and data transmission

will enable the hospitals to interchange

patient records. An integrated paging facility and make make specialists to summoned wherever they we within in a man want by the remain

the exhibition complex. At The limit of

In system is an Ericsson MD110 III

to be the largest carries

This Hannover Fair system is

DCT-900 cordiess telephone

have so been installed

or ordered in 12 countries.

Equipped with all-digital trunk (exchange) lines, and 2B+D telephones, MD110 increases will be ready in ev coming Danish public ISDN Internal

### US cellular or more. to go digital in Los Angeles Ericsson been by the Los

Angeles Childr Telephone Company to supply new-generation technology that will treble the capacity of existing phone systems in Angeles.

The equipment to I supplied will Time Distant Multiple Access) system has has by the US communications industry as preferred mental for the nextgeneration digital cellular (\*\*\*) It is Ericason's first order for TDMA equipment in the USA. A test system will enter service in Los

Angeles in July this year, moving an to full commercial service later in the year. Existing analogue callular will be converted to digital channels, increasing

the network capacity by a factor of three

Company in jointly owned by American Communications, BellSouth Enterprises Company, NECTW Cellular Communications Inc., and LIN Broadcasting Corporation.



Angeles Telephone



# weighing just 195 grams, and make and receive calls while they move freely about News in brief

Ericsson staged what it believed to be the first working immediate of the new Q-SIG specification for Inter-PBX signaliting. Q-SIG is the torerunner of a new European WITW www.wud due in

it will enable users to network together PEXE in all their different offices. Imm Virtual Metworks using Louis private and public network marutan Time Existent MD110 digital FILK can now run both and the widely-used DPNSS algnalling.

New phone systems

Three new Ericsson telephone systems inval bowl latirated to provide modern communications for smaller organisations. The BusinessPhone 6 and in the number of businesses and self-employed people with in in ii 2 exchange

The BusinessPhone M and Busisupport St 11 40 respectively, and II exchange Intwo larger systems we all-digital, and can be configured as a PBX or multi-PBX where by the companies. France ind du um displays, hands-free calling, handling, and messaging.

Designer phone wine design award A new 'designer' telephone introduced by Ericsson in Commestic scooped a prestigious design in connection with Tu CeBIT Industry Fam at Hannover. It has been marked an enduction

Forum Design Hannover seal of quality for 1991. Rebuilding phone was in Kuwalt

About of the Kuwait telephone network was originally supplied by Ericsson. At the request of the Emir, Ericsson sent a team to was country immediately after liberation to assess the extent of Um damage III telecommunications.

nart of ma emergency work, Ericsson GE Manual Communications is **w** supply a multimillion dollar land mobile communications system for Kuwait. The equipment being manufactured at the company's plant in Lynchburg, Virginia.

Telefonaktiebolaget LM Ericsson S-126 25 Stockholm, Sweden

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Effective banking relationships. June 20, London. Fee: £431.25. Further enquiries: IR 28th Floor, Centre Point, 103 Use Oxford Street, London WC1A 1DD. Tel: 071-412 0141. Manpower planning for organisations in developing comtries. July 1 - August 23. Brighton. Fee: £6,400 + VAT. Further enquiries: Meg

Institue of Manpower Studies Mantell Building, University of Sussex, Falmer, Brighton, Sussex BN1 9RF. Tel: (0278) 686751. Fax: (0273) 690430. Writing effective propos May 14, London, Fee:345 VAT. Further enguiries: Infomatics Resource Centre, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 3SX. Tel: 081-871 2546. Fax: 081-871 3866.

Research and development contracting symposium. May 30, Bedford. Fee: £110 + VAT. Further enquiries: Leslie 🚾 The Short Course Officer, Cranfield Institute of Technology, Cranfield, Bedford MK43

# Tania Maria

ourses

ment abstract

ERICSSO!

News in brid

ROYAL FESTIVAL HALL

In her small black sunclas short black dress and stilettos, a headset mike fitted around Maria totters on to the stage Nke a formidable adversary for Mad Max's Tina Turner. She looks as though she means

The Brazilian singer/ planist's business is hot Latin fusion and on Thursday it came fast and tight as ever. It was the last night of a
European tour and, according
to the salsasavants, she is at
ther at "pre-New York beat".
This presumably means that

This presumably means the melodies are mecomplicated and the rhythm, borne by conges, drums and bass, uncompromising. The carnival fireworks are in the voice and the streaming wordless vocals and scatting. Or even whistling (she trilled a complicated 10-minute salsa version of "Do you think I'm

Whistling jazz fusion and getting away with it is one thing: any singer who can make a Royal Festival Hall andience dance has spirit. But the steaming mix of rock and Latin jazz, cranked up by horn and trumpet, was completely cresistible.

The Maria method can be applied to any number, "Ce c'est bon", a carnival stomper cest bon, a carnival stomper fitted in perfectly with an unlikely, but sizzling version of the Stones' "Satisfaction", carried off bolero style. "Hup!" the changes are signalled as she comes crashing down the keyboard, cheeks sucked into an impossible pout and out an imposite pour the words. She crouches at the keyboards (one is electric) and telegraphs the caes to her slavish batting the lyric around with

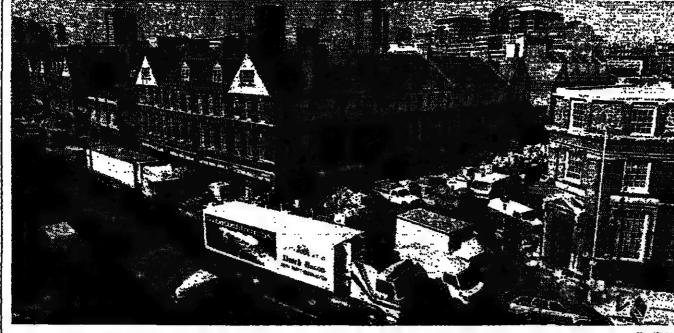
her hands as it tumbles forth. Block chords are plonked in, when she can restrain her hands, to keep the careering

It did the trick. By the end of the set more than a few of as were doing the mereogue, elbows akimbo, down the gangway to meet the po-faced ushers in front of the stage. "I'm very happy — a little homesick — but I think we done a very good concert," Tania concluded modestly as she left an RVH crying out

Three hours earlier singer Three hours earner singer Cleveland Watkiss was taking the stage in support of Tania Maria. Showcasing a splendid new album, Blessing in disguise (Polydor), the young black Londoner has a style and voice which could be mass marketed to a wider than jazz andience. That seems to be wlience. That & the idea, anyhow, But a fine Guildhall-trained voice is no guarantee of commercial

My feeling is that he is too hard to pin down - and too crafty with the grooves - to appeal to non-jazzers. Like a junior jazz version of Taj Mahal, he has absorbed almost the entire range of black music from calvpso and reggas ("Bagah-Orange") to George Rensonesque schmooze ("Memories"). It is clever stuff alright and the six piece band behind him, led by guitarist Tony Remy, are spot on. But it is worth noting that the biggest cheers – led by his mother – were for a straight Motown soul sounding ballad which is pure Marvin Gaye, "Be Thankful for what you

Garry Booth most of the washing consists of white sheets, the message is



Sensitive Spitalfields: the fruit and vegetable market moves in May and decisions will have to be made ARCHITECTURE

# Complementary to historic sites

ambridge University's announce-ment last week that it is to go ahead with its development plans for the new Judge Institute of Management Studies was accompanied by the naming of the architect for an hisoutram Associates have been selected to design a major new building that has to incorporate elements of the listed Old Addenbrookes Hospital currently occupy-ing the site between Trumpington Street and Tennis Court Road. Both the major donors, Mr and Mrs Paul Judge and Mr simon Sainsbury as well as the university were involved in the selection procedures to find an architect. They have made brave choice because John Outram is an original, hard to classify and yet highly appropriate because he understands and responds to the historical density of this site

But Outram is not in any way an historical pasticheur. His particular of architecture achieves what many modern architecture achieves what many modern architects had thought to be impossible. His buildings are both technically innovations of ornamental. He was not, like some architects, make the innovations of technology themselves into an artistic language. His own architectural language is strong enough to encompass the existence of the old hospital and to add to it in a manner that will be complementary without being imitative. out being imitative.

The Old Addenbrookes Hospital goes

The Old Addenbrookes Hospital goes back to the 1740s but the most visible part from Trumpington Street is the facade the 1880s, designed by Matthew Digby Wyatt. It was described by Pavsner in his "Buildings of England" as "a depressing example of its date, with many rather dry, thin motifs, Italian as well as Trudor, assembled without any tension or accentation." It has more friends today and its curious, round arched North Lombardic character is not without as thinks. As the facade has lost little of the problem. today than it probably was at the time of

THE GATE THEATRE

The staging is terrific; the lighting is pretty good, too. And, of course, this being the Gate Theatre, the acting and

direction are superb. There are some doubts, however, about

the play.

The Stick Wife by the American playwright Darrah Cloud is set in Birmingham, Alabama

in 1963, a pregnant year in US politics. The stage action takes

place outside a submban white middle house, where the washing is hung out

to dry in the days before dry-ing machines took over. Since

ment studies on to this site is to create three buildings which will all be linked by a 16-metre high animated internal street where students and faculty will meet and mingle. There will undoubtedly be consid-erable architectural drama that will give the new faculty a colourful profile in the mivereity.

miversity.

John Outram's name is strongly linked to an eclectic range of new buildings. His country house in Sussex with its five typologies for the column and richly colourful palette of materials is undoubtedly one of the most interesting country houses one of the most interesting country houses built in Britain this century. At some remove, but just as interesting, is the pumping station on the Isle of Dogs directly commissioned by the London Docklands Development Corporation. The earlier headquarters building for Harp Interesting combined and columns with a considerable wit concerning the iconography of engineering.

considerable wit concerning the iconography of engineering.

The are two as yet imbulit schemes; the Milton Keynes based headquarters for the Consumer Association (Which?) and the large new office development for the Rosehaugh-Stanhope Holborn Viaduct/Blackfriars Station site. The Outram element of this scheme is at the Blackfriars end of the site and is remarkable essay in prefabricated brick and concrete technology. This building — by far the most outstanding of the whole development — is at present — hold awaiting the upturn in the City property market. It will be — very positive addition to the City. Outram has been selected for the British Pavilion in this year's Venice Architectural Bismals. tural Biennale.

Architects were named for another impor-tant project last week the sensitive and sega. But minds will have to be formally many when the fruit a vegatable ma-finally moves out to be new last a last London at Temple Mile. The London at Temple Mills. The symmetry Development Group announced their selection of the international firm of Ben-

clear enough from the start.
"Id never realised how much white shows up the dirt," says

one of the female characters

later on. There are three wives

and three husbands. The men

are involved in the bombing of a black church which

in the death of four children.

The women we in varying degrees and at various stages opposed to the violence, which

the men call war. One of the informs the federal authorities that the husbands are members of the Ku Klux Klan. This is a true, or at least

true-ish, story, docume the New York Times.

planners for the whole 12-acre site of the market.

Ben Thompson and his wife Jane ploneered, with the Rouse Company in the US, the rescue of redundant urban market sites or collapsed areas of major cities. They have made an enormously successful impact — particularly at Boston's Faneull Hall and Quincy Market, at New York City's South Street Seaport development and at the Bayside Marketplace, Baltimore. I recently admired their elegant rescue operation at Union Station, Washington D.C. Are they the right people to rescue this vital part of London that has fought over by conservationists for Juni and lies on the brink of some of the most socially deprived parts of the capital? Spitalfields is important for the City too: it is a close neighbour to the monumental Broadgate development as well as the Georgian streets of the former Huguenot around Hawksmoor's Christ Church.

The Spitalfields Development Group The Spitalfields Development Group have another scheme on the table at the moment which is due to be examined at upublic inquiry in October. This scheme, by Swanke Hayden Connell, should surely be dropped at once and uproundswell of support ensured for the ideas of the Thompsons. I was shown their very early ideas for the site, but I liked their informality and I agreed with the wish to make the whole place "walking scale". It is surely and I agreed with the wish to make the whole place "walking scale". It is surely right to have a wide selection of architects working on a whole range of buildings under the careful direction of a master planner to ensure a sense of harmony without uniformity. The track record of Ben Thompson Associates — currently also working in Dublin and Cardiff — shows that they have often achieved the impossible and made enjoyable places flower in the urban deserts. As long as they remember that Spitalfields has to be the key to the regeneration of east London as well-as a link to the City, I feel that they have the sensitivity to rescue Spitalfields from squalor. They must not be hedged about with any more hedged about with any more delay.

Colin Amery

Cruickshank, as the leading wife, comes dramatically close

to pulling the trigger. One half

expected a section of the audi ence to rise up in protest that she does not. Ms Cruickshank

is marvellous in her intensity, as indeed is the whole produc-

tion - down to the sound of

the crickets - by Nancy Diu-guid. Written 20 years ago, this would have been stunning

piece. Now it seems a bit dated:

Malcolm Rutherford

# His solution to the problem of inserting selection of the international firm of Ben new and innovative centre for manage-The Stick Wife

In the end, however, the women stick to their men. The

crowning blow, as you might have guessed from the date, is the

Kennedy. "Oh my Lord," the women wall in unison, "who's

women wall in unison, "who's going to take care of us now?"

No point in shooting their hus-bands, as they had once seemed prepared to do, if there

has been a collapse of author-ity in the White House. They may not have stuck to their

There was some good moments: for example, in reference to war — "Where's Vict-nam?" "Africa." And Marty

guns anyway.

# Carmen

COVENT GARDEN

From morass of mediocrity which is the new Royal Opera Carmen (sponsors: Dalwa Europe Ltd and the Linbury Trust), a handful of rewarding performers stand apart. There is, for example, Leontina Victor her Micaela, played a milksop entirely lacking country-girl determination, delivers nonetheless an exquisite third-act aria — the Romanian soprano is not yet in full bloom, but the quality is lustrough fresh

trously fresh.
There is also Gino Quilico, a bit slow on his pins for a star buildighter, but a stylish bari-tone with vocal elegance and verbal wit to his credit — and native French (or rather, Cananative French (or rather, Cana-dian-French) as well, not some-thing heard at Covent Garden very often. Christopher Booth-Jones (Morales) cuts a dash; and though often the wretch-edly bad blocking of the stag-ing contrives to deny us clear sight of the attractive persons of Judith Howarth (Frasquita) and Jean Righy (Mercedes), at and Jean Rigby (Mercedes), at least we are not denied sound

least we are not denied sound of their attractive voices.

Best all — and principal saving grace of an otherwise dispiriting evening — is the Jose of Luis Lima. He is, as we recall from his Carlos and Nemorino on the same stage, a fine, intensely physical actor: small, trim, darkly handsome, with liquidly evenessing even with liquidly expressive eyes and a way of being stirred to love or violence which combines Latin volatility and acute psychological understanding (and vital, poetically accented use of words, spoken as well as

sung).

That the opera is José's tragedy was at Covent Garden Friday clearer than ever, for on stage clogged and cluttered by a particularly debased form of pictorial naturalism, hits and pieces of characterisa-tion unlinked by any discernible dramatic thread, Lima pro-vides the single developing line of dramatic coherence and con-

In the past he has tended to force his lean, dusky-toned tenor climaxes, as much (one suspects) through dramatic anthusiasm as anything Here, some unwanted bursts of final-duet sobs not-withstanding, he sounds impressively apt to the music, neither too heavy nor too light; and while a conductor less limited. ited in his command of Frenchoperatic style than Zubin Mehta would no doubt encourage Lima to mould the melo-dies with even greater supple-ness, this is in sum one of the most moving Josés of recent

gift for waking up an orchestra (and, evidently, a chorus – their form was above recent house average). He approaches the work with for the beauty detail in Bizet's scoring. entirely lacks 🖺 rhythmic elasticity - the Spanish metrical inflections receiving either a drum-banging underlining or a hot-handed caress - and, more seriously, any sense of unfolding dramatic impetus.

Friday's was a Carmen experience of stop-starts. In a thea-tre larger than that for which it was written, the opera needs not flashy moments, but a clear grasp of how to keep the work moving and, all, certainty of taste. But since the conductor insists on perform-ing III. work in the roundly discredited edition by Fritz discredited edition by Fritz Oeser, plumped full of those obviously ineffective pasor repetitions which himself in before opening night, certainty of taste not Mehta's calling card. Can Garden hear how completely added the of the "Chanson boheme", for instance, or the final

The Ward W Manua's styleand Resia Espert's limp production (in the tall, Goya-influenced plastickylooking space-cramping single Gerardo Vera) lethal one. There is few

things III opera more numbing than the meaningless operatic naturalism on offer here. The production's flubbed details and attempts II novelty are countless — the Sevillian working people doing their little cameos in II, the flamenco dancer spoiling the quiet opening music of Act 2, an atterly incompetent fight in Act 3, the milling crowds plus two horses in Act 4, and so on. How so distinguished a woman of the Spanish theatre can failed this particular way with this particular opera

is a sad inystery.

Having Maria Ewing in the title role was obviously no help. Reports tell us that her at alight; but without that information we could probably as much. For this is Car-men in an hermetically bubble, giving us Her Hime mance, unresponsive others
her singing,
with its fascinating timbre
(albeit shrill on high and phrase-shapes, sounds

Miss Ewing be the most mesmerising of the artists. Here, her negative, a final drain on we vitality of Indeed, one must accord the production a benefit of the doubt: perhaps different Car-men will make it all seem dif-

Max Loppert



# Kathleen Ferrier Scholarship

It is seemed to see why a recession should cause a drop in the output of good young singers. Voices are not acquired on credit and one would have thought there should be continuous supply of new talent, if the tes and interest in the art form are still there, as there is every reason to believe they are. The Kathleen Ferrier Memo-rial Scholarship, awarded since

1956, has ■ history of producing winners who have gone on successful careers. This year, indeed, it may do the same again, as the prizes went to very worthy competitors. But there was not the same depth of talent that has made it difficult in the past to decide the order of merit between a large field high-quality

ontrants.
On Friday, at the finals held at the Wigmore Hall, it seemed

a fairly straightforward choice between two or three singers. The jury selected the soprano Mary Plazas, not necessarily the suggests that they looking for a sense of style as well as purely vocal accom plishment. Her Debussy and Bellini were equally stylish, quietly expressive, and she sang as though she loved the music, which is always a

help.
The runner-up was the old mezzo Jam Irwin, and third prize went to the soprano Gail Pearson. I would have put them round the other way or even given first place to Miss Pearson. In a competition that had been singularly lacking in zest, she really made the audi-ence sit up with her bright and confident of Gounod's Roméo et Juliette, while always

giving the impression that she had plenty of voice to spare. Still, Jane Irwin's programme was will presented and there was every sign in her performances that and personality are developing in equal measure, which is a valuable attribute in one so

young.
In the closing address on behalf of the jury Janet Baker summed up three failings that it was felt had been prevalent during the competition: poor physical presentation; poor anguages; and a poor choice of programmes. many other Ferrier finals this would have seemed a querulous attitude with which to end. But not at this one. For all three faults had been disturbingly in evi-dence in the course of this last

Richard Fairman

# INTERNATIONAL TODAY'S EVENTS

### BERLIN

MUSIC AND DANCE Komische Oper IIIII Tom Schilling's production of Classicalia music by Prokofiev. Tomorrow: Die schweigsame Fran No performances Wed, Thurs and Fri (19988) (201)

Staatsoper unter Linden Mozart's Schauspieldirektor.
Tomorrow: Medama Butterfly. Wed: d'Hoffmann. Thurs: Der fliegende Holländer. In fan Sun: Fidelio (2004 762) Deutsche Oper III III IIII III Holireiser conducts Ponnelle production of Fidelio with Sabine Hass as Leonore. Tomorrow: Die Zauberflöle. Wed: Lohengrin. Fri: Rigoletto, Sun: Gwyneth sings Elektra (3410 249) Philiharmonie Kammermusiksaal 20.00 Misch Maisky plays cello sonatas by Debussy, Brahms 🕼 others. Tomorrow: piano recital by Alan Marks. Sat and Sun: Christopher Hogwood conducts Berlin Philharmonic (2614 383)

This week's repertory at the Berliner Ensemble includes The Caucasian Chalk Circle, The Threepenny Opera, The Good Person M Sezchuan and Heiner

THEATRE

Muller's Germania Tod in Berlin (2827 712); at the Deutsches Theater there is a new production of Peer Gynt (2871 225), and the Volksbühne (2082 748). If the wa part of The city, the Schaubuhne presenting The Amphitryon 

### **■ LONDON** MUSIC

Covent Garden JULO Zubin Mehta conducts Nuria Espert's new production of Carrier with Mails Ewing in the role, Frl. Tomorrow and Wall Royal Ballet triple bill. Thurs and Wall Bintley's new full-evening ballet Cyrano (240 1066) Collegeum David Atherton Tim Albery's new production of Fund Grimes, with

Philip Langridge in title role, also Thurs. Tomorrow Fri: De Giovanni. Wed and Sat: Cunning Little Mann (836 3161) Royal Haff 19.30 Vladimir Fedoseyev Symphony Orchestra In Tchaikovsky's Fifth Symphony, with Nikolai Demidenko in Rachmaninov's Second Plant Concerto. Tomorrow's programme includes Gubaidulina's Offertorium. West Yurl Simonov conducts Philharmonia. Thurs: Kent Hammi conducts LPO. 8800) Elizabeth Hall 19.45 Marcus Roberts, American jazz pianist. Tomorrow: Nicholas Kraemer

(928 8800)

Barbican Mal Alexander

Schneider Manuel Chamber

conducts Bach. Thurs: John Eliot ■ MUNICH Gardiner Dubles Gardiner Orfeo

Orchastra of Europe in music by Mozart and Hugo Well. Wed: **Gunther Herbig conducts Toronto** Symphony Orchestra. Inches by Kyung-Wha Chung Bishop-Kovacevich. Clarate and birthday concert THEATRE

pted by

The most popular Wee End are Jones, Oscar Hammerstein's musical update Bizet's opera Install In Simon Callow (Old Vic), and Miss Saigon (Drury Lane). Gerard Murphy's RSC production of Christopher Marlowe's Edward II was tonight The Pit. This Berkoff's adaptation
The Trial, with a led by Antony Sher (National), and White Chameleon, Christopher Hampton's memory play a childhood in Egypt (National). Lear in the RSC brings King Lear to the Barbican with John Wood in title role, and and Dench in Dench in Casey The Plough The Man at the Young Va. Plans Theatreline: Plays 0836 Mileton 0836 43000 Cornell 0836 Thrillers 0836 4309

# **MILAN**

Teatro alla Illeria 20.00 Myung-Whun Chung Minus the in a minimum of music 🙀 Beethoven and Musorgsky. Thurs, Fri and Sun: Adriana Lecouvreur (7200 3744)

Staatsoper III:III Ruliniilii /Iddiiilii conducts Giancario del Manana production di Manon Lescaut, with

a cast led in Anna Tomowa-Sinto and Fore: Dvorsky, also Thurs And Sun. Tomorrow: Tchalkovsky's The L'Italiana in Algeri. Tomorrow in Cuvillies-Theater: Munich premiere Munical Apollo et Hyazinthus and II sogno di Scipione, IIII Thurs and Sat (221316) Philharmonie 19.30 Sergiu

Celibidache conducts Munich Philharmonic Orchestra in Haydn's Symphony No Symphony No Violin Concerto, Kagan, and Sun: Othmar Harman Brahms,

### ■ GENEVA

Grand Théâtre 20.00 Rumal by Marilyn Hame accompanied Tonorrow, Thurs and Fri: Bartok Alban Berg Wall and Sat: Armin Jordan Don Giovanni, with Thomas Hampson in The Mark Willard White Leporello (212311)

### **■ NEW YORK** MUSIC

This programme is dominated by the Carnegie Hall Centennial Festival. Tonight Philadelphia Orchestra in Borodin's overture Prince Igor, Sibelius' Second Symphony and Rachmaninov's Plano Concerto, with Andre Watts. Wed: Zubin Mehta conducts New York Philharmonic Track in Mahler's First Symphony and Tchaikovsky's First Piano Concerto, with Van Cliburn. Thurs: Christoph Dohnanyi Cleveland Orchestra in

world premiere of Schnittke's Concerno Grosse No 5. Fri: Levine conducts Beethoven, Wagner and Strauss, with Jessye Norman. Ax, Yo-Yo Ma play plano ring, Sun; Rofard San contact and wild choralfest, larger by a two-part gala concert presider 7800).

Metropolitan Opera 20.00 American Ballet Theatre triple bill, including Jiri Kylian's Sinfonietta. Tues to Fri: new of Don Living of Don opens tomorrow with Martins' new production in The Sleeping Beauty (870 5570)

### THEATRE This menta Broadway with are

of Nicholas Hytner's Line production starring Jonathan Pryce and Las Salonga (Broadway Theater) and Gypsy, Tony Award-winning production in unmusical with lyrics by Stephen Sondheim and the original Jerome Robbins choreography (Marquis). Off-Broadway Collage, Immusicals about Little taking an Intimate look at the distinct points in her life (Theater at St Peter's), and Haunted Host, Robert play with a Greenwich Village writer who is haunted in the memory of his young protegé and confronted by the dead men's double (Actors Playhouse). The 246 215 answers inquiries and 115 25 25

### **PARIS** MUSIC AND DANCE

The series include a final et Barbe-bleue tomorrow of the Charles Manon Lease tomorrow, Thurs and Sat at the Opéra Residue (4001 1616); Glanda at The Flatta Garnier, performed by Mar Opéra daily from tomorrow (4742 5371); a concert in the Mally Pieyel on Fri by III The Symphony Gunther Herbig (4563 0796), and a Sun morning by Francois-Rene Duchable the Théâtre Champs-Elysées (4720 IIII) THEATRE

Jean Table The Balcony 1'Europe HEE 8092); Marivaux's La F Sulvante, Strindberg's The Father ME Mellim Le Malade imaginaire at the Deserted Française (4366 4344)

### ■ VIENNA

Staatsoper Mar Glassic Abbado Khovanshchina Will by Vladimir Atlantov, Marjana Lipovsek, Nicholai Ghlaurov, Heinz Zednik Ma Anatoli Kotscherga. Tomorrow: Schreker's Der ferne Klang. La Bohème with Freni and Carreras. Thurs: Eva Marton sings Salome. Euc. Tannhäuser (51444 2960) Volksoper 19.00 My Fair Lady. Tomorrow: Merry Widow, Wed: Grafin Ima Thurs: Cinderella (ballet). Fri: Eine Nacht in Venedig. Sat We We Kate. Land Giustino (51444 3318)

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# **FINANCIAL TIMES**

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Monday April 29 1991

# **Protecting Iraqis**

harder for the layman, and per-haps even the specialist, to follow. Reports of the used by President Saddam Hussein's regime to suppress March uprisings and to punish the communities which took part in them continue to pour out. Yet not only does Mr Saddam himself keep proclaiming his intention to turn over a new leaf and introduce democracy: the leaders of the Kurdish rebellion the live appear to his at face value.

They say they have reached greement with him "in princi-le" on Kurdish autonomy, and that they regard democracy in Iraq as the best guarantee of such an agreement. They are even photographed embracing him on both cheeks.

Meanwhile Kurdish refugees on the Turkish border are refusing to leave the mountains even for the camps being estab-lished American, British and French military protecextending their protected zone eastwards along the border; and Britain, supported by its European partners, II propos-ing the creation of a UN police ce to give the Kurds greater and longer-term security within their own country.

It is indeed ironic, and at first sight inexplicable, that Kurdish leaders, who a few weeks were pleading in vain for western intervention in the Iraqi civil war, should now appear more respectful of Iraqi sovereignty than western powers.

Western attitude

But their attitude now has to be understood in the light of the arm attitude and Rightly or wrongly, the west declared its unwillingness to remove Mr Saddam from power, or even to support those tracts who were trying to do so. More recently, it has been reported that the US Cen-tral Intelligence Agency now believes Mr Saddam capable of stay in power for some time, perhaps indefinitely. The Kurdish leaders have

taken note of that. They do not and cannot are the sace haven" being constructed along the Turkish as a

large enough to contain anything like all the refugees. Second, it is clear the allies do not intend to stay there indefinitely, and the Kurds

have to ask what will happen after their departure. Third, if the Kurds do not soon return to their homes further south there is a real risk that much of their homeland will be repopulated with Arabs and so become lost to them for

Key question

If Mr Saddam is going to stay in power in Baghdad they need a deal with him, however repugnant that may be. As for the embraces, they ill not imply any a They are simply the Middle Eastern ent of a handshake.

But the agreement has still to be negotiated in detail. The key question is bound to be: what will make it look convincing enough persone Kurd-ish families, who fied in utter and justified panic a mulago, the return? that they can now safely

Here is where western and Kurdish strategy may converge again, in the shape of Mr Dougagain, in the shape of Mr Doug-las Hurd's proposed UN police force. The Kurds should latch on to this in their negotiations with Baghdad, and insist that Iraq itself, as part of the deal, request the deployment of such a I merely in the north but throughout the country. Iraqis need protection from their own government not only

their own government not only in Kurdistan but "in many with the rest of the Iraqi population, to rebut the inevitable accusations of betrayal from other opposition spokesme

Their instinct is right: would be their only long-term security. Mr Saddam now claims to be offering that, but he must know that without external protection Iraqis will never feel free to vote against Ba'ath party candidates. A UN police force is essential if genu-inely free elections are to be held; and sanctions should not be lifted until free elections have taken place.

UK aid and the poor

ONE OF THE hallmarks of the Thatcher decade was a grudg-ing attitude towards develop-ment. UK aid spending fell from 0.52 per cent of gross national product in 1979 to just

0.31 per cent III years later. Not surprisingly the Organi-Not surprisingly the Organisation for Economic Co-operation and Development picks on this record in its latest review of British aid policy. The relatively cash planned for the next few years will only slight in real spending. Aid could even further in proportion to GNP, the OECD Third World lobby groups drawn all that the organisation of the o

report in the hope that Mr John Major will turn out to be predecessor and increase the budget accordingly. hope looks vain and may be simplistic. The return makes the granting of extra ald unlikely. Anyway, increasing the budget only makes sense if recipients can usefully absorb the extra funds, and if it involve sacrificing languality of the aid programme.

quality of the aid programme.

I much of the UK aid budtied to line procurement a British good and
services. The UK is one of the
offenders in the industrial world in this regard. The
government begun to
reverse this policy,
the poorest
are concerned, but the OECD
rightly says it should do more. rightly says it should do more.

### Unfortunate blemish

The UK's predilection in tied aid is a blemish on a programme that is otherwise charby an exemplary level concessionality, concentration on the poorest counin and professional evaluation of projects and programmes. Tying aid dimin-ishes its effectiveness. It limits choice and raises procurement Reduce tying, the argument goes, and the mess of UK aid could be further enhanced. Yet the such as the OECD must accept that ■ cut in tied aid would make it even harder to drum up sup-port for an increased aid bud-

Pressure for tying remains strong in industry, which often the aid budget being primarily designed to benefit British companies rather than the poor peoples the developing world. Indeed, in the general argument about the level of the aid budget, industry is all too willing to gloss over the fact that much aid is necessary simply to offset trade protection in the First World. The UK boasts a relaworld. The UK boasts a relatively open economy, but it is far from innocent in this respect. If Mr Major were really about opment, he should persuade his EC colleagues abolish import on an on an products. The need for aid would artainly diminish protection in lifted.

Fallible institutions The general rule is that the

larger the budget, tighter the strings UK increasingly conditional on the recipient following Monetary Fund World Bank adjustment that spending is but the principle should not folslavishly. The Beauty institutions are fallible

Another feature of British policy is the new fashion for targeting aid towards countries seen offering "good government". This is generally taken to mean a level of democracy sufficient to make government accountable, minimise corruption and human rights. This has some merit. After all it is 📥 🖊 help well-governed countries. But the policy is too vague and easily overridden for the sake of foreign policy objectives.
Under good government
yardstick like Kenya
and Malawi would not deserve to be large recipients of British

Perhaps the best yardstick is the one which opinion polls suggest public prefers, namely the degree to which aid actually helps the very poor. This is standard which implies a need for good government in the recipient country without making it into an obsession. The public is right to be suspicious of the use of ald to further Britain's commercial interests or E curry diplomatic favour with devel

oping country leaders.

ow can 6.000 civil servants. mostly based in Washing-ton, best promote develop-ment in the Third World? That is the vexing question facing Mr Lewis Preston, the former chairman of JP Morgan, the New York bank, who takes over as president of the World Bank this September. As bankers and finance ministers

gathered in Washington this weekend for the spring meetings of the bank and International Monetary Fund, there was no shortage of advice. The US Treasury wants the bank to bypass the governments of developing countries and lend sizeable sums directly to the private sector. The bank is also under pressure to follow the example of Mr Jacques Atlah's European Bank for Reconstruction and Development (EBRD) and attach strict political conditions to its loans. Development economists, meanwhile, are urging the bank to respect the rhetoric of last year's World Development Report and focus more on pov-erty alleviation.

Mr Preston may relax on one count.

Few in Washington now doubt that the bank is needed: new imperatives, such as reconstruction in eastern Europe and the Middle East, have merely been superimposed on older, unsolved problems:

poverty is a near univer-in much of the world: 1bn people ires on less than \$1 a day.

• More than 110m Third World children lack access even to primary edu-

cation.

Horrific inequality abounds. In Mexico, life expectancy for the poorest 10 per cent is 20 per less than for the richest 10 per cent.

What kind of bank will Mr Preston inherit from his predecessor, Mr Barber Conable? Most reports are mixed. "It is not an impressive hypeaucracy." "It is not an impressive bureaucracy, says Mr John Williamson, a fellow at the Institute International Beautics. "The areals of staff is lousy," says Mr Charles Flick-ner, senior analyst on the Budget Committee and close observer of the bank. Mr Conable, a former Republican congressman, arrived at the bank in 1986 knowing little about banking or development. Although now well-liked (partly for championing causes such as women's rights in the Third World), many observers say he never fully recovered from a rocky and involving a

divisive internal reorganisation of the

Mr Percy Mistry, a scholar at Queen Elizabeth House, Oxford, and former senior adviser at the bank, says it suffered from "presidential failure" during the 1980s. Mr Robert McNa-mara, a forceful chief executive in the mara, a forceful chief executive in the 1970s, built a presidential institution that responded to firm leadership from the top. But neither Mr Hambor his predecessor, Mr AW "Tom" Clausen, a commercial banker, could fill his shoes. For a decade the bank has effectively been run by two senior—and strong-willed—vice-predictions. and strong-willed - vice-presidents: Mr Ernest Stern (who nearly left last year to join the EBRD) and Mr Moeen Qureshi. Mr Preston's first challenge, says

Mr Mistry, will be to wrest control of the bank from Messrs Stern and Qure-shi; his second, to prune legions of "useless advisers" and install managwith research experience. His third, one might all will be quickly to establish his independence from the US Treasury which always brow-What kind of development will Mr I inherit? In spite of

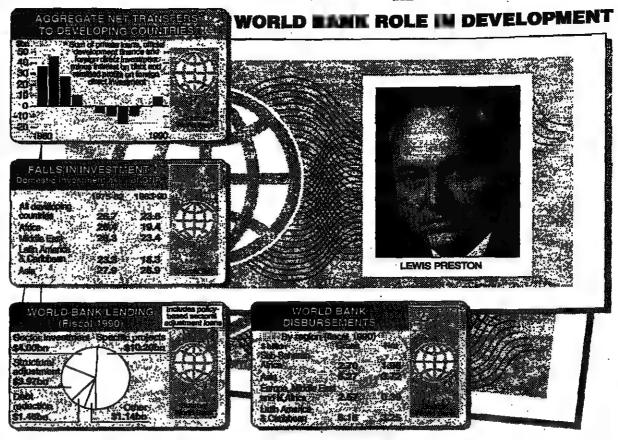
recent progress in a few countries, such as Maxico, the past decade has been one of relative failure. Many Third World backwards. Real per capita incomes have declined suis tentially in act-sa-

mildly in Latin America.

The biggest drag on growth is the huge debt accumulated in the 1970s and early 1980s. Many optimists see the debt reduction strategy launched

As bankers and finance ministers gather in Washington, the World Bank looks for fresh vigour under a new chief, says Michael Prowse

Challenge to foster human capital



by Mr Nicholas Brady, the US Treasury Secretary, in 1989, as a "final solution" to the debt crisis. Under the plan official agencies assume some of the burden of developing countries' private debts on condition that they plement market-oriented economic

"The Brady plan is enough," says Mr Williamson, if developing countries are willing to embrace reform and if it is matched by greater forgiveness of official debt. Officials such as Mr David Mulford of the US Treasury say the recent forgiveness of about half of Poland's official debt will not set a precedent for other debtors. Mr Williamson laughs. "In the long run it will be impossible to isolate Poland," he says. "It is not so much more decoupting than ather control of the polant." erving than other countries."

But why was a Brady-type solution not launched much earlier? For most of the 1980s, the First World doggedly The result of delay and compound in the is a total debt burden today of some \$1,841bn compared with a relatively manageable \$639bn in Its. "The bank failed to take a timely leaderable position on the debt crisis," concludes Mr Richard Feliberg, directhe Overseas Developm Council a Training (The IMF was equally corresignted.)
As incoming president, Mr Preston must review the bank's strategies for promoting development. The main

innovation of the laws was a switch from project lending to "structural adjustment" lending. Making finance conditional on structural reforms was supposed to transform the economic performance of developing countries. But studies indicate the results have been fairly unimpressive. This is both because countries failed to abide by the loan conditions and because the bank's policies were sometimes misguided. Professor John Toye, director of the Institute for Development Studies at Sussex University, recently completed an exhaustive analysis of bank programmes. He con-cludes (as do internal bank analyses) that policy-based lending has "achieved something, particularly in

Mr Preston will quickly have to establish his independence from the US Treasury, which browbeats newcomers

relation to the external account, but not nearly as much as the bank and tame community hoped". On average programmes have reduced balance of payments gaps, had a negligible impact on Gross National Product and led to falls in the ratio of investment to GNP. Mr Feinberg calls the decline in

investment the "great shortcoming attractural adjustment landing in the 1980s". (Investment to GNP ratios Middle East and Latin America.) He says the bank was naive to expect entrepreneurs to respond to the austerity of adjustment by increasing

How can the bank do better in the 1990s? One problem is that it has lost leverage over many Third World gov-ernments. The maturing of bank pro-grammes and the failure to expand lending much in the 1980s has led to a marked shrinkage in its net transfers to developing countries. According to Mr Lawrence Summers, the bank's chief economist, net transfers over the next five years will be about \$2 per person in the developing world compared with \$9 (in current prices) in the late 1970s. For the large number of countries that do not qualify for constant loans, the secretary of the person of the large flow.

will be negative.
Some analysts, including US Treasury officials, believe lacklustre performance in much of the Third World reflects the inefficiency (and sometimes corruption) of governments. The ERRD's constitution requires borrowers to be "committed to sud applythe principles of multi-party democracy, pluralism and market economics". It also says 60 per cent of ERRD resources must be devoted to the commercial sector — private businesses and state conserve to the commercial sector. nesses and state concerns in the pro-cess of privatisation. The World Bank operates under very different rules: its charter requires it to be non-political and only its small affiliate, the (IFC), can make direct loans to priva-Should the bank's char-

Direct parallels between the bank and the EBRD are dubious. The EBRD is ministering to a region that has historical ties with western Europe and that has declared its commitment

to democracy and free markets. Such to democracy and free markets. Such values are alien in many developing countries, but that does not imply they should be denied the means for economic development. If strict political conditionality had been imposed in the past, the bank could not have lent to a development star such as South Korea. South Korea.

Most analysts, however, say the bank should tighten up a little. Mr Flickner of the Senate Budget Committee says the issue is not whether to insist on Westminster-style denneto insist on westimisters the beams, racy but whether the form of governance is such that "losss will benefit the majority of the people". Bank officials say greater attention will be paid to issues such as the rule of law and transparency of decision-taking.

Should a significant chunk of the bank's loans be made direct to the private sector? Mr Conable, to his credit, is resisting the US Treasury's pressure. He says the bank's main aim is to combat poverty and that it will seek a "balanced relationship between government and the market in developing countries. In reality, much of the mail badly-needed investment is in spheres such as infrastructure, health care and education where governments by a gowi-

Indeed, one conclusion of Prof Toye's analysis is that policy-based loans would have a greater chance of success if they included measures to expand the role of the state in poorer countries alongside measures to pro-mote economic liberalisation.

Sir William Ryrie, the head of the IFC, says the objective of a large volume of public lending to the private sector is wrong-headed. "What we are trying to do is facilitate the flow of private-sector funds into sound investprivate sector funds into sound invest-ments." Advocates of a switch to direct support of the private sector are surely not arguing for public sub-sidies for Third World entrepreneurs; but if subsidies are ruled out, why should the bank's judgment of market risk be more reliable than that of pri-vate lenders in the west? vate lenders in the west?

There are alternative recipes for fostering faster Third World development. During the 1980s the bank placed great faith in free market nosfrums. It wanted to impose on devel-oping countries policies that had become recently fashionable in the industrialised world. But the notion that economic liberalisation alone is sufficient is increasingly questioned. The bank's own research department is highlighting the need to relieve poverty directly and to improve fundamentals, such as education, nutrition and health care.

"Liberalisation matters," says Mr Williamson at the Institute for International Economics, "but education is more important." He argues that the best way of stimulating growth and improving income distribution is to put resources into education and pri-mary health care. Mr Feinberg at the Overseas Development Council broadly agrees: the bank has got to find a way of "melding equity and efficiency as it promotes develop-

The challenge for Mr Preston is clear, put the sterile ideological batties of the 1980s behind the bank and develop patition that put greater emphasis on the immeliation of human capital

Mr Summers, the bank's economist, says pessimistically that because development money will be in short supply over the next decade, the bank and other donors will have to concentrate on exporting ideas. Ideas are certainly important, but they do not build hospitals or schools. More money could be made available: a mere 10 per cent all in western defence spending, for example, would pay for a doubling of official aid. Rather than tamely accepting the sta-tus quo, Mr Preston could use his platform to promote a more constructive attitude in rich countries.

### Vintage mystery

■ While the City III London awaits the the Guinness trial, an equally complex drink-related s causing deep concern in the dining rooms, if not board-rooms, of some of the most influential companies in

the land.
It is the case of the £1.5m worth of vintage wine ingly evaporated from Green's. the once pukka wine vaults. where the of famous City figures and stored their liquid assets.
After months of silence, last

swooped before by the seven addresses in London and the home counties and arrested two men. They were later released, and although some wine recovered, the police are not saying whether it is missing booze or just another false trail.

One of the problems is that it is still not clear how much wine has gone It could be 4,000 cases, or then again 6,000 cases or more. The records of the 200-year-old firm are in such a mess that no one is sure who owns what. The questionnaires to Green's 1,000 or so customers to find out how much wine they thought they had stored at the vaults.
Green's, which we keep shop at the Royal Exchange before straitened circumstances forced it out of the City, has changed hands

several times. Chris Collins, a well-connected Old Etonian and former amateur jockey, owned it for a brief period, selling it to American Donald Kurtz, who kept it even more briefly before unloading it on South African Joe Mankowitz in January 1990. Less than 10 months later Mankowitz sold the winestorage operation to John Ryan, a businessman from Australia. Shortly after that, customers' wines are alleged to have begun disappearing.

# OBSERVER

If readers was any clues, Detective burgant Simon Janes at Southwark police some assistance.

Rationed

■ Meanwhile the absence from the Guinness appeals of Richard Ferguson QC, acclaimed for his handling of ex-Guinnes chairman Ernest balances of defence at last year's City trial, has aroused speculation that the two men must have fallen out — or that Saunders was unhappy with Ferguson's advice or trial performance

The truth is that Saunders had every confidence in Ferguson and wanted him to lead his legal team on the appeal. Moreover Ferguson was ready to do so.
But Saunders is legally-aided

and, although allowed both ■ QC and a junior barrister for his trial, was permitted only the junior - the able Antony Shaw - for the appeal.

Perpich's lore

■ Rudi Perpich, former democratic governor of Minnesota, hopes to extend the horizons of out-of-work US politicians. ter of Croatia, the second largest Yugoslav republic.

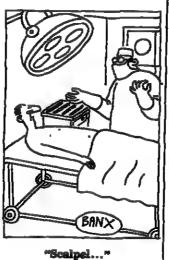
There has never been a case

of a limited American governor serving in the cabinet of a foreign government. So Perpich, a Croatian-American speaks the local lingo, could make history provided the State Department agrees not to revoke his US citizenship. His role would be to introduce Croatia to the world and promote trade and investment a job he did rather well in Minnesota. However, Perpich

is **■** colourful and sometimes

unpopular figure. Nicknamed "Governor Goofy", he once

proposed selling the governor's



mansion following criticism of his lavish lifestyle. When the state refused his demand for a second official portrait, he had one painted privately. Then he posted a huge blow-up of it near the state Capitol, with the mes-sage: "They won't let us in the Capitol, so 'Hi' from here."

Brush-off

■ One consolation for loss of office that Margaret Thatcher might have expected is Germany's Ludwig Erhard prize, awarded yearly for distinction in practising or commentating on economic policy.

She has at least once been considered for the award by

the Ludwig Erhard Foundation - which promotes the "social market" tenets of West Germany's legendary economics minister. As a serving premier, though, she was ineligible.

Now the bar of office has gone, but the prize committee has given her the brush-off. It has ruled her out on the ostensible grounds that she's a "capitalist" as opposed to a mixer of market economics with social-policy pragmatism

in the German style. This year's award is going instead to Bundesbank president Karl Otto Pöhl, who's unpopular with Chancellor mi Kohl secure of the criticism of policy towards eastern Germany. So the award is an important vote of confidence from the country's economics establishment for Pöhl's reluctance to sacrifice

the D-Mark through rushing into European monetary union. When he - Lat the prize in Bonn on July 2, a speech in his honour will be made by good friend Fritz Leuiwier, ex-president of the Swiss National Bank. Given tensions between the Bundesbank and Kohl, however, it would be surprising if the chancellor turned up to listen.

Rock back

■ While the next UK general election will have novelty of a fresh prime minister going In the country for the first time, one feature of the elec-toral landscape will remain in place. An old rock has resurfaced to confront John Major in the shape of grand tv inquisitor Sir Robin Day.

After going into the relative obscurity of satellite television on retiring from the BBC, he is to be a political comeback on ITV. And while some people may think be has reached his sell-by date, they are unlikely to include Major who's now headed for the traditional grilling before the cameras. But then so are Neil Kinnock

and Paddy Ashdown, saled Day has been signed by the This Week programme to do its main leadership interviews during the election run-up, whenever it is called.

Precisely

■ Schoolboy's explanation of a rhetorical question: "One with no answer to it - eg: What has the government been doing all these years?"

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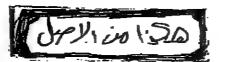
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The state of the s



t has long been a tenet of European industrial policy that successful modern economy depends on a healthy electronics sector. Yet the deepening crisis among Europe's electronics producers suggests that their biggest challenge this decade

may be to survive at all.

Most European-owned chipmakers
made losses last year, as did many
computed companies and Philips of
the Netherlands, the biggest electronles group. Savage cutbacks across the
industry have brought almost 100,000
tab losses while the Proposes Com-

industry have brought almost 100,000 job losses, while in European Community's annual electronic trade deficit has swelled in almost \$85bn.

Distress signals are multiplying. Mr Alain Gomez, chairman of the French state-owned Thomson group, is openly urging more trade protection. Earlier this month he and the industries. this month, he and industry leaders sought more EC support at a "mini-summit" chaired by Mr Jacques Delors, president of the European

Commission.

The industry has long argued for special treatment on two grounds. One is that the market for its products is growing fast. The other is that they are used by so many sectors, from cars to financial services, that failure to retain a European presence in electronics could jeopardise industrial competitiveness across a broad from

Many national governments and the EC have responded sympatheti-cally. In the name of safeguarding a "strategic" sector, they have repeat-edly supported indigenous electronics producers with subsidies, preferential

producers with sunsines, preferential procurement and trade protection.

Yet these remedies have failed to cure deep-seated problems — and may have prolonged them. Not only have misjudged policies perpetuated bad habits in the industry, they have often been inconsistent with the often been inconsistent with the larger goal of disseminating advanced technology throughout the economy.

The first error has been to confuse invention with product innovation. Most EC funding has focused on expanding research and development, emphasising collaborative projects intended to boost European companies' technological firepower.

Some critics say EC subsidies have been spread too thin to be effective. More fundamentally, they do not address one of European manufacturers' biggest traditional weaknesses—

ers' biggest traditional weaknesses -a belief that laboratory breakthroughs can substitute for efficient manufac-

turing and aggressive marketing.

That is a costly delusion in an industry ruled by short product cycles and steeply falling prices. Japanese companies have thrived by concentrating their technical resources on product development and available. product development and production engineering and fine-tuning them to the market

Europe's industry minitum has all a sluggishly to rapid be nological advance. In the US, the order is regularly challenged by home-grown market industry shake-up instituted by newcomers as Compaq and Sun Microsystems is as responsible as the recession for the current up to the properties applied to the content of th computer companies, including IBM.

# National champions become laggards

Europe's electronics industry in in crisis and may not last the decade. Guy de Jonquières and Alan Cane analyse why

In Japan, the most potent agent of change is also intense domestic com-petition. But there it is chiefly between large vertically integrated groups, whose thirst for business them constantly to invade each

In Europe, by contrast, lack of a fertile start-up culture has left alow-moving older companies dominating the indigenous electronics industry. Direct competition between them is often timid: most European computer makers still rely heavily on their home markets European companies. home markets. European companies have also often been late into hot new products such as camcorders and sci-entific workstations.

Europe's three main chipmakers -Philips, Siemens of Germany and the Philips, Siemens of Germany and the Italian-French SGS-Thomson — are being heavily subsidised in their efforts to catch up in chip technology. They are also discussing pooling research. But they account for only about 10 per cent of world production — and barely 30 per cent of European sales — and are poorly represented in the high-volume microprocessor and

Indeed, the only electronics equipment sector in which Europe consistently profitable is telecommunications, oly procurement of network equip-ment in shelter entrenched suppliers

shelter entrenched suppliers maintains high margins.
Inadequate home demand is often blamed for industry weaknesses. Though Europe's spending on information technology has been rising, it is still lower per head than in the Usis and Japan. The market is also divided by differing national standards and fragmented distribution channels, which are selling to the lowever, volume of demand in probably less important than in qual-

probably less important than in quality. An computer power granteadily cheaper, the sophistication and complexity of the applications to which it is harnessed play in higger role in expanding the market. Producers are depending more on customers to set the pace and direction of the industry.

But large European In the systems are notoriously and about pioneering leading-edge applications: those which is often prefer US suppliers for their superior expertise. Brussels is now considering plans to boost demand by persuading national authorities jointly in and a futuristic Europe-wide electronic



The project raises several ques-tions. First, whether the large con-tracts it would generate could legally be reserved for the European-owned suppliers it is intended to benefit Sec-ond, whether it would not simply repeat at the RC level European countries' largely unsuccessful use of public procurement to bolster national champion suppliers. The result has often been to induce dependence on captive markets.

Putting limit in manual of producers sistent - and often unsatisfactory theme of European electronics poli-for instance, I faltering for high-definition television (HDTV) has largely by European equipment anxious to keep Japanese competitors at bay. Only recently has an effort been made to involve broadcasters, whose mitment in HDTV's success.

Perhaps all have tion to strengthen indigenous produc-ers. During the 1980s, repeated EC anti-dumping actions led to price rises of as much as 50 per cent on electronics imports from computer printers to video recorders.

viden recorders.

Since offending exporters have often agreed, under EC pressure, to raise prices unilaterally, they have reaped windfall profit gains paid for by European consumers. Yet there is little evidence that threatened European producers have taken advantage anti-dumping . Ill is step up investment and raise productivity. In semiconductors, the EC has followed the US Li engineering trade arrangements which require Japanese producers co-operate is limiting producers we co-operate in limiting price reductions at times of glut. That is profoundly ironic, since European chipmakers have long warned that if they were unable to compete, Japa-producers collinds the prices and the prices and prices components sold to European customers.

If that was ever a serious risk, it has been mitigated by the rapid growth of large Japanese owned chip plants in EC. I would hardly in Japanese companies' interest to restrict output to local customers after laying out billions of dollars on readulation consists.

after laying out billions of dollars on production capacity.

Indeed, the recent influx of Japanese and US investments is one of the main sources of European electronics industry growth. Yet it is also posing new policy dilemmas, underlined by the outcry over the acquisition of ICL, Britain's largest computer maker, by Fujitsu of Japan last year.

ICL has since been expelled from the European industry's most influential.

ite European industry's most influential lobby group and partially excluded from Jessi, the \$5 bn EC-funded microchip research programme. That response was doubtless intended as a warning to the Japanese. However, it also poses awkward questions about the EC's insistence on defining the electronics industry narrowly in terms of a shrinking number of European-owned suppliers. Behind the indignant chauvinism lies, nonetheless, a more serious concern; that if Europe's electronics industry passed entirely into foreign hands, critical management and technological functions would move overseas. The industry could be reduced to branch plants making mature products, with little capacity to innovate. Yet in this context, corporate ownership is something of a side-issue. For many companies, including Bull, ICL, Olivetti, Thomson and Siemens already rely heavily on overseas competitors for products and vital technologies. The flow is almost all one way — and is growing. the European industry's most influen-

way - and is growing.

The industry's options appear limited. Trans-European mergers, frequently touted as a way to strengthen indigenous producers, have often proved tricky to arrange. In microchips and consumer electronics, such mergers have also been disappointingly slow to deliver improved scale mies and financial returns. Meanwhile, the RC Commission is meanwhile, the RC Commission is refusing to ball out troubled companies, and its competition watchdogs are investigating French state aid to Bull. In any case, the French government's largesse is bounded by budgetary constraints, which recently prompted it to relax its opposition to prejudication.

Nor would further trade barriers offer much of a solution. Past EC trade protection has proved a Maginot Line, easily penetrated by overseas companies which have set up plants to compete from inside the EC. Barring a miraculous recovery in their performance, the outlook for many of Europe's embattled electron-manual is likely in fur-ther retrenchment and takeovers. The optimistic prognosis may be happened in the US. However, the US has also long had a dynamic and demanding home

market. The lesson for Europe may be indigenous suppliers can only be vigorous as the they

# Samuel Brittan

# You don't have to 'compete'



looked likely nomic performance depends not only on "eco-nomic" vari-ables such as

resources, or incentive and ownership structures, o on more elusive psychological attributes – which
been treated in
such Wiener's
well-known English Culture and the Decline of the Indus-trial Spirit. It was therefore

ing evidence of national differences in attitudes in work, studies, money and so on, and see they related more conventional indicators. Prof 11 Lynn's study, under the with 48-person international team, entitled The Economy (Social Affairs Unit, 104 Park Street, London, W1Y 3RJ, £8.95) is therefore welcome - so long Attitudes were ascertained means of questionnaires put to students. This is obviously far from ideal, but bet-ter than nothing. The four examined in the study be economic growth to a Protestant-type ethic, comprehensive "achievement orientasive "achievement orienta-tion", a competitiveness at the individual level and to "valuation of land". The last is a negative factor and is a generalisation at the Wiener theory relating a Britain's poor relative performance in the last century to a national preference for the supposed virtues of the landed gentle-man over those of the suc-Lynn reports that only "competitiveness" significantly associated with economic growth. By competitiveness Lynn

essence is the triumph of winners over losers. It is dif-ferent from the economist's of the pursuit of wealth or real income (including lei-sure) which does not in principle require the existence of

The headline conclusion is that competitiveness is higher in the five "miracle" economies of East Asia – Korea, Taiwan, Hong Kong Japan and Singapore - than
it is in Europe. There is a
consolation for Britain, which
if if in the European league, and higher not merely than Norway or Swe-but Germany and Swit-

zerland as well.

But if the reader glances at the full table in the study he will find the man leaders in competitiveness are all, but Egypt, Jordan and Bangladesh in that order. There is, however, more uine elsewhere. If developed and developing countries - considered in separate groups, no signifirelationship is found between competitiveness and the not very edifying elbowing-out attitudes less important for countries wishing III stay at I high income level than III countries aspiring towards

them.

a similar applies

to the warning about the
ambitions and able young
in advanced

caring professions, such
medicine, teaching and
work, The psychological of diminishing marginal utility, which is studied ginal utility, which is studied more by economists than psy-chologists. It us very crudely it its more the of something the less you value additions to it, relative to something else. Thus, rich countries can afford shift to less business-oriented values even if it means a sacrifice in the rate of growth

pay.

The value a market econhas always been the choice of life-style. You do not have to be a thrustful competitor unless you want to. This advantage remains

# ETTERS

## Car tax: the industrial damage and the illogicality

From Mr Bill Morris.
Sir, Your Laters on the problems facing the British industry arising from government economic policies (April 24) mentions the negative effect of the special car tax

tive effect of the special car tax on the industry.

The Transport and General Workers' Union — the largest trade union in the UK car industry — is launching a campaign to persuade the government to scrap this tax, which is jeopardising the car tax is levied in addition to VAT on all new passenger cars at a rate of 10 per cent

ger cars at a rate of 10 per cent of the wholesale price. This

adds about III recent to the recommended retail price. Together with VAT, III effective rate of tax on new cars is therefore 27.5 per cent in the UK, compared to 22 per cent in France and just 14 per cent in

help the industry at a time when help is most needed, with the recession hitting demand and hence employment. The revenue lost to the government through the abolition of the tax would, I believe, be largely made up through additional VAT receipts and petrol tax consequent on more new car

Of course, the TGWU's interest is in the first place in protecting the jobs of the thou-

tecting the jobs of the thousands of our members in the industry, which the recession is currently putting at risk. We recognise that this can only be done by helping the industry on to a better competitive footing. The simplest single step the government could take in order to do its bit would be to acray this unjustified and burscrap this unjustified and burome tax. Bill Morris,

deputy general secretary, Transport and General Workers Union, Transport House, Smith Square, SW1

From Mr Simon R Foster.
Sir, Your leader ("A plea for the motor industry", April 25) makes some good points about the discriminatory special car tax but is illogical with regard to company.

You rightly differentiate between park cars and work cars. Would you not agree that the chancellor should also have so differentiated, instead of proposing an increase of 20 per cent across-the-board in all car benefit scale charges? Simon R Foster, Society of Motor Manufacturers and Traders, Forbes House, Halkin Street, SW1

### A misleading link in the debate over capital requirements

From Mr D H A Harrison.

Sir, With the banking industry still dominated by the conviction that "Too Big To Fail" rules, Paul Collins' argument for market-based bank capital requirements ("Prescription for requirements ("Prescription for is financial ailment". April 24) is particularly valuable. As he says, "Less capital is not better. Nor is more capital." The amount of capital needed is that which convinces risk-exposed investors and depositors

to invest and deposit.

It is misleading, however, to bracket the US with the EC in

the debate over limiting the extent of government guarantees to depositors. The US, even in the wake of the savings and loans disaster, continues to concentrate on limiting the quantum of the guarantee, while leaving 100 per cent cover intact. The EC's plans are still under discussion but there is every hope that its proposals for a harmonised scheme will restrict cover to well below 100 per cent of whatever quantum is selected as does the UK system. Only thus can the depositor disci-

pline, which Mr Collins seeks, be achieved. It is surprising also to meet such enthusiasm for formula based capital requirements from an exponent of market discipline. The evidence is that the new, undiscriminating, "credit risk" based system is risk-generative and any work-able market risk add-on is likely to be so simplistic as to achieve the same result.

Mr Collins' basic premise
needs no such artificial support. If depositors can be con-vinced that they are at least

partly at risk, the market will make capital requirements, imposed by supervisors, obsolete. Banks will vie with each other to demonstrate how well capitalised and risk averse they have become. On the other hand, if the US revision of deposit insurance leaves 100 per cent cover intact — at whatever level — the US taxpayer had better start saving up for a repeat performance. up for a repeat performance D H A Harrison, West Horsley, Leatherhead, Surrey

Taxing arguments as seen from Britain's north and south

From Mr Derek Antrobus.
Sir, Mr. Michael Heseltine claimed in the House of Commons last Tuesday that his new Council Tax would be related to a local authority's spending - the only acknowl-edgement to the principle of accountability in his whole Unfortunately, his failure to

make any changes to the National Non-Domestic Rate (NNBR) and the Standard Spending Assessment (55A) method revenue support grant distribution make this claim unlikely.

The NNDR will remain a

national tax earmarked for local government. The decision of the government to increase its revenue support for iccal government by raising VAT merely exacerbates the problem that most of a local authority's income is not under its control. Relatively minor increases in expenditure will have a major impact on the

SSA is objectionable in princi-ple since it assumes that ple since it assumes that Whitehall knows better than a local council what its needs are. The SSA is objectionable in practice because of its unre-liability.

It is unreliable because year

to year changes may have a serious impact on a council's grant entitlement. For example, Salford City Council had to reduce a standstill budget by sam this financial year and still increase its Poll Tax by £44 - all because of amendments to its 55A which led to

The SSA is also open to political manipulation. It is incomprehensible to most in local government why authorities such as Westminster can gain so much in grant because of

council Tax, the only source of an authority's variable income.

In addition to this gearing effect, there remains the inefficiency of the SSA on which grant distribution is based. The SSA is objectionable in united. should be seen as a burden on the local taxpayer at all.

D Antrobus, 191 Manchester Road, Swinton, Manchester M27

From M J Pritchard.
Sir, I wonder why the government decided to apply bands of taxation according to value of property. The added burden placed upon those liv-ing in the south-east is self evi-dent and any system related to values will, by definition, breke the superse of valuathe system banding by property type -terraced house with two bed-rooms, moving up to terraced house with three bedroom semi-detached house wall three bedrooms and so on.

The implication seems to be that those in the south-east pay more for their homes because they can afford to, whereas in reality I wonder whether expendable income, having been saddled with the high cost of a house, is any higher than that of the north. I doubt whether southerners have the greater expendable income — in which case they are less able to pay the council tax than those occupying similar properties in the north. M J Pritchard, sucneying director,

managing director, Commercial Relocation Consul PO Box 230

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# **Executive education is** meaningless without vision.

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rate or openness of markets

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propositions as: "Winning important in both work and games." Competitiveness is itself associated

with other variables such as individuals attaching high

money and wanting

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# Bank defends London's role as hub

By David Lascelles, Banking Editor, in London

THE Bank of England has set up a new committee to identify areas of legal uncertainty of London as an international financial centre.

The committee will consist of leading figures from financial institutions in the City of London as well as members of the legal profession. It will be chaired by Lord Alexander, the chairman of the National Westminster Bank and a leading

The initiative, which was spearheaded by Mr Robin Leigh-Pemberton, the Bank governor, is a direct to problems that have sprung up in the City in recent veget up in the City in recent years because of grey in the law. The most notorious in the local authority swaps affair where banks are threatened with hundreds of millions pounds worth of losses because of lack 🖬 clarity in local

MR Yitzhak Shamir, Israeli

prime minister, has rejected a US proposal for an open-ended

Middle East peace conference. This is likely to cause tension

between the two countries.
The proposal was one of five points that Mr James Baker,

secretary of state, and Mr David Levy, Israeli foreign minister, had agreed during talks in Jerusalem on Friday. Mr Baker's latest Middle

Mr Baker's latest middle East tour ended abruptly later that day when he heard of his meeting arrived in the meeting to the Syria, Jordan, Egypt, Arabia and Kuwait.

Mr Shamir insists that the

mr Squamr masss that the regional peace conference, which would be sponsored by the US and the Soviet Union, only to lay the groundwork for direct bilateral negotiations largel and individual hand and largel and the Palestinians

Israel and the Palestinians. The premier fears that, under

Israel might be forced in give up in territories occupied since the 1987 Middle East war.

"We we opposed to that because, if there are subse-

quent sessions of the same

metin or married we'll

never get to illies negotia-tions," and Mr Leasur

As part of the agreement by

Mr Baker and Mr Levy, the conference would reconvene

conference's auspices,

been difficulties in the stock financial centre, particularly lending market because of with mounting competition legal uncertainties.

The new committee will have the job of examining problem areas of the law and considering ways of addressing them. It will be supported by a full-time secretariat based at the Bank of England, and will include a senior official of the Bank and practising lawyer on secondment from a City

The committee will be funded and supported by the Bank, the major UK banks and leading City law firms. It will report its findings and recommendations to the governor. It will make its first report within a year, but it may report earlier on pressing

The Bank says there is wide-spread support for the Commit-tee in the City. The City needs firm legal underpinnings to succeed an international

port of every member, includ-

ing Israel. News of the agreement led to

a furore at the weekend among

some of the more obdurate

nembers of Mr Shamir's right-

wing coalition, who threatened to resign if Israel agreed to the

open-ended peace conference.
Some of the key issues left
unresolved Mr Baker's

abrupt departure from Jerusa-lem are: what role the UN and

European Community would play in the peace conference, and who would be in the Palestinian delegation to the

Following the weekly Israeli cabinet meeting yesterday, Mr Levy said his agreement with Mr Baker co-ordinated in advance with the prime minister. Mr Levy insinuated that Mr Shamir had got "cold feet"

We will continue to act to

the peace process and

cold had cannot distort the picture - which is that Israel is achieving the most important perameters from the diplomatic point of view in a way that was not exhibited.

way that was not achieved in

Mr Shamir play

down differences with the US: "I do not think we are it would a crists. These negotia-

tions are important, but I think

it's too early to say that efforts in this been frustrated."

Open-ended talks rejected by Shamir

with mounting competition from centres on the Continent. Problems have arisen for two

reasons. One is the speed of innovation in the City which has left the law behind in many aspects. Another is the discovery that many long-standing City practices have their basis in tradition rather than the law. The Bank says that the rem-

edies proposed by the Commit-tee will try to svoid creating new legislation. But where this is not possible, representations will be made to the govern-ment on the need to clarify the legal position. The members of the commit-

tee include representatives of foreign as well as UK banks. There are also representatives of the investment banking and fund management industries. The 11 members are Lord Alexander (NatWest), Gottfried Bruder (Commerzbank), Lachlan Burn (Linklaters & Paines), Robin Fox (Kleinwort Benson), Mr Justice Hoffman, Charles McVeigh (Salomon), Humphrey Norrington (Barclays), Ian Plenderleith (Bank of England), Peter Stormonth Darling (Mercury Asset Mar-agement), Nicholas Wilson (NatWest), and Philip Wood

(Allen & Overy). The Treasury and Civil Service Select Committee of the House of Commons, a crossparty parliamentary committee, said it planned to give "further consideration" to the local authority swaps affair. local authority swaps affair. But any further steps will be taken after Mr Norman Lamont, the chancellor, has concluded his own review of the affair. The Bank of England has urged retrospective legislation to regularise the swap transactions after senior judges ruled that councils could not engage in swaps.

# Japanese anger at US building sanctions

By Robert Thomson

TOKYO has warned that may retaliate if Washington restricts Japanese contractors involvement in US govern-ment-funded projects, as means to open Japan's struction market

A US announcement that sanctions would be imposed after 30 days, unless a market-opening agreement were achieved, has angered Japanese officials, who say the threat will hinder bilateral populiations on the construcnegotiations on the construction market.
Tokyo officials were surprised by Washington's

prised by Washington's announcement, as they had assumed US threats were a negotiating ploy and did not expect the administration to set sanctions in motion.

Mr Mischi Sakamoto, Japan's chief cabinet secretary, said the two countries were nearing a conclusion in the construction to the construction of th

struction talks - Washing ton's decision was
"regrettable". He said the unilateral action was in breach of
the General Agreement on
Tariffs and Trade and might
provoke retaliation by Japan,
The US threats follow unsuecessful attempts to replace a 1988 market-opening agree-ment which provided help for

US companies in 14 designated public works projects, including a new airport near Osaka which has been the site of trade disputes over the past Washington wants the list of projects extended, claiming that Japan's construction market is still effectively closed. Tokyo has argued that the first agreement was intended to provide experience for US companies and that they

should not continue to receive shind the US action is the Behind the US action is the belief that Japanese construction companies routinely organise cartels and rig bids, and that, without special assistance, US companies will struggle to win contracts. Japanese officials say the market is open and contracts are decided on marit. Japan's Fair Trade Commission in the past two years has

sion in the past two years has unco hig con-struction cartels, including one for the Osaka adroort project and another which had rigged bids for contracts at US military bases in Japan.

# Lesson from the indexed decade ast week Mr Robert

Hetzel, Vice-President of the Federal Reserve Bank of Richmond, proposed that Congress should ssue index-linked bonds. (We will come to his reasons later.) Since it is the 10th birthday of index-linked funding in the UK, give or take a few days, this is a good occasion to look back at the British experience. The initial aim was simply to save money. It was Mrs Thatcher's rage at the Bank of England's judgment that the market would require a return of nearly 16 per cent on 20-year conventional bonds, just when her strong assault on monetary inflation had started to show the strong assault on clear results, that triggered the decision. The bonds have indeed proved a spectacular economy for the Treasury. The initial success confirmed the theoretical case: that the right time for indexed funding is when official inflationary expectations are much more

optimistic than those of the market. In more recent years. the saving to taxpayers has shown how highly the market values the absence of risk. In offering a guarantee against nasty inflationary sur-prises, an inflation-fighting government is, as it were, put-ting its money where its mouth is. This, however, is just what the British authorities had failed to understand in years of

missed opportunities. The Bank in particular argued that these would be "banana republic" bonds (in spite of the fact that banana republics are the main exponents of inflating away conventional debt). More recent comments from the US Treasury and from the budget director, Mr Richard Darman, have been on the same lines. It

have been on the same lines. It then, and it is still nonsense now.

Some British Treasury officials, on the other hand, were held back by a secret nostalgia for the early 1970s, when they had been using benama republic tactics with great success. British bonds paid such hugely negative real returns that the national debt had by 1976 ahrunk to its lowest level since ahrunk to its lowest level since the days of Gladstone, in com-parison with national income. it was only after investors rumbled this strategy that cial minds moved.

The economies are easiest to measure in terms of relative interest payments. Mr Robert Bootle of Midland Montagu, a leading student of indexation,



By Anthony Harris

has calculated what he calls the "break-even" level of infla-tion – the rate which would compensate indexed holders for the income they could have had from conventional bonds - for every year since 1981. For non-taxpayers – the pen-sions funds that hold most of the bonds – actual inflation has been well below break-even level in most years until interest rates were raised

sharply during 1988. If British inflation is measured as it is in other countries, without an interest rate compenent, gross investors have consistently lost 200-300 basis points throughout. Even for high-rate taxpayers, indexed bonds do not look a rewarding investment, except

then, that the yield gap represents a risk premium.

There is also, more surprisingly, a fairly consistent risk premium over income returns on equity. This is surprising because while the indexed. on equity. This is surprising because while the indexed bonds offer simply a guaranteed real return, equities abould on average offer a rising real return, reflecting the real growth of the economy. In some of this, equity dividends are pretty consistently exceeded the running return on indexed gilts—by more on indexed gilts — by more than 300 basis points in the early days, when an inflation garantee seemed too good to be true, and by an average of about 75 basis points in recent years. This yield gap only reversed once. In 1987 a negaap of nearly 2 per cent appeared — and we all know what happened then. The positive gap is now suggestively thin again. In short, the existence of a

reasonable pool of indexed

bonds (about £14bn at issue price at the moment) has pri-vided an anchor rate of real return for the whole British financial market. This probebly restrains upside volatility, making the task of monetary management a bit less difficult. It may also raise the cost of investment capital compared with other countries; but this depends on one's assessment of the other great advantage of indexed issues - as a marke

Most people prefer milk chocolate to plain; but there is an obstinate minority, includ-ing myself, which greatly pre-fers its chocolate dark and bitter. (Perhaps plain chocolate is for pessimists.) European chocolatiers have always catere for both markets; in the US, Hershey took a long time to come round. The issue of indexed bonds provides plain chocolate for investors—a regional Federal Reserve officials — who worry a great deal about inflation.

Once these pessimists are out of the conventional bands market, remarkable things can happen. In the UK, holders of ordinary long bands made a 50 per cent profit in the first six months after the indexed became generally available. From the taxpayer's point of view, this means that the gov-ernment now pays a plain risk premium rather than a panic premium on its borrowing so it may be that industrialists can also raise capital a bit more cheaply than they could if there were no indexed bonds in Britain, although they pay a bit more than most competi-tors in the developed couturies.

In one respect, though,

- Pago Ji

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The the page Tabliffe, Cal

Janzon:

indexed gilts have failed to live up to their supposed promise. It was thought that the gap between indexed and conventional yields would provide a temperature chart of the market's inflationary expectations. In the event, it seems that the market forecasts the way a picnicker does - by looking out of the window. The gap has tracked current inflation faithfully, but has no forecasting value at all. Unfortunately, this is precisely the merit which has attracted Mr Hetzel to the idea - he thinks it would give a valuable steer on monetary policy. No such luck, in London, anyway; but the other advantages are surely

# occasionally to progress reports, but only with the sup-EC blocks £100m regional aid | British political parties until UK details spending plans

By David Gardner in Illiania

THE European Commission is withholding £100m (\$169m) in grants for British coal mining communities until the UK government explains how it is using EC regional aid. This is the first time that Brussels has blocked transfers

from its structural funds, the EC's second largest budget after farm spending. The funds, intended to boost development in backward and industrially declining regions, were doubled to Ecu63bn (\$73.7bn) for 1989-93, of which the UK was allocated Ecu3.9bn. The £100m, aimed at regener-

ating former mining areas under the EC's Ecu300m Rechar programme, has been awaiting signature in Brussels

since January.
The UK, some of whose ministers have privately criticised the Commission's administration of the structural funds as wasteful, has been singled out disbursement II the

**EC** backs

WORLDWIDE WEATHER

ald has not been "transparent", Commission officials say. London questions the Commission's principle of "addi-tionality" - that EC funds should supplement central or

should supplement central or local government commit-ments to the projects selected. EC officials say the aid "goes into a Whitehall pot, which makes it difficult for us to see that our money is getting to where it's aimed." The funding thereby "loses its deliberately discriminatory effect", which is to help pooper regions catch up to help poorer regions catch up with richer areas. Mr Bruce Millan, EC com-

missioner for regional policy and former Scottish secretary last week met three UK minis-ters including Mr Peter Lilley, trade and industry secretary, to seek a solution. Commission officials say his questions were not answered but that the UK had "agreed to produce the factual information we asked for some time ago".

The British government con-tends that additionality does not apply because the UK's allocation from the structural funds was not increased when they were doubled in 1988, and there was no such requirement there was no such requirement under the previous regional ald system. However, the Commission complains that, first, the UK does not supply "base figures to which we can see our money being added", and second, that II uses EC aid to spread its own spending on the regions more evenly.

money is not getting through in its entirety... that they even it out, keeping money spare for othe regions," a senior Brussels official said. The UK case sets a precedent for all member states, six there was no explicit sanction for misuse of aid written in when the structural funds

were reformed in 1988.

regions more evenly.
"We do have some evidence from the user end that

# **Interest rates dispute**

Continued from Page 1
Mr Waigel pointed out that
Germany had already taken
steps to improve its policy mix
with its plans to raise taxes.
Although Germany was running a budget deficit of around
5 per cent of gross national
product to finance German
union this would decline to 2 police plan Continued from Page 1 mission and we are talking with camp officials about humanitarian and will introduce ourselves to IIII Iraqis in Zakho."
Mr Poos also addressed the union, this would decline to 3 per cent of GNP or less by 1994 and was, unlike the US and question of reported human rights abuses in Kuwait. The EC Presidency had already complained to Kuwait about abuses and would do so again Italian deficits, not a structural

Germany was also acting as next week when Kuwait and a strong motor for global other guil states negotiate with the EC on trade be said. Mr Hurd also said he would press European concerns when he growth with imports up by 18 per cent on an annual basis in the first two months of this year against a near 4 per cent drop in German exports. visits Kuwait later this week.

There were the first of improved business expectations in eastern Germany, Mr Walgel said.

Mr Walgel said that there

were far more points in common between the US and Germany than separated the two countries. While interest rates played a role in determining growth, other factors such as national savings rates were important, he said.

Mr Lamont meanwhile met the Saudi minister of finance, Mr Mohammad Abalkhail, to review developments in the Middle East following the Gulf war. Among the subjects discussed was the Saudi contribution to Britain's war costs.

# converge on tax policies ahead of local elections

By Raiph Atkine in London

Yitzhak Shamir: decision may cause tension with US

MR NEIL KINNOCK, the British opposition Labour party leader, showed yesterday how III country's two main political parties have converged, by ruling increases for health service improvements and identifying with many of the policy goals set by Conservative prime minimum Mr III Major.

Differences between Labour and III government centred

and we government centred to the approach," Mr Kinnock said. But he attacked the Con-

said. But he attacked the Conservatives for wanting both better public and cut in tax to 20p.

Labour's would cut income taxes nor would the party increase them for the "vast majority" of people. He would not add to the already high economic burden on high economic burden on households. "The is no nomic benefit in it and could

discourage effort."

Extra spending on the health service would come from economic growth, Mr Kin-

from economic growth, Mr Kinnock said.

Mr Kinnock
many Conservatives - including the prime minister - would like a "free society of opportunity", a clean country and a competitive economy.

"The difference is that us it is not enough to describe those ends but to commit practical doing it."

wanted Conservatives judged on their record on the

judged on their record on the economy, the health service and the poll tax. Labour that had "learnt from

past mistakes". As campaigning for the local elections intensifies ahead polling on Thursday, the Con-servative and Labour parties are neck and next in opinion Mr Major yesterday expressed confidence that the new "council tax" would prove long-lasting - betraying hopes week's announcements will help Tory candidates on Thurs-

day.
"We now have a system that will endure, will be acceptable and that will enable local government to raise its resources," the prime minister said on TV-am.

Mr Kinnock used his television interview to set out his vision of "democratic socialism". It required the state and the community, "to get itself organised" in advancing "the fulfilment of the individual". Labour did not see "instanta-

neous push-button answers" to problems of many essential services. "We will not put false prospects before the people of this country, saying you can have it all at the same time." Mr Kinnock said. But Mr Chris Patten, Conser-

with party chairman, sought a draw political capital from Mr Kinnock's admission that the 25p basic rate of income tax would stand. But he accused Labour of making "wild spending promises".

Mr Paddy Ashdown, leader of the contra party Liberal

of the centre party Liberal Democrats, said: "It is now clear that there is no signifimet difference between what Mr Major and Mr Kinnock intend to offer at the next elec-

• Conflicting opinion polls suggest that neither the Labour party nor the Conservative party has a clear lead Thursday's local elec-tions, if the have received some cheer about the effect of the new council tax. Details, Page 7

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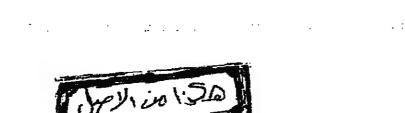
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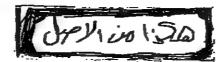
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# **FINANCIAL TIMES** COMPANIES & MARKETS

Monday April 29 1991

LOCAL EXPERTISE

NATIONAL CAPABILITY

### INSIDE

### **Mirror Group float** price and at 125p



Group Newspapers will cost 125p each when the company is month. The yield. however, in to be finalised. Mixed man in the investmean that a higher than expected yield 🖿 likely, say flotation advisers. Danny Green reports. Page 20

### AG-Amey Ecu

AG-Amev, the financial services group, unveiled a per in in in net profit for in the group — formed in the by combining Belgium's largest and in Netherlands' third biggest insurers — had in the up its balance sheet in European currency with in collection what it claims is the limit full EC merger in

### Ups and downs of US bonds



71

Down and up, up and down. By the end of five trading sessions last week, the US bond market had gone precisely nowhere. Such lack of progress is scarcely a surprise we remarks by Mr Alan Greenspan (left), chairman of the Federal Reserve, failed to clear the air over interest rates. The mar-

ket decided a formight ago that no would a made until next month, and little has happened since to shake this conviction.

### Noranda sells to cut de la cut

Cutting will be the priority in Noranda, Canabiggest resource group. The company selling III. C\$500m-worth of assets to control its C\$4.4bn (\$3.8bn) long-term debts. Alcatel Cable has already agreed to buy Noranda's wire and cable subsidiary, with a book value of C\$220m. Page 21

### Rights leave fatigue

The sharp drop in the share prices of Alfred McAipine and YJ all the end of last week indicates that rights may finally have caught up with the UK construction sector. Page 20

### **Market Statistics**

Base landing rates Euromarket tumover FT-A World indices
FT/AISD Int band syce

Money markets
Movey markets
Move int bond Issues
Traditional options
US money market rains
US bend prices/yields
World stack mich indices

### Companies in this section

AG-Amey Brit Nuclear Fuels Clayform Props Dofasco Dyno Industrier

田田

McAlpine (Alfred) Mirror Group Mitsukoshi Noranda Skanska Stefanel Tace

# Allied-Lyons chiefs to step down

THE chairman chief executive of Allied-Lyons will this week announce their early retirement, only month after the UK drinks group announced it had lost £150m (\$253.5m) on foreign exchange dealings.

Sir Derrick Holden-Brown, the step was as

man next year, along with his chief executive, Mr Richard Martin, 58, but both are now expected to leave at the group's annual meeting in July

secting in July.
Sir Derrick will be replaced by

d-Lyons will rently vice-chairman. The man expected to take over from Mr Martin is Mr Anthony Hales, 42, chief executive of Allied-Lyons' food division, J. Lyons.

A report by the group's auditors, KPMG Peat Marwick McLinlosses will be ready shortly.
Alifed-Lyons is amious to clear the air by the time its annual results are announced on May 14.
The drinks group's treasury department was speculating on

the continuing decline of the dol-lar, rather than just hedging to protect dollar earnings. The group was both within take options on the US currency and selling dollars short against the dollar in the cash market. It was caught out when the dollar rose mary Iron early February

Mr Clifford Hatch, 49, resigned as finance director in March, when the losses were The group said Mr Hatch, who had been tipped as a future chief

because he was head of the department responsible for the losses.

However, the Bank of England had expressed concern some months earlier to Allied-Lyons about aggressive dealing. Such bigh-level warning unlikely to have been directed solely at Mr Hatch, which may Sir Derrick and Mr Martin. Allied-Lyons shares closed at 520p on Friday. This was down 29p since the group announced on March 19 that it would take the foreign exchange loss as an exceptional provision in head

exceptional provision in results for the year to March 2.

Last year Allied-Lyons made pre-tax profits of £568m on turn-over of £4.7bn.

The drinks group's brands include Tetley bitter, Skol Lager, and Teacher's whisky.

Allied-Lyons had been looking a plan to merge its brewing operations with Whitbread, but talks have been suspended.

# Granada holders urge shift at top

By Raymond Snoddy

INSTITUTIONAL shareholders in Granada, the television, leisure and computer services group, have warned the company that top level management changes are needed before a planned £150m (\$253.5m) rights issue can go ahead.

In particular, the position of Mr Derek Lewis, the company's chief executive, in under threat. He was told yesterday that shareholders and the group's merchant bank, SG Warburg, believe the changes must accom-pany the rights issue.

Granada is planning the rights issue and disposals — which could amount much as £200m — cut heavy debt. This stood £438m at the end of last year, apart from the off-balance sheet commitment to British Sky Broadcasting, the estellite TV venture. On Friday, Reed announced that it would not put any more money into BSkyB, a consortium in which Pearson, publisher of the Financial Times, has a stake. Granada's bingo business, which has been doing well despite the recession, is a possible candidate to be sold off.

ble candidate to be sold off.
The problems come at the worst possible time for Granada, which must submit its financial bid on May 15 to retain its north-west commercial television

Apart from recession, Granada has been affected by several doubtful diversifications over doubtful diversifications over the past few years, including moves into electronic retail and travel. The company also invested about £200m in com-puter services, which have not yet produced algorificant profits. Granada has also committed move there £120m to PSPAR

more than £130m to BSkyB. Group pre-tax profits last year analysts are expecting some-thing closer to £80m this year. From a 1989 peak of £4, shares now stand at 1959.

If there had been time to com-

plete a successful disposal pro-gramma, Mr Lewis's chance of survival would have been higher, at least in the medium

# Race is on to be first with the big picture

Michael Skapinker and Raymond Snoddy look at high definition TV

electronics manufacturers, nothing is more important than the race to develop large television screens with sparkling

clear pictures.

For the Japanese, high defini-tion (HDTV) an opportunity to consolidate their lead in consumer electronics. For the Americans, it is a chance to get back into an industry they have virtually abandoned.

For Thomson Consumer Hartronics (TCE) of France and Philips of the Netherlands, Europe's largest consumer electronics.

largest consumer electronics largest consumer electronics companies, wide-screen HDTV is the key to their future viability. The European Commission is reported to be close to agreement with industrialists and broadcasters on a common standard for clearer television pictures. If the accord, making the D2-Mac standard compulsory for all European satellite broadcasters, is endorsed by EC telecommunications ministers on June 3. Thomson and ters on June 3, Thomson and Philips will have won a substan-

tial political victory.
Whether they ca their gain into man all success is more doubtful. It is one thing to force satellite broadcasters to adhere to a particular standard. It is another to persuade that it is worth processed acts for the clearer pictures. British Satellite Broadcasting, which last year merged with Sky Television to create British Sky Perceivation to cleare British Sky Proceedings to create fritain Sky Broadcasting, largely failed to persuade the UK public of the virtues of its D-Mac system, the British version of D2-Mac. The D2-Mac standard, Europe's preferred route, could, in any

event, soon be surpassed technologically by research in the US. The US Federal Communications has chosen six candidates to compete to a high standard. It is likely that they will opt for an entirely digital system. The Dames system is partially analogue. TCE and Philips both desperately need a successful consumer electronics product. TCE's net

ately need a successful consumer electronics product. TCE's net losses more than quadrupled last year to FFr680m (\$114.28m). Philips, although financially troubled, is in a slightly different protion. The Dutch group, Europe's largest electronics company, last year declared a record net loss of F14.2bn (\$2.11bn). Its consumer electronics division. consumer electronics division, however, was its only successful performer. Partly boosted by last year's World Cup, which stimulated sales of television sets and video cassette recorders, the division sion's profits rose 32 per cent to

puter, semiconductor and labring divisions, it is essential labeling divisions. tronics activities continue to show that sort of progress.

The company does have a few other products on the cards. Next

year it will launch the digital compact cassette (DCC), a high fidelity tape system. High definition television, however, remains its most important consumer electronics project. Both Philips and Thomson have received generous financial back-

ing from their governments for HDTV research, based on the A 1986 European Community



Tune in for the next instalment in the saga of TV - the high definition image

broadcasters to use the Mac sys-tem. The thinking behind the directive was that satellite broaddirective was that satellite broad-casters would begin with either D-Mac, to be used in Britain, or with D2-Mac, the system chosen by the rest of Europe. D-Mac and D2-Mac are not fully-fledged high definition systems, but they do provide clearer pictures than those currently available in Teacter would move

The live was expired at the of the year and a new one its place. Thomson and Ill take its place. Thomson and Philips have demanded that the new directive should make D2-Mac compulsory for all satellite broadcasters. Companies such as British Sky Broadcasting have so far evaded the production by casting from Astra, officially classified as a telecommunications, rather than a television, satellite. The Commission has been The Commission has been talking to BSkyB about the possibility of broadcasting simultaneously in D2-Mac and Pal, the conventional UK television system which it uses at the moment.

Thomson and Philips say that

television in the US will not affect plans. Such a system, they say, will not be viable until after the turn of the century.

The US system would have the advantage, however, of being suitable for broadcast by satellite, cable and ordinary terrestrial transmission.

Mr Dermot Nolan, a consultant for accountants Coopers Lybrand Deloitte, said in a recent HDTV To that this would mean US manufacturers would have access to the entire broadcasting marketplace - in con-trast to both the Europeans and

trating on satellite only.

Mac, Mr Nolan believes, is an isolationist technology designed mainly to keep out the Japanese.
"Without a radical re-positioning of the European HDTV strategy, European high definition will not materialise as a successful proposition and the future will belong to American digital HDTV and Japanese companies licensing the Japanese companies licensing the technology from US vandors," Mr

Noisn argues.
The concentration on satallite broadcasting as the route to HDTV also raises the problem

tinue to receive only ground-based broadcasts. By the end of 1990, 1.8m Euro pean homes had satellite dishes

only 1.3 per cent of the total.

According to Zunith Mudia

Worldwide, part of Saatchi &

Saatchi, this figure will grow to
about 28m homes by 2000, still

only 17 per cent.

Instead of simply concentration D2-Mac, the British Department That and Indus-

is arguing for a twin approach: Mac as the preferred standard for satellite television, but with no compulsion for Pal users such as BSkyB, and the development of an improved Pal system for use on terrestrial television. The government has decided to fund a Pal research project under the Eureka high technology programme, involving the BBC in Britain and ZDF, the German network. Granada Television and ABD Comment which the format relationship in the comment of the

work. Granada Television and ARD of Germany might also join. This research could eventually provide wide-screen, better quality television for everyone. Philips and Thomson will be hoping that, in the meantime, they can create a large market for D2-Mac.

term.
Mr Lewis was closely identified with Granada's involvement in BSkyB and the move into computer services, although both policies had the backing of the company's board.

### **Economics Notebook**

### POLITICIANS are blessed with short memories. For how else can one explain the insistence of Mr Nicholas Brady, the US Treasury secre-tary, that Germany reduce its interest rat

The days leading up to yesterday's Washington meeting of officials from the Group of Seven leading industrial countries have been horribly reminiscent of events around the time of the 1987 annual meeting of the International Mone-tary Fund and World Bank. A similar row then between Germany and the US over high German interest rates unset tled financial markets and helped pave the way for the October 1987 stock marks

treasury and the man may not so threatening as the 1987 row. Mr Brady, even when he says unpalatable things, is a model of US old-money courtesy. And despite last man point drop in the Dow Jones industrial average current stock trial average, current stock market values are not so exag-geratedly high as at that time. But the US Treasury's high profile campaign for lower rates has unsettled officials from the other G7 countries who dismayed at the way in which Mr Brady has broken

verbal discipline.
To understand Mr Brady's action it is necessary to look at the G through a political

the group's unwritten rule of

The differences between the US and Germany locus on domestic politics rather than economic theories. They are a useful reminder that high-flown talk of international policy co-ordination counts little when politician's sur-

vival is at stake.

The politician in question is President George Bush, who does not face re-election until late was year, but is sufficiently concerned about the US recession to push hard for

# G7 winces as Brady revives a bad memory

growth. It is Mr Brady's job to deliver that growth for his The approach of yesterday's G7 meeting has, therefore, seen the US expressing dark fears about global capital needs and high real interest cally in Europe, while ignoring the advice of institutions such as the International Mon-

such as the international Mon-etary Fund about in the combat these perils.

Whereas the IMF has urged tough fiscal policies on deficit countries such as the US to rebuild national savings,

for lower interest rates.

The political impossibility of the US getting to grips with budget deficit or raising taxes to to national explains its use of the interest rate argumer

ite argument. Its demands have allowed the US administration to demonstrate that it is doing some thing to help recession-hit businesses and families through pressure on the Fed-eral Reserve and other cantral

banks to empolicy.
But not only is the policy risky in terms of financial mar-kets, it is also unlikely to suc-ceed. Mr Theo Waigel, the German finance minister, will have the recent defeat of the German Christian Democrat Party in the Rhineland Palatinate election firmly in his mind. That defeat was a revolt by an e that having

to pay German unification.

Mr Waigel, like ar Brady, cannot take fiscal action to lower interest rates. Behind him stands the powerful figure of Mr Karl Otto Pohl, the

not going to compromise the central bank counter-inflation stance. Mr Pohl also rejects the III argument that 

dent European central bank by demonstrating Bund-esbank can bend to political It remains be seen whether the differences over whether they will upset the financial markets.

But the controversy has brought to mind the ad hoc nature of the G7 and how difficult it is to co-ordinate policies. Political considerations of a

different to lie behind Japan's somen decition of Special Drawing Rights (SDR). This is the read by the issued and managed by the international Monetary Fund. international Monetary Fund.

An SDR allocation has long been supported by many developing countries and a fundustrialised nations, such as France, to provide financial resources to the Third World.

But the more powerful IMF members, including the US, Britain and Germany, have Britain and Germany, have considered such ideas for pumping additional in the global economy

They argue that there is in shortage of liquidity in the world. Money is available, although expensive.

To allocate SDRs - a basket currency made up of the US

Japanese yen, D-Mark, stering and French franc — would do nothing to reduce the cost of international funds, as interest. Because SDRs uncondi-tionally, an issue could damage efforts to ensure that financial support for Third World coun-tries is linked a economic policy conditions

So why has been stuck its neck out in favour of such a move? One thought is that the proposal could deflect pressure on Japan to take on more of the financial burden of creating a new post-Gulf war world. According to the IMF World be the only G7 country to run a substantial current account surplus this year.

In view of large demands for apital in eastern Europe, the Middle East and Latin America, Japan could find itself under increasing pressure, from the US among others, to contribute more financial support to the global economy. The Japanese plan has also put Mr Michel Camdessus, the

IMF managing director, in something of a pickle. He has welcomed the move, not least because one of the objectives of the IMF is to promote the SDR. But Mr Camdessus would like to see any additional resources targeted on needy countries rather than distributed to all IMP members. There are also fears that an SDR allocation could hinder

ment to boost IMF resources through a 50 per cent increase in the Fund's quotas or mem-bership subscriptions. Ever the diplomat, Mr Cam-dessus has already indicated how he emects to resolve this dilemma. It has called for an

ratification of last year's agree

plans and in a market that differs considerably from the present SDR.

in-depth of the SDR.

This could Irle Japan's

Peter Norman

# **Tootal forecasts** 40% rise

By Andrew Bolger

TOOTAL Group has issued a profits forecast which it says that the £194m (\$327.86m) hos-tile bid from textiles rival Coats Vivella seriously an values the company. Tootal is forecasting a

per cent increase in pre-tax grofits to about in the year to January 31 III. It also expects earnings per share will be about 8p, an

share will be about 8p, an increase of 90 per cent, because of a much leading than last year.

Mr John Craven, chairman, said: "Our profit forecast and the specific projects which will benefit profitability mal years evidence of the transformation which has taken place in Tootal."

The stock marine pow

in Tootal."

The stock marked now expects Coats, which already owns 29.4 per cent of Tootal, to increase its original cash offer of 65p per share. Tootal shares closed on Friday 1p up at 77p. Coats shares were 2p higher at 142p.

Bind of the improvement in Tootal's results is a paint to come from the UK after action to eliminate losses, reduce

to eliminate losses, reduce overheads and improve cash Last years tax charge was

pushed up to 44.4 per cent by large amount of unrelieved Corporation Tax. However, Tootal forecasts tax in the current year will be only 25.5 per cent. Mr Craven said: "Coats' offer woefully undervalues

Tootal's property, represent-ing only 1.5 times Tootal's forecast exchines." Coats countered that the Surecast tax charge was excep-tionally low and it did not believe that Tootal could sus-tain this level in future years.

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# MGN flotation price set at 125p per share

By Daniel Green

SHARES IN Mr Robert Maxwell's Mirror Group News-papers will 125p each when the many is floated later month. The yield, howver, myet to be finalised. The flotation price will be officially tomorrow morning and im minimum outlay will about £250, level to many the small investor.

The yield is likely in be compared a market averper cent, and 8.4 per cent for shares in Maxwell Communication Corporation – controlled by Mr Maxwell.

Flotation the mixed in the investment community on Mr Maxwell's management style mean they must higher yield, in the tune of about half a point, than might expected. At the same time hey argue that without Mr Maxwell the company would be making less money and

thus command a lower total The prospectus will be dis-

tributed to institutions on May It will argue that Mirror Group is both defensive, because two-thirds of its income comes from circulation rather than more volatile advertising and well-placed to take advantage of the recovery from recession as advertising picks up.

advisers want the shares to a significant premium when dealings start on May 21, and the yield will be set to try to ensure this.

Morale in the flotation team

has been helped by research conducted on Friday and Sat-urday among readers of Mirror Group Newspapers by AGB, a market company by MCC. Details findings were not yesterday.

In addition, in charge of the company by MCC.

of the operation. Salomon Brothers, has asked for an increase in its one-third allocation of stock. The proportion it receives is likely to rise to 35 per cent.

About a third of the shares has been earmarked for the UK private investor, with UK institutions getting another third and the remainder going over-

seas.

Before the official announcement if the flotation price Midland Montagu, the merchant banker, and broker Smith New Court intend to put in place the underwriters 🕊

The prospectus will also be available from some branches of Lloyds Bank and the Bank of Scotland and be advertised on Friday in some UK newspa

The sale of 48 per cent of Mirror Group is intended to raise £240-£270m. Most of the money will go towards reorganising Mirror Group's debts.

# **British Nuclear Fuels** improves 17% to £145m

profits tax for 1989-90 an improvement 17 over liprevious year's £124m.
Turnover pushed lips by lipto £1.04bn. Mr Christopher Harding,

chairman, said the publication of the company's results had been delayed by the continuing negotiations with its two main UK customers, Nuclear Elec-tric and Scottish Nuclear, over new fixed price contracts for fuel services. These discussions had been

held up by III government's decision is keep the nuclear

BRITISH Nuclear Fuels industry out of the electricity privatisation programme. Mr Harding said BNFL's prospects for expansion were mainly in the export business.

He pointed worth worth from German utilireprocessing fuel thermal number reprocessing plant. He said the company was

now looking for new business opportunities in the and central Europe.
"There is great scope in application advanced

and decommissioning tech-

# £31m provisions leave Clayform £39m in loss

By Michiyo Nakamoto

CLAYFORM PROPERTIES, the sharp reversal in III fortunes last year the fall in property necessitated heavy exceptional provisions against the group's development port-folio.

A pre-tax profit of £18.08m in 1989 turned IMM a loss of £39.14m in the year to December 31, as a result of £31.56m in provisions ming from a reappraisal of the group's development portfolio. substantial write-down of the group's developments in Bristol, Cannon and Shef-

Turnover was up to £83.90m (£82,42m). The loss share was 101.0p (earnings 36.7p) and per share were halved to 201p (410p). No final

Approval of the armual accounts for 1990 – approval of the Authors.
 Approval of the armual accounts for 1990 – appropriations.
 Approval of the Agreements under Article 101 of French Company
 Linv (Loi sur les Societés Commerciales).
 Retilication of the

previously granted to the Board of Directors • Granting of power

dividend is recommended (6.5p) bringing the total for the year

to 2p (10p).

"This country has the country has erry recession in my experience,"

Mr Bryan 

impor was acquired for 2120m in 1989, was been of £125m to £85m, chiefly through disposals, which, since January last year and through to the end, amounted to £30m.

A sharp fall in net assets, from £150.69m to £75.83m, how-ever, means gearing was at 112

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**NOTICE OF MEETINGS** 

The shareholders are hereby informed that Ordinary and Extraordinary General Meetings will be held at Paris (75006) at Pavilian Gabriel, 5, avenue Gabriel, France, on 22nd May 1991:

• the Ordinary General Meeting at 3pm (local time).

• the Ordinary General Meeting at 3pm (local time).

2 Agenda for The Extraordinary General Meeting

2 Agenda for The Extraordulinary General weathing

Authorisation of the Board of Directors and report of the Statutory Authorisation greatures, profit and premium from leaves.

Authorisation of the Board of Directors to increase capital by incorporating reserves, profit and premium from leaves.

Authorisation of the Board of Directors to issue, with or without shareholder preemptive rights:

• Shares in cash with or without warrants attached • bonds convertible into shares with or without warrants attached • combined securities statched • combined securities

• Authorisation of the Board of Directors without preemptive subscription rights for:

• Grant stock options • Setting macrounts for the authorisations • Authorisation of the Board of Directors to grant options to buy outstanding shares • Validation of authorisations in the event of a public offer to purchase and/or exchange shares • Lapsing of authorisations • Authorisations in the Read of Directors • Granting of powers.

At the Crothvary General Moeting only Shareholders who hold lan or more shares are entitled to vote, although holders of less than ten shares may combine to reach this minimum and oppoint a representative to vote on their behalf.

At the Extraordinary General Meeting at the shareholders who hold in vote.

Another person may only represent a shareholder at the Meetings II he is himself entitled to attend the Meetings, or is the apouse or legal representative of the

Agenda for The Ordinary General III. Inguind rand reports of the Statutory Auditors.

Frances of the term of a Board Member.

ons · Authorisation of the Board of Directors to grant options to buy

### Tace to buy out minority in Goring arm

By Jane Fuller

TACE, the environmental control equipment group where a revolt by institutions removed founder chairman Mr Jock Mackenzie, is proposing to buy out the minority holding in its Goring Kerr subsid-

inty.

The offer is expected to be roughly six Tace shares for every five held by the owners of the outstanding 49 per cent

This assumes that the relationship between the two share prices is similar to Fri-day's close of 147p for Tace

day's close of 147p for Tace and 178p for Goring Kerr.

Mr David Wilson, Tace's finance director, said it was intended that the holders of Kerr shares would be no worse off. The proposals would also take account of Kerr's alightly higher dividend yield.

The benefits of bringing the removal of cuts, the full use of tax allowances which would have saved £800,000 last year, the removal of obstacles to fund raising and a better use of group cash. group cash.

Mr Wilson said he hoped the reconstruction would not be held up in the "shemanigans" of Norwich Union, which has a of per cent stake. He said the UK nutual insurance group men the main backer of Mr Michael Beckett's candidator the chairmanship. He Beckett resigned on Wednes. day from the board, which had preferred Sir David Nicholson. The board had hoped that the institutions would have been placated by the departure of Mr Mackenzie, who with his family still has a 23 per stake, and the cutting of tral costs.

# An insatiable demand for new paper

Maggie Urry and Andrew Taylor on the recent spate of cash calls on shareholders

HE SPATE of rights issues in the UK equity market since the start of March seems to show no sign of abating. So far this year 23bn has been raised, but despite the cash calls the FT-SE 100 index has risen by

With the stock market having already reached some equity strate-gists' forecasts for the end of the year, the continued demand from companies for new equity might be expected to put a damper on share prices. However, the amount of cash raised

through rights issues is not surprising
— sithough it is already nearing the
£4bn raised in 1990 and exceeds the

UBS Phillips & Drew, the stockbroker, was expecting 25bn to be asked for during the year. County NatWest was predicting that issues would total £20bn over 1991 and 1992. So £3bn in four months is a not an unexpected

On the other hand, Nomura, the securities house, suggests the market had also been looking for some big takeover bids to put some of the cash back into the stock market. So far nothing sizeable has been

seen, and if some big bids do not appear soon the market could become nervous. Nonetheless, the supply/demand bal-

ance does not seem to be a problem. Institutional liquidity, which

unusually high at the end of last year, has fallen to a more normal level and no lower. Investors are not short of cash to invest in rights issues — or in government sales of gilts and its BT shares — if they think there is a case for putting money into the market at

Since companies are making rights issues to take advantage of the high level of the market, should the market fall or the take-up of shares by inves-tors slacken, the number of issues ought to dry up.

Equity strategists do not expect the rights issues to trigger a fall in the market, although there have been famous occasions when one big issue coming on top of a stream of lesser

calls has cracked the market - such as Hanson's £519m rights in June 1985 and National Westminster Bank's and National Westminster Bank's £714m call in May 1986. So long at the issues are from companies which investors regard as worthy, and issuers do not get greedy on price, there appears to be demand for new paper.

It is the institutions' propensity to, invest rather than the weight of cash calls that could cause problems for the etock market.

stock market.

If investors began to worry about fundamental concerns such as the economic recovery, interest rates and inflation, sterling and the trade bal-ance, and the looming general election, then they could resist future rights?

# A bout of indigestion in the construction sector

Companies

Money sought through UK rights issues (£bn)

of distressed sales and pick up

THE SHARP drop in the share prices of Alfred McAlpine and YJ Lovell at the end of last that rights issue fatigue may finally have caught up with the construction sector.

Lovell's share price tumbled

by 18.5 per cent to 145p on Thursday after the group announced a two-for-five cash call to raise £30m. The shares closed at 143p on Friday. McAlpine, equally, got short shrift from the market on Fri-

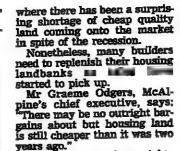
day. Its share price fell by almost a tenth to 258p after the group announced a one-fortwo rights issue to raise Both groups are currently trading below their theoretical ex-rights price. The fall in Lov-

extrings price. The last in lov-ell's share price will have been exacerbated by a warning from the group that it will have to make substantial extra provi-sion against some of its devel-Institutional investors, howhave every right to suffering from indigestion given the large amounts of paper which construction, building materials and prop-erty groups and sought to this , Since the beginning of Janu-

companies have 16 separate rights issues worth more than £1bn. They account for a third of the £3bn all types of companies have attempted to raise from rights issues this

Construction companies, most of them heavily involved in housebuilding and property development, have justified their fund-raising by saying they need the cash to prepare for the next upturn - particu-larly in the housing market which is expected to lead the sector out of recession.

The weakness in the com-mercial and residential prop-erty markets, they say, will some bargains. These seem more likely to arise in the commercial, rather than the housing, market allow them to take adva



gains about but housing land is still cheaper than it was two years ago."

Another reason for a rights issue is to reduce the large debts builders raised when the

residential and commercial property markets were at their height. Alfred McAlpine fits into this category with average borrowings of £30m — equivalent to more than 60 per cent of

net assets at the end of Octo-ber last year.

The classic property play at the bottom of the investment cycle, when prices are at their lowest, is to raise debt rather than equity to finance

home owner with a mortgage

It is arguable that less highly-geared companies such as: Taylor Woodrow, which last week announced a one-for-four rights issue to raise £162.4m. should have increased borrow ings rather than turned to their shareholders for finance. Mr Peter Drew, chairman of Taylor Woodrow, responds that he would rather have equity

of interest.
The big share price rises enjoyed by construction com-panies earlier this year has allowed them to take advantage of the market to hold a -

than raise debt at current rates

rights issue.

The problem of McAlpine and YJ Lovell is that they have come at the end of the queue at a time when the market is questioning how quickly a recovery in house sales will show through in improved

	CR	oss bo	rder m&a de
TARGET	SECTOR	VALUE	COMMENT
Ertoil (Spain)	Oil refining	£209m	France's Elf sells, raises Cepea stake
Magyar Suzuki (JV)	Car manufacture	£74m	Japanese first In Eastern Europe
Hispano Commerzbank (JV)	Banking	£9.3m	Gibraitar banking op
Pilkington Ints (UK)	Glass fibre processing	£7.4m	Plikington progresses
Carat (Germany)	Mana	£5.5m .	buy in
	Contract catering	£2.6m	Gardner No 2 in Australia
Precent (Inspired)	Insurance	N/A	bolatera Bergrum presence
GPT F- (JV)	Telectrimi equipment	III S	OFT approval
	Wholesaling	N/A	CDME enters I
		£0.96m	Euromoney lifts growth
	Ertoil (Spain)  Magyar Suzuki (JV)  Hispano Commerzbank (JV)  Plikington Inte (UK)  Carat (Germany)  Rowland Commerical Catering (Magyar (Germany))  GPT (Germany)  Frecam (Germany)  Precam (Germany)	TARGET SECTOR  Ertoil (Spain) Oil refining  Magyar Suzuki (JV) Car manufacture  Hispano Commerzbank (JV) Banking  Plikington Interprocessing  Carat (Germany)  Rowland Commercial Cantract catering  Precam (Table 1) Insurance  GPT (JV) equipment  ETT - Distributors (UK)	TARGET SECTOR VALUE  Ertoil (Spain) Oil refining £209m  Magyar Suzuki (JV) Car manufacture £74m  Hispano Commerzbank (JV) Banking £9.3m  Pilkington the Glass fibre processing £7.4m  Carat (Germany) £5.5m  Rowland Commercial Contract catering £2.6m  Catering fibre processing £1.6m  Precam Telegraph Insurance N/A  GPT Telegraph Insurance N/A  PREP Institute (UK) Consulting £0.96m

The French were the most notable investors abroad fast week.

Eli Aquitaine is raising its state in Spanish oil refiner Copea, becoming the company's second largest sharsholder. This is part of the deal which sees Capea buy its smallest domestic

part of the deal which sees Copes buy its emailest domestic competitor, Erioli, from Elf.

The sale by US defence electronics group Loral of 49 per cent. of its satellite business to Aerospatiale and Alcatel Espace, and italy's Alenia, concludes an agreement made last October. The transaction, taken together with their joint purchase of Boeing's Canadian subsidiary, De Havilland, underlines the determination of Aerospatiste and Alenia to break into the US and the specialised satellite business.

and the specialised satellite business.

Contributing to the boom in receiverships, French property group Actimo is buying Pascal, the Canadian herdware chain.

Construction company Lyonnaise des Esux-Durnez will see its stake in UK building group Alired McAlpine double to 12 per cent as a result of McAlpine's 1-for-2 rights issue.

The realignment of interests in Europe's financial services sector continued with Dutch kisurance group Aegon buying the 39 per cent of Beigian insurer Precam owned by France's Athena

Joining the flow of western car makers into eastern Europe is Suzuki of Japan. Its 40 per cent stake in the joint venture Magyar Suzuki will make it — first Japanese car menutacturer

this cars in the region. The sale of Pilkington Reinforcements to Nippon Sheet Glass

of Japan is part of the Pilkington group's reorganisation strategy, which involves the disposal of non-core assets and the elimination of loss-making operations.

# Folkes restructures and lifts profits to over £4m

FOLKES GROUP, property, engineering and building products group, lifted pre-tax profits by 12 per cent from £3.6m to

Source: FT Mergers III Acquisitions Interne

£4.03m in 1990. The result was achieved on

lower turnover 🔳 247.71m against £58.5im.
Mr Constantine Folkes,
chairman, said the group had
more significantly during the year than at any time in its history, enhancing its profit potential and its position in both open die forging The balance sheet remained

Earnings improved (6.77p) and the recommended final dividend of 1.75p makes a of 2.3p

DIVID	ENDS	ANNO	UNCE	D	
Bletchley Motor§fin	-	-	3.75	7	7.5
Br Assets Trustint	1##	July 🖺	0.95	-	
Clayform Propsfin	nii		6.5	2	10
Clayton Son & Cofin	9.3†	May 🋍	0.3	11.8	11.5
Deen & Bowesfin	3.25	June 🔳	3.25		
Downlebraefin	1	July 1	0.5	1	0.5
Expedier §fin	0.5	-	nll	1	nll
Flem'g Universalfin	2.2	July 🗯		5.0	2.8
Guinness Mahonint	tin	-		-	1.45
Holt (Joseph)fin	23	June 21	19	31	
Investors Capint	1.25☆	June 7	1.2	-	4.85
London Financefin	0.76	~	1.3	0.75	1.3
Nat Home Loansint	3.75	July 1	3.75	-	9
Porth Groupfin	nil	-	3.2	0.5	4.5
Slingsby (HC)fin	5.5	July 3	5.5	10.0	7.5
TR Far East Incint	1	July 1	1	-	4
Usbornefin	1	July 1	1	6.0	8.8
Walker (JO)fin	2	July 5	2	2	4

Dividends pence per net where stated.

Equivalent allowing for scrip 10n by rights acquisition \$USM interim making 2.5p to making 2p

### THE FINANCE COMPANY OF **SOUTH AUSTRALIA LIMITED** US\$100,000,000 Floating Rate Notes 1989-94

Guaranteed by Beneficial Finance Corporation Limited

Floating Services issue are hereby notified that for the fourth interest period from April 29, 1 1 to October 28, 1891, (with 182 days), the following

1. Applicable

2. Interest payable

payment date

April 25, 1991 Bank of America international .... Luxembourg Principal Paying Agent

Instituto Credito Oficial Statutorily Guaranteed Floating Rate Notes due 1992

October 29, 1991 the Notes will carry an interest rate of 6.225% per annum with an interest amount of US \$316.44 per US \$316,000. and of US \$316.40 per US \$100,000 Note. 

Agent Bank: Banque Paribas Luxembourg Société Anonyme

perannum perannum US\$8,373.26 per US\$250,000 nominal

October 28, 1991

IL Fourth interest

FLASH LIMITED SERIES C U.S. \$37,000,000 Secured Floating Rate Notes Due 1992
In accordance with the conditions of the notes, notice is hereby given that for the six-month period 29th April 1991 to 28th October 1991 (182 days) the notes will carry in interest rate of 6 585c. an interest rate of 6.585% p.a. Relevant interest payments will be

BA ASIA LIMITED Hong Kong Reference Agent

tes of U.S. \$100,000 THE SANWA BANK LIMITED



A#40.000.000 Floating Rate Notes due 1992 Notice is hereby given that for the three months Interest Per-iod from 24 April, 1991 to 24

July, 1991 the nones will carry an interest Rate of 10.7858% per annum. Interest psyable on 24 July, 1991 will amount to 268.91 per A£10,000 Note. The Mitsubishi Bank, Limited London Branch Agent Bank

ECC MANAGEM

Kingdom M Belgium Floating Rate Limit due 2000 For period from April 10, 1861 to July 11, 1991 the Notes will carry the interest rate of 574-56 per sontum with an interest amount of ECU 2.877.69 per ECU

The relevant interest payment date will be July 29, 1991.

Agent Bank: Banque Luxembo Société Anonyme

# Moving our headquarters to our most successful property investment nearly put us in the Tower.

On May 1st, Taylor Woodrow's Group Headquarters will be established at the World Trade Centre, which is part of one of the most ambitious and comprehensive developments we've ever undertaken. A 28 acre riverside site where new offices, shops, restaurants and homes blend sympathetically with carefully restored older buildings. It's already proved our most successful property investment. It's called St. Katharine by the Tower. So you can guess where our head office would have ended up had we extended the development any further. For more information contact: Trevor Jones, Taylor Woodrow Group Headquarters, World Trade Centre, 1 St. Katharine's Way, London, E1 9TW. Tel: 071-488 0555.

TAYLOR WOODROW 3333

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<sup>The share holders</sup> 124th Ordin ble held on Thursd at the "Palais 🗃

1990 t ton 1990 t Undarge of the Bijarr Hanagarrinni formed in the abbito Course of petunya

galdene or newson's the terminal the Cham or mitter their May May 27, 1991. r igamed presental Marchallett for the deposition with a female Aposted at one of the Mings beitf im freite : in

Me to the contract of the Annual Rap Mall S A Controllers' R. My pullplated to the sales of Manual College at Ci Contigue, a testanti . Dig hilleleit in Ge Ceriff Stme propertie femilieren meit

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Cham and Very Cy. April

Recession hits steelmakers

By David Gardner in Brussels

AG-AMEV, the financial services group formed last year from the merger of Belgium's largest and the Netherlands' mgs would have risen by per services group formed last year from the merger of Belgium's largest and the Netherlands' third higgest insurers, unveiled a 4 per cent rise in net profit for 1990.

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n sector

This was measured against a pro-forma consolidated income The two companies finalised their link-up in December, to be retroactive to the beginning of 1990. Groupe AG and N.V. Amev each hold a 50 per cent share in the group.

Amev each hold a 50 per cent share in the group.

To celebrate what it claims is the first full European Community merger in financial services, the group has drawn up its balance sheet in European currency units (Ecu).

He earned Ecu393m (\$464m)

on turnover of Ecus. 3bn, against profits of Ecus. 3bn, against profits of Ecus. 3bn from Ecus. 2bn in The advance I. I. Sightly better in Ecus than in Belgian francs, in which it would have been only 2 per sent

Dividends, paid out separately - and in national currencies - were raised from BFr150 to BFr165 by AG and from Fl 2.65 to F l2.85 by Amev.
The group's co-chairman, Mr

Results from the group's US operations — largely AMEV-provided — had, however, shown a high return on turn-over, and there had been a significant advance in the Samuel Company of the samuel company nificant advance in the Spanish car insurance market. A black spot was the cost of last year's storm damage in western Europe, which cost the group Ecu20m in Belgium

While consolidating its position in its core in its in IIII gium and the Netherlands, AG-AMEV wants to reinforce its presence in Spain and the UK, and seek out new niches in the

Mr Lippens said that given Mr Lippens said that given ill group's strong position he "could important acquisitions".

AG is closely allied with Belgium's leading bank, leading bank, leading bank, leading bank, leading holding company.

AMEV in merged with the largest Dutch savings bank.

in Japan.

According to Mr Giuseppe Stefanel, chairman and managing director, sales this year should rise to LASOn, and not group profits to LASOn.

# **Overseas** sales help lift Stefanel to L36.1bn

By Hole Maystles in Willer STEPANEL. Lin . Italian clothing manufacturer, net net L36.1bn (\$27.9m), thanks to 41 per jump in site from

The rise, which follows diffilitaly's account of the rise, which follows diffilitaly's account of the rise in floation in October
little has prompted a 1.10 increase in the dividend to
1.140 a share.

However, the rises in holds

L140 a share.

However, the rises in both net earnings and the dividend remain below company predictions in November, when it said net profits would reach about L38m for 1990, while the dividend would be L150.

In volume terms, sales last year rose to 12.8m items from 9.3m in 1989, with for last control of the last control o

year rose to 12.8m items from 9.3m in 1989, with for a markets plang an increasing its my important role.

Stefanel has been particularly active in increasing its presence in eastern Europe, where it is represented in Hungary, Yugoslavia, Poland and Caechoslovakia.

It has also raised its profile in the Far East. This year, its

in the Far East. This year, its Hong Kong-based subsidiary expects to have 100 units oper-ating in the region, 60 of them

# Noranda in asset sale worth C\$500m Dyno profit

and the second of the second o

By Robert Gibbens in Montreal

NORANDA, NOKANDA, resource group, is selling assets worth nearly C\$500m to consolidated long-term and of C\$4.4bn (US\$3.8bn) under control, says

Mr Alfred Powis. Some sales have been negritisome saies have been inspon-ated, including disposal of Nor-anda's wire and cable subsid-iary, with a book value of C\$220m, to Alcatel Cable, he said after the annual meeting

He would not reveal the price being paid by Alcatel, but said it would be above book The total includes about

\$100m of natural gas proper-ties; half Noranda's holding in Cognos; a software interest in a western oil gas exploration holding, with some smaller holdings.

DOFASCO, Canada's largest

steelmaker, made a small profit in the first quarter, but its competitor, Stelco, contin-nes in a precarious cash posi-tion with mounting losses, writes Robert Gibbens in

Both companies have been

badly hit by the recession and high steel imports from the US, and see little chance of a turn-

In addition, Stelco is strug-gling to recover from the impact of a long strike last

Dofasco, with a large sheet business, recorded first-quarter

AIR CANADA SEEKS TO CANCEL BOEING ORDERS AIR CANADA, caught by the orders on three 747-400s for international slump in sir travel, has asked Boeing to first delivery in 1993 and is expected to seek cancellation of orders for six 767-300s and cancel orders and options on a long list of aircraft, writes

options on another 12.

Air Canada has been los-

and expansion programme.

SKANSKA, in largest

However, the Swedish group predicted that profits in 1991 would drop back to the 1969 result of SKr2bn, reflecting a slowdown in the Nordic con-

be in the by Skr6.25 per land dividend, in which the sales would

Hobert Gibbens.

The airline, privatised two years ago before the onset of recession and the Gulf war, is asking Boeing to cancel

"We don't need to sell any-thing else," Mr Powis said. Noranda made a profit of C\$15m on sales of \$2.13bn in the first quarter. Nothing was attributable to the common stock after payment of pre-ferred dividends. A year earlier

it turned in profit of \$59m on sales of \$2.4bn. The decline was due to a shump in the forest products

ograings of C\$11.2m (US\$9.6m),

or 7 cents a share, up 12 per cent from a year earlier on sales down 12.5 per cent at

share, against a loss of C\$13m, or 48 cents, while sales dropped

42 per cent to C\$370m.

The company is trying to negotian higher land credit

Stelco has stopped paying common and preferred divi-dends and Dofasco has cut its

quarterly rate from 32 cents to

20 cents a share. It wrote off its

C\$713m investment in Algoma Steel at the end of 1990.

Stelco lost C\$52m, or C\$1.56 a

almost C\$500m.

downs on its European operations and portfolio invest-

Royal Trustco is the main financial services arm of the Toronto-based Brascan group. It said 1991 would be difficult, with a high level of non-performing loans, which totalled C\$180m at March 31. ing money for several suc-cessive quarters and has to cut back on its fleet renewal The Federal government has moved to wind up Standard Trustco sell its trust

subsidiaries and a strike at Noranda's zinc mining operations in New Brunswick.

Royal Trustee, one of Canada's two biggest trust companies, returned to profit in the first quarter with earnings of C\$39m, or 15 cents a share, against C\$72m, or 40 cents, a year earlier. The Canada Deposit Corp will then pay
owed to more than
depositors. hearing into the wind-ing-up application is due in Ontario Supreme

Court year earlier. In the final quarter of 1990, it posted a loss of C\$251m, or

share for each old share, increased by 25 per SKr37.2bn, with sales

Sweden accounting for SKr4.2bn. The order backlog and in 1990 totalled SKr31bn, up 7 per cent. Although Skanska reported

a 98 per cent occupancy rate for its properties in Sweden, it noted difficulties in leasing some US properties, as well as its Oslo City complex which it acquired in February.

Only 20 per cent of the Trintity Transported in Leader

ity Tower project in London, which will be completed this spring, has been leased or sold.

an impact on 🖿 result, it Federal government seized the trust company's on II April and closed

Group turnover increased NKr1.84bn from NKr1.84bn, while operating before depreciation, NKr1.64bn from NKr1.44bn.

is slashed

by more

than half

By Karen Fossil in Oslo

DYNO INDUSTRIER, the

Norwegian chemicals

explosives group, saw III— quarter profits, year-end adjustments, more than halved to NKr46m (\$6.7m) from

the weak result were lower profits from stock market trad-

ing and increased development costs for one of its high-tech-

nology businesses. The Gulf war and US recession also had

NKr94m a Dyno said the main

The explosives division saw operating profit fall ■ NKr56m from NKr65m. Dyno warned that which was being restructured, was all loss, although less than that of last

year.
The chemicals division suffered a fall in operating profit to NKr35m from NKr50m on turnover up to NKr534m from mainly because of acquisitions. The plastics divisaw no in operating NKr25m, but turn-over rose in NKr434m from NKr835m, 11

acquisitions.
Dyno an in in demand and falling for materials in 1991.

# Mitsukoshi cautious despite 12.3% rise

By Robert Thomson III Tokyo

MITSUKOSHI, the Japanese department operator, yes-terday reported a 12.3 per cent increase in pre-tax profit to YIS.33bn in the year to the end of February. The company said demand for imported paintings and other luxury goods boosted

This year, however, the group expects profit growth to increase only marginally. Total sales rose 10 per cent to Y866.7bn (\$6.24bn), with an 8 per cent increase in clothing

sumer confidence was affected by the Gulf crisis and by more general concerns about the slowing of Japanese economic

Mitsukoshi expects pre-tax profit this year to rise only to Y19.4hn on sales of Y996hn. Japanese department stores

fear that consumer spending could alow if interest rates remain high and that purchasing power will be lessened by the relatively low wage increases won at the annual

per cant increase in clothing sales, a 15.3 per cant increase in those of household articles and a 17.9 per cent rise in sales of sundry goods.

Japan's department store sales rose sharply éarly last year, but growth has been slower in recent months. Conversions of the sales are sales rose sharply early last preparation for the group's privatisation.

NRI TOK	NRI TOKYO BOND INDEX									
	PERFORMANCE HIDEX									
Departier 1983 = 100	25/4/91	1/6)	Last. White	12 wig 400	26 wis					
000 tall (40110000000000000000000000000000000000	154.00	7,12	154.10	19275	145.63					
Egyerwitest, Donis Lignicipal Benets Goet - gueranteel Bonets Goet - gueranteel Bonets Foreign Bonets Van-decorn, Foreign Bonets	151 M 152 M 154 M 151 M 151 M	7.23 7.28 7.17 7.30 7.10	152.01 152.77 152.17 152.17 152.13 152.13 154.20	150.00 157.70 157.70 149.54 154.09 157.61	1425 14791 1418 1418 1478 1504					
Egypneset 10-yeart	4.65		6.57	6.30	7.26					
Estimated per yield		80	wroe: Nom	ura Angeni	ch Inedia					



Nestlé S.A., Cham and Vevey (Switzerland)

The shareholders are hereby invited to the 124th Ordinary General Meeting

to be held on Thursday, May 30, 1991 at 3.00 p.m. at the "Palais de Beaulieu" in Lausanne (Switzerland)

### Agenda

1. Approval of the 1990 accounts and of the Directors' Report

2. Discharge of the Board of Minimum and of the Management

3. on mi appropriation of the net profit 4. Statutory elections

The holders of man may obtain their admission -card (with a proxy) I the Company's Share Transfer Office in Cham, w order them through a bank, not later than Monday, May 27, 1991, at noon. The cards will be either against presentation of a certificate in the name of the shareholder to in a effect the shareholder to in a effect. -deposited with a bank, a after the item have been deposited at one of the Company's Registered Offices. The shares will in both remain blocked until the day following the General Meeting.

The Man Annual Report, comprising in particular the Aurel LA Directors' Report, will in held at the disposal in the holders of bearer from April 30, 1991, Registered Driver in Cham and Vevey and at the offices of the Company's paying agents.

The holders of registered manage names appear in the Share Register will, within the next MW days, manne "the invitation to III General Meeting, together with a reply form for ordering an admission card appointing a proxy, as well as for ordering im full annual report.

Shareholders are requested to address any correspondence concerning the General Meeting m the Share Transfer Office of the Company in Cham

The Board of Directors

Cham and Vevey, April 29,1991



Burotunnel P.L.C. Registered Office: Victoria Piaza, III Buckingham Palace Road, London SWIW OST. Registered in England and Wales No. 1960271.

Extotunnel S.A. Siège Social: Tour Franklin, 100 Terrasse Boieldieu, Putesux Cedex II, 92081 Paris La Défense, France. Capital FRF 5.318.288.480.

### **NOTICES OF MEETINGS**

### **NOTICES OF ANNUAL GENERAL MEETINGS**

 To receive the Directore Report and the sudited Accounts for the year ended SI December 1990.
 To re-elect as a Director Jon Foulds, who retires by rotation under the Articles of Association. 3. To re-elect as a Director Robert Majpas, who retires by rotation under the Articles of Association
4. To re-elect as a Director Patrick Ponsolle, who retires by rotation under the littless of association.

4. To re-elect as a Director Patrick Possolle, who retires by rotation under the Articles of Associate 5. To re-elect as a Director Jacques-Henri Wahl, who retires by rotation under the Articles of Associate 6. To re-appoint KPMG Pest Marwick McLintock as Auditors. 7. To authorise the Directors to fix the Auditors' res

Notice is hereby given that the Annual General Meeting of Eurotunnel S.A. will be held at "Central Hall, Storey's Gate, Loudon SWIH 9NH on 23 May 1981 as soon as the Annual General Meeting of Eurotunnel P.L.C. commencing at 3.30pm (Loudon time) shall have ended or been adjourned, for the

To approve the Report of the Directors on the activities and the business development of Eurotunnel S.A. and the Eurotunnel Group during the year ended 31 December 1990 and the Report of the Commissaires aux Comptes for the mass period.

To approve the annual accounts and the combined accounts for the year ended in December 1990. To determine the treatment of the security for t

To approve the annual accounts and the combined accounts for the year ended iii December 1990.
To determine the treatment of the results for the year.
To grant a discharge to the Directors and Commissaires and Comptes.
To approve the agreements listed in the Special Report of the Commissaires and Comptes drawn up in accordance with articles 101 and 103 of the law of 24 July 1966 on commercial companies.
To ratify the appointment of two Directors by the Board since the last Annual General Meeting.
To ratify the change of address of the head office.
Delegation of powers for the completion of formalities.

### NOTICES OF EXTRAORDINARY GENERAL MEETINGS

BUROTURNEL PL.C.
Sotice is hereby given that an Extraordinary General of Eurotunnel PL.C. will beid at Westminster Central Hall, Storey's Gate, London SWIH 988H on 23 May 1991 at 3.45pm, or as soon Rurotunnel PL.C. and Burotunnel S.A. to be held at the same 

PESOLUTIONS

If That, in addition and without prejudice to any other authority conferred upon the Directors to allot relevant securities of the Company, the Directors be and are hereby authorised, generally and unconditionally, pursuant to section 80 of the Companies Act 1985, to allot to such persons, at such times and on such terms as they think proper, relevant securities (within the meaning of that section and so that references to the allotment of relevant securities shall be construed in accordance with the said section) up to an aggregate nominal amount of 214.492.567, provided that this authority shall expire at the conclusion of the next Annual General Meeting of the Company or on 23 August 1992, whichever shall be the earlier, save that the Company may before such expiry make an other or agreement which would or might require relevant securities to be allotted after such expiry and the Directors may allot relevant securities in pursuance of such offer or agreement as if the authority conferred hereby had not expired.

That, subject to the passing of the Resolution numbered I above and the passing by Eurotunnel S.A. shareholders at the Extraordinary General Meeting of Eurotunnel S.A. to be held at Victoria Pinza, Ill Buckingham Palace Road, London SWIW OST on 15 May 1991, or at any adjournment thereof, of the first of the resolutions to be proposed at such meeting in translation of which appears on pages 7 and 8 of the English language version of the circular to shareholders dated 24 part 1991) and in addition and without prejudice to any other power conferred upon the Directors, the Directors be and are hereby empowered pursuant to section 95(1) of the Companies Act 1985 to allot equity securities (within the meaning of section 94 of that Act and so that references to the allotment of equity securities (within the meaning of section 94 of that Act and so that references to the allotment of equity securities (within the meaning of section 94 of that Act and so that references to the allotment of equity

section 94 of that Act and so that references to the allotment or equity securines shall be construed as accordance with the said section) in connection with a Share Warrant Agreement dated || November 1987 entered into by the Company, among others, relating to warrants to subscribe for shares in the Company, as amended and restated by an Agreement entered into between the Company, Europannel S.A. and certain banks || copy whereof has been produced to this Meeting and signed for the purposes of identification by the Chairmani, pursuant to the authority conferred upon them by the Resolution numbered I above; || if section 89(i) of that Act did not apply to such allotment, save that the Company may before expiry of this authority make an offer or agreement which would or might require equity

identification by the Chairmani, pursuant to the authority conferred upon them by the Resolution numbered I above, as if section 89(i) of that Act did not apply to such allotment, save that the Company may before expiry of this authority make an offer or agreement which would or might require equity securities to be allotted after such expiry and the Directors may allot equity securities in pursuance of such offer or agreement as if the power conferred hereby had not expired.

That, subject to the passing of the Resolution numbered I above and in addition and without prejudice to any other power conferred upon the Directors, the Directors be and are hereby empowered pursuant to section 96(i) of the Companies Act 1985 to allot equity securities (within the meaning of section 94 of that Act and so that references to the allotment of equity securities abaid be construed in accordance with the said section) which may fall to be allotted in connection with or as a result of the modifications (referred to in Appendix 2 of the English language version of the circular to shareholders dated 29 April 1991) made (subject to the approval of the Company in general meeting) by a Supplemental Instrument dated 4 September 1990 executed by the Company (the "Supplemental instrument") in copy whereof has been produced to this Meeting and signed for the purposes of identification by the Chairman) to the Instrument dated 1 September 1986 executed by the Company (the "Instrument") relating to warrants to subscribe for shares in the Company, pursuant to the authority conferred upon them by the Resolution numbered 1 above, as if section 89(i) of that Act did not apply to such allotment, and that the passing of this Resolution sibili constitute the approval of the Company in general meeting of the provisions of clause 5(B) of the said histrument (as amended by the Supplemental Instrument).

4) That, subject to the passing by Eurotingle S.A. shareholders at the Eurotone 5 clause 5(D) of the said histrument (s.A. to be held at Victoria P

preholders dated 29 April

Skanska advances 16%

b) In addition and without prejudice to any other authority conferred upon the Directors to allot relevant securities of the Company, the Directors be and are hereby authorised, generally and pursuant to section 80 of the Companies Act 1985, to allot to such persons, at the times and on the terms as they think proper, relevant securities (within the meaning of that section and so that references to the allotment of relevant securities shall be construed in accordance with the said section up to an anominal amount of \$12,000.000, provided that this authority shall expire on 22 May 1996, save that the Company may before such explry make an offeror agreement which would or might require relevant securities to be allotted after such expiry and the Directors may allot relevant securities in pursuance of such offer or agreement — if the authority conferred hereby had not expired;

c) In addition and without prehiduce to any other authority conferred upon the Directors, the Directors be c) In addition and without prejudice to any other authority conferred upon the Directors, the Directors be and are hereby empowered pursuant to section 95(1) of the Companies Act 1985 to allot equity securities (within the meaning of section 94 of that Act and so that references to the allotment of equity securities (within the meaning of section 64 of that Act and so that recreates to the authority conferred upon them by shall be construed in accordance with the said section) pursuant to the authority conferred upon them by paragraph (b) of this Resolution, as if section 690] of that Act did not apply to such allotment, save that the Company may before expiry of this authority make an offer or agreement which would or might require my may before expiry of this authority make an offer or agreement which would or might require securities to be allotted after such expiry and the Directors may allot equity securities in pursuan

equity securities to be allotted after such expiry and the Directors mity allot equity securities in pursuance of such offer or agreement as if the power conferred hereby had not expired.

5) That the articles of association of the Company be amended at a succession of the following new article 102(2); "(2) Without prejudice to the provisions of article 137 the Directors shall have the power to purchase and manifain insurance for or for the benefit of any persons who are or were at any time directors, officers, employees or anditors of the Company, or of any other company which is its holding company or in which the Company or such holding company has any interest whether direct or indirect or which is in any way allied to or associated with the Company, or of any subsidiary undertaking of the Company or any such other company, or who are or were at any time trustees of any pension fund in which employees of the Company or any such other company or subsidiary undertaking are interested, including (without prejudice to the generality of the foregoing) insurance against any liability incurred by such persons in respect of any act or omission in the actual or purported execution or discharge of their duties or in the exercise or purposted exercise of their powers or otherwise in relation to their duties, powers or offices in relation to the Company or any such other company, subsidiary undertaking or pension fund,";

1) By the substitution of a semi-colon in place of the full stop at the end of article 108(1)[g] and the insertion of the following new article 109(1)[h]:

the following new article 109(1)(h):

the following new article 1091(in):

"h) the resolution relates to any proposal concerning any insurance which the Company is empowered to purchase or maintain for or for the benefit of any directors of the Company or for persons who include directors of the Company provided that for the purposes of this paragraph insurance shall mean only insurance against liability incurred by a director in respect of any such act or omission by him that is referred to in article 102(2) or any other insurance which the Company is empowered to purchase or maintain for or for the benefit iff any group of persons consisting of or including directors of the Company.": ompany.":

Company.

By the deletion of the existing article 137 and the substitution therefor of the following:

"137. Subject to the provisions of and so far as may be consistent with the A.c., but without prejudice to any indemnity to which a director may otherwise be entitled, every director or other officer or auditor of the indemnity to which a director may otherwise be entitled, every director or other officer or auditor of the Company shall be indemnified out of the assets of the Company against all costs, charges, losses, expenses and liabilities incurred by him in the actual or purported execution or discharge in his duties on the exercise or purported exercise of his powers or otherwise in relation to or in connection with his duties, powers or office including (but without limitation) any liability incurred by him in defending any proceedings, whether civil or criminal, in which judgment is given in his favour for the proceedings are otherwise disposed of without any finding or admission of any material breach of duty on his part) or in which he is acquitied or in connection with any application in which relief is granted to him by the courf from its acquities of or negligence, default, breach of duty or breach of trust in relation to the affairs of the Company or from liability to pay any amount in respect of shares acquired by a nominee of the Company."

Company.".

That the memorandum of association of the Company be amended as follows:

By the redesignation of the existing clauses 4(V) and 4(W) as, respectively, clauses 4(W) and 4(X) and the

"(V) To purchase and maintain insurance for or for the benefit of any persons who are or were at any time

"(V) To purchase and maintain insurance for or for the benefit of any persons who are or were at any time directors, officers, employees or auditors of the Company, or of any other company which is its holding company or in which the Company or such holding company has any interest whether direct or indirect or which is in any way affled to or associated with the Company, or of any subsidiary undertaking of the Company or of any such other company, or who are or were at any time trustees of any pension fund in which any employees of the Company or of any such other company or subsidiary undertaking are interested including (without prejudice to the generality of the foregoing) insurance against any liability incurred by such persons in respect of any act or omission in the actual or purported execution or discharge of their duty or in the exercise or purported exercise of their powers or otherwise in relation to the Company or any such other company, subsidiary undertaking or pension fund and, to such extent as may be permitted by law, otherwise to indemnify or to exempt any such person against or from any such liability.":

By the substitution of the following for clause 4(d):

"(d) the expression "subsidiary" (except in paragraph (e) below, "holding company" and "subsidiary"

ary an amount of the following for course e(g):

"(d) the expression "substidiary" (except in paragraph (e) below, "holding company" and "substidiary undertaking" shall have the meanings given to them in the Companies Act 1985 (as amended) or any statutory modification or re-enactment thereof;".

Notice is hereby given that an Extraordinary General Meeting of Eurotunnei S.A. will be held at the registered office of Eurotunnei P.L.C. at Victoria Piaza, 111 Buckingham Palace Road, London SW1W OST on 15 May 1991 at 3pm (London time) and in the event that a quorum is not obtained, the adjourned meeting will be held at Westminster Central Hall, Storey's Gate, London SW1H 9NH on 23 May 1991, as soon as the Extraordinary General Meeting of Europannel P.L.C. commencing at 3.45pm (London time) shall have ended or been adjourned, to consider and vote on the following agenda: ended or been adjourned, to consider and vote 
Reports from the Directors and the Auditors:

To authorise the Board of Directors to issue notes with warrants to certain banks which underwrote the provision to Eurocannel of the credit facilities made available under the Credit Agreement dated a Manuschen 1987 and banks which warrants are available under the Credit Agreement dated a Manuschen 1987 and banks which warrant warrant a facilities made with warver of a facilities are being made with warver of a facilities are being made with warver of a facilities are secured to the credit and the credit facilities are secured to the credit facilities are sec 4 November 1987, such issue being made with waiver of

To authorise the Board of Directors to proceed with the issue of the notes and to fix the terms and conditions on which the attached warrants will be issued and on which shares may be sub-

To authorise the Board of Directors to grant options to subscribe for Units to certain executive directors and employees of the company and other companies and entities in the Eurotunnel group: to determine the terms and conditions of such option scheme and to grant authority to the Board of Directors to

To amend article 26, 13° of the statuts relating to the division of voting rights between usufructuaries and bare owners of shares;

Delegation of powers for the completion of formalities.

Instructions for extendence and voting for holders of bearer Units.

Hyou intend to actend the meetings in person or to vote by post or preay, you must immobilise your Units at least 5 days before the meetings, by notifying the bank or other institution through which your Units are held of your intention to attend and/or vote. If you hold certificates in respect of your bearer Units, the certificates themselves must be deposited for immobilisation with one of the banks listed below at least 8 days before the meetings. You must also obtain from the relevant bank a certificate evidencing such immobilisation which, if you are attending the meetings in person or by proxy, you or your representative must bring to the meetings. If you intend to attend the meetings in person, you should request an Admission Card through the bank or other institution through which your Units are held. If requested in sufficient time you should receive your Admission Card before the meetings, in which case please bring it with you. If you do not, you may still attend the meetings provided that your Units have been sumobilised and you bring with you suitable evidence of your discrete read of the immobilised on the please bring it with you suitable evidence of your discrete read of the immobilised and you bring with you suitable evidence of your discrete read of the immobilised and you bring with you suitable evidence of your discrete read of the immobilised and you bring with your suitable evidence of your discrete read of the immobilised and you bring with your suitable evidence of your discrete read of the immobilised and you bring with your suitable evidence of your discrete read of the immobilised and you bring with your suitable evidence of your discrete read of the immobilised and you bring with your suitable evidence of your discrete read of the immobilised and you bring with your suitable evidence of your discrete read of the immobilised and you bring with your suitable evidence of your discrete read of the immobilised and you br

If you do not intend to attend the meetings in person, you may exercise your voting rights by using the combined proxy and postal voting form.

English language versions of the proxy and postal voting forms and other documents, including the full text of the resolutions to be put to the meetings of Eurotunnel S.A., sent to registered Unitholders in connection the meetings may be obtained from:—National Westminster Sank PLC, Registrar's Department, PO Box 39, Caxton House, Redeliffe Way, Bristol BS99 72F, England (by post) — The Nomura Securities Company Ltd., 1-9-1, Nihonbashi, Cimo-km, Tokyo, Japan — Emilide Pondelcommission, Northsudagatan 15, 100 Box 16067, S ~ 10322 Stockholm, Sweden (available for collection).

Copies of Directors' service expectate of more in the case of Emotion and, in the case of Emotion of Electron's interests in the capital of the Company will be available for imposition at the respective registered offices (given above) during usual business hours including Saturdays, Sundays and public helicity from the date of this Notice to 23 king step and at Westmanner Control Hell for a period of filters minimum from the address of the Antonia General Mantage and public helicity from the date of this meetings and subject behalf. In our at the special control of the Company. To vote at the meetings of European Income of the Unification of European Income of European

### INTERNATIONAL CAPITAL MARKETS

# Bank's auction allays fears of flood Bonds mark time as slide continues

TWO FACTORS have emerged to dominate the gilts market. The pound has become collateral damage in the war between the dollar and the D-Mark; and it appears that public spending is running out of control again when the government is already committed 10.5 to raising up to £1bn a month through gilts.

All this took place last week against the building suspense about exchange and interest rates at the Group of Seven meeting in Washington; the sudden angry eruptions about the "somewhat home-grown" recession by MPs of all persuasions and right-wing industrialists and company directors; and a highly-successful auction – four-and-a-half times subscribed - of £1.2bn of the 10 per cent Conversion stock due in 1996.

These singularly busy conditions set the tone for a week in which, surprisingly, the market rose right across the yield curve until late on Friday. Then - much in the same way as a big Middle East sell

order drove down the pound the day before — a large domestic sale took a point off prices of long-dated gilts.

The earlier springiness owed much to the outright success of the Bank of England's auction,

dictions that an over-abun-

**UK gilts yields** Restated at par (%)

April 19, 1991 April 26, 1991 \*\*!,\* . ‡ ': **!** 10 years 20

dance of new gilts would flood the market and depress prices. Instead it proved, to the authorities' relief, that there remained an unsatisfied demand for gilts of up to £3.5bn after the auction. This suggested that the funding programme for the predicted £8kn public sector borrowing requirement (PSBR) in 1991-92 borrowing might go more smoothly than officials have dared to hope.

Although the auction eased technical concerns about the funding programme and inves-tors' appetite for gilts, other anxieties started to build.

Sterling's weakness has kept the short end of the market on hold. Although talk of a ster-ling crisis was overdone last

week, the pound started looking vulnerable to the dol-lar and even had sand kicked in its face by the D-Mark, the weakling of the foreign

This has retarded hones of interest rate cuts. Sterling last week slipped briefly to the bottom of its grid in the European exchange rate mechanism, persing a few grey hairs at the Bank of England. The authorities have

announced a pause in their efforts to bring down rates to give the pound the space to settle after the cuts from 14 to 12 per cent. This rules out more cuts for now, as sterling is not looking strong enough.
Diminishing prospects of
cuts however, halp the
longer end Mr Nigel Richardson, of Warburg Securities,
says: "The longer base rates
are kept up, the better the long
end does, as the recession gets
deeper and the prospects for
lower underlying inflation

Then there are the public spending worries, which are just as bad for sterling and gilts - and never absent for As soon as Mr Norman Lamont, the chancellor, announced the PSER forecast for this year, analysis started

lower underlying inflation

gans over the financing of local government, the chancellor's funding arithmetic was reckoned to be on the optimistic

Sterling bond analysts expect higher spending on unemployment - likely to top 2.3m this year - and other recession-induced outlays to enlarge the PSBR. The Treasury last week said

the £3.5bn reserve would be drawn down by £640m to finance higher pay for the armed forces, health service employees, employment training schemes and child benefit. But its public spending forecast of £205bn remained intact. The actual PSBR outcome The actual PSBR outcome remains the subject of speculation. But today's research paper by Mr Simon Briscoe, of Greenwell Montagu, says there will be high levels of local authority borrowing for the part three more as the green. next three years as the govern-ment attempts to minimise individual tax burdens while the authorities raise spen Although this could make the PSBR balloon, last week's

auction suggests it might not shock the gifts market, which appears to be ready for more stock. The tap stock of 9 per

cent due in 2008, priced two points higher than the market,

could be snapped up quickly. Rachel Johnson **US MONEY AND CREDIT** 

DOWN A little; up a little. Up a little; down a little. Investors' attempts to read the economic runes continued unabated last week but, by the end of the five trading sessions, the US bond market gone pre-

On Friday evening, for example, the benchmark 30-year Treasury bond was yielding 8.21 per cent. That was only slightly different from the 8.24 per cent return offered by the Such lack of progress is scarcely a surprise. The mar-ket decided a fortnight ago that the authorities were unlikely to make any further moves on interest rates until the Federal Reserve's policy-forming Open Market Commit-tee met again next month, and little has happened since to shake this conviction.

True, Mr Alan Greenspan, the Fed's chairman, testified before the te Banking Committee on Tuesday – but his remarks were opaque at

Mr Greenspan's general thrust was that the economic slide was continuing, but at a slower rate, and the central bank needed to move cautionsly before trying to hasten the recovery with further inter-est rate cuts.

cided with the March statistics tured durable goods. At first sight, these figures might have been read as a positive signal for the bond market.

The 6.2 per cent decline over-all was considerably worse

US MONEY MARKET RATES (%) US BOND PRICES AND YIELDS (%) Yighi Money supply, in the week ended April 15 M1 rose by account of the supply.

FT/AIBD INTERNATIONAL BOND SERVICE

than pundits had feared, and bond prices usually rise on negative – and, therefore, anti-inflationary – economic

However, in this case, closes

inspection seemed to suggest that a good part of the decline was centred on aircraft and military hardware.

That fact, coupled with Mr Greenspan's caution and prospective Treasury auctions later in the weak, limited the market's response. The long bond, for instance, gained less than half a point on Tuesday, with its yield aliding from 8.29 to 8.26 per cent. Indeed, in terms of hard

data, there has been no unequivocal evidence on the economy all week. Aside from the durable goods orders, trad-ers confronted grim news from the car companies on recent sales, and a significant increase in the weekly claims for unemployment insurance. On Friday, however, the inflation fears returned when the GNP implicit price deflator showed an abnormally large jump for the first quarter of

This = measure domestically-generated inflation only. In part, the steep quarterly increase was seen as a function of a sharp fall in oil import prices in the first three months of the year, although the extent to which blame could be apportioned here was a matter of deb That said, however, the figure still gave rise to unease - or at least provided a reason for traders to lighten their holdings at the end of the trading

Their concerns, moreover were scarcely allayed when Federal Reserve Board gover-nor, Mr David Mullins, ted that the authorities suggested that the authorities needed to see more price data before "we declare major victory over inflation and say we've made major progress".

any of where the economy stands can probably be derived from the flood of company earnings announcements. For the past fortnight, a large chunk of corporate America has been unveiling its firstquarter earnings, and it is clear that any economic upturn is tentative at best Significant sectors - such as the steel industry - are still highly pessimistic about the rest of the year, and even some apparently healthy segments, such as food manufacturing, concede that their relative buoyancy stems largely from

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as operations. As for the week ahead, most attention will focus on the April employment report, due out on Friday. Analysts are predicting that the national memployment rate will rise to between 6.9 per cent and 7.1

If correct, that would represent a gain of 0.1 to 0.3 of a percentage point on the March figure, and could entail a contraction of perhaps as much as 275,000 in non-farm payrolls. Everyone concedes that the unemployment trends lag behind any incipient recovery in the economy, but figures of this magnitude would at least indicate some stabilisation. Anything beyond these param-eters would be grounds for some excitement.

A broker's circular referred to last week should have been attributed to S.G. Warburg and

Nikki Tait

### **ECU BONDS**

# Offshore freedoms bring responsibility

DURING the first quarter of the year the Ecu international bond sector completed its transformation from a niche area into a flourishing offshore

However, offshore freedom also brings responsibilities, a point made last week by the European Commission. The Commission is concerned that unregulated supply of Ecu bond issues by governments could lead to a glut of paper on

The Ecus.75bn of bonds launched in the first two weeks of February had a debilitating effect. Spain's Eculbn issue last week was the first substantial deal in the sector in nearly two months.

The Commission itself was the last big borrower to tap the

market, reising Eculba 👪 finance a loan to \_\_\_\_ The Commission's concern may partly stem from the fact that its two Ecu500m deals launched on February 26 were

poorly received in a market awash with unplaced paper. However, as any watcher of the glits market will testify, the threat of oversupily is not a unique problem. Despite its sometimes unruly nature, the Ecu bond market has turned in a creditable performance over

the past year.
At the end of 1989, 10-year
Ecu bonds offered a yield
spread of 180 basis points over comparable German govern-ment bonds. By the end of 1990, the yield spread had fallen to 126 basis points and had narrowed to about 70 basis points.

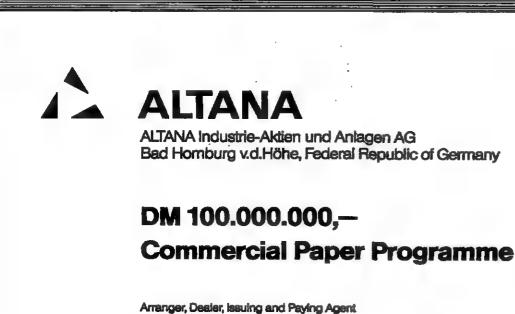
mance of Ecu bonds has con-founded theoretical models which calculate the "correct" price of Ecu bonds from the performance of the underlying national bond markets.

hational bond markets.
At the start of this year benchmark 10-year Rcu bonds, such as the French government's 10 per cent Rcu-denominated OAT maturing 2001, were yielding 40 basis points less than theories suggested, moving to more than 70 basis points by mid-February.
But since then Rcu bonds

But since then Ecn bonds have generally underperformed the underlying national bond markets – in part due to the volume of new issues. Future advances may depend on the pace of progress towards European monetary union.

posals for a "hardened" single Suropean currency were accepted, the basket Ecu would no longer be vulnerable to devaluation against the strongest currency in the exchange rate mechanism, the D-Mark.
"As a result, yields on Ecu bonds would collapse to about the level of the lowest running yield in the system, which is currently that on bunds, rather than moving in line with a weighted average of European bond yields," said Mr Gevyn Davies and Mr Jeremy Hale of Goldman Sachs in a recent research paper. "In other words, the spread between Ecu bonds and bunds would be

Simon London



Dresdner Bank Aktiengesellschaft

**April 1991** 

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MOPPON MEAT PACKERS



### Tokyo Pacific Holdings N.V.

Annual General Meeting of

Notice is hereby given that the Annual General Meeting of Share-holders of Tokyo Pacific Holdings N.V. has been called by the Manager, Intimis Management Company N.V. The Meeting will take place at John B. Gorshaweg 6, Willemstad. Curação, Netherlands on 11 m May, 1981 at 10.30 a.m.

of youchers, which may be obtained on or before 14th May, 1991 from any of the paying agents.

Willemstad, Curação, 29th April 1991 Intimis Menagement Company N.V.

l'Européenne de Bancis Trinkaus & Burkhardt Köningssliee 21-23 D 4000 Dusseldorf 1

The agenda and the Annual Report 1990 may be obtained from the offices of the Company at John B. Gorstraweg 6, Willemstad, Curaças or from the Paying Agents mentioned hereunder. Shareholders will be admitted to the meeting on presentation of their certificates or

Plerson, Heldring & Plerson N.V. National Westminster Bank PLC Rolen 55. Stock Office Services

3rd Floor, 20 Old Broad Street London EC2N 1EJ

Sal. Oppenheim jr. & Cle. Unter Sechsenhausen 4 D 5000 Köln

Tokyo Pacific Holdings (Seaboard) N.V.

Annual General Meeting of Shareholders

Notice is hereby given that the Annual General Meeting of Share-holders of Tokyo Pacific Holdings (Seaboard) N.V. has been called by the Manager, Intimis Management Company N.V. The Meeting will have been at a Gorstrawer & Wilemstad, Cutação, Netherlands Antilles on 21st May, 1991 at 10.00 a.m.

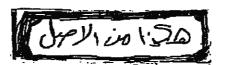
The agende and the Annual Report 1990 may be obtained from the offices of the Company at John B. Gorsiraweg 6, Willemstad, Curação or from the Paying Agents mentioned hereunder. Shareholders will be admitted to the meeting on presentation of their certificates or of vouchers, which may be obtained on or before 14th May, 1991 from any of the paying agents.

Willemstad, Curação, 29th April 1991 Intimis Management Company XIX

Pferson, Heldring & Pleasen M.V. National Westminster Bank PLC Rokin 55. Stock Office Services 3rd Floor

20 Old Broad Street Henque Paribas 3 Rue d'Antin, Paris III Banque Paribes Belgique S.A. Boulevard Emile Jacqmain 162 8 1000 Bruxelles

(Luxembourg) S.A. 10a Boulevard Royal Luxembourg



### INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

An and the Manager

# Banks consolidate position of power

SYNDICATED lenders have found themselves from a position of subservience to one of power in the last 18

There are two main explanations for the banks' current caution when it comes to lending the Bank for International Settlements' requirements for capital adequacy ratios, and

fears that some borrowers may not survive the recession. As a result, pricings have increased and, in some cases, banks have been able to negotiate tighter covenants. They are also Lead to borrower's accounts more fre-

quently.

In the 18 months, the price of corporate doubled in some cases trabled in terms of interest margins, commitment and front-end fees.

But an boast that they now live more clout when it comes to requesting tighter financial ratios and more detailed covenants. For example, Barclays, Manufac-curers Hamover and S-E Banken recently arranged a threeyear \$250m term loan for VME, the construction machinery group jointly owned by Volvo of Sweden and Clark Equipment of the US.

The covenant stipulated interest cover (profit divided by total interest charged) of .75 times for the first year and 2 times thereafter.

S. Park Mark

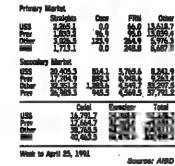
 $^{6}\mathcal{F}_{\mathrm{s}} \sim 40^{\circ}$ 

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Nikki Tai

According to one banker involved in the deal, had VME chosen to do such a deal a year the interest cover been 1.5 times and 1.75 times respectively. The banker says that, in general, interest cover

### EUROMARKET TURNOVER (\$m)



requested now is usually in the range of 2-2.5 times.

Another banker points out that gearing (the debt-to-equity ratio) is also scrutinised more closely. Whereas a year ago, gearing ratios of up to 150 per cent were acceptable, bankers prefer gearing of 100 to 125 per cent today.

Finally, where once the yearly audited accounts were considered adequate, bankers now want to see half-yearly or even quarterly management meeting the financial mis-requirements.

Not surprisingly, companies to the banks' requests for financial coverequests for financial cove-nants — to which the banks' reply is simply "no covenants, no quality banks" — unless the borrower is prepared to accept a higher pricing.

• A handful of syndicated

week. Deutsche Bank is arr anging a DM150m five-year multi-currency revolving credit facility for Varde Bank, Denmark's fifth largest commercia

The interest margin is basis points over the London interbank offered rate (Libor), with a commitment fee of 15 basis points and a participation amounts of DM15m. The pricing is regarded as rather aggressive: one bank which arranged a similar financing for Varde Bank in recent years suggested that an interest mar gin of 40 basis points might be required to attract lenders. While syndication for Inntrepreneur, the holding company in a puls-for-breweries swap between Grand Metropolitan and Elders IXL, has finally closed, there is a new £160m two-year financing in the market for Instrumentance.

ket for Inntrepreneur Estates (CH) plc, arranged by Citicorp, Barclays, S.G. Warburg and National Westminster. This is woolly-owned subsidiary if Instrepreneur Estate Limited, which is jointly owned by GrandMet and Fosters Brewing Group. The interest margin is 1 percentage point over Libor and there are participation fees of 30 basis points on £20m, 20 basis points on £10m and 10 basis points on £5m.

Sara Webb

**INTERNATIONAL BONDS** 

# Japanese equity warrants begin cautious recovery

THE MARKET for Japanese equity warrants — long-dated options buy shares — bounced back in April, when 23 useful — and most dangerous

new issues of equity warrant bonds were launched.

The recovery of the market is the in of resurrections over the past year or so. But potential supply in the sector still outstrips demand, so the market is being carefully monitored in an

At the end of last year, about per cent of warrants were out of the money - that is, the exercise price of the warrant was lower than the share price, so they were not worth converting. Now, according to Robert Fleming, 114 actively-traded dollar warrants are in the money and 282 are out, following the recovery of the Japanese stock market.

Although new issue volume has picked up steadily, demand for paper is not even close to 1989. Equity warrants follow underlying stock prices, but

- in volatile markets. The curthe Japan market between market between and has put damper on the secondary market. "In I flat market, it is impossible for investors to make the IVI points bid/offer spread to break even," one analyst pointed out.

Japan's Golden holiday this further stifling activity.

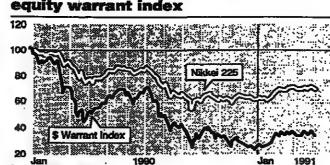
Meanwhile, the pattern new issues market is changing. Seven of this months' new issues were

denominated in a currency other than dollars, the usual sector for equity warrants.

There are signs that warrants in European currencies will form an increasingly important portion of the mar-ket. D-Mark and Swiss franc issues to up to the per cent of market end end of 1990, but accounted for more than 15 per cent by the end of the first quarter of I

April, 1991

**Morgan Stanley Japanese** equity warrant index



Historically, the D-Mark sector has been the domain of smaller, lesser-known compa-nies. Japanese investors have not bought such paper because these small issues were rather illiquid, but larger companies have started to enter the mar-ket, enticed by better swap opportunities and the chance to tap a fresh investor base. According to Robert Fleming research, the all-in yen cost of borrowing now marginally

dollars, at 3.5 per cent versus 3.6 per cent for a four-year issue of 4 per cent bonds with warrants. There have also been suggestions that large issuers have stayed away from the dollar sector because of embar-rassment that their existing warrants in the sector were substantially out of the money.

The appearance of larger deals, such as a DM400m issue Daiwa earlier I month,

has encouraged Japanese D-Mark sectors were supported active in the D-Mark sector. However, they are will not buyers of Swiss franc equity warrants, because that market, dominated by III domestic investor, is still quite illiquid. Meanwhile, marketmakers in

dollar warrants based in London, which provides much of the market's liquidity, are starting to make markets in D-Mark warrants as well. More importantly, it is expected that D-Mark warrants will soon be traded on the bro-ker-broker market in Japan, which would recover greater

participation by Japanese more than DM200m are expected to be The growth of Ecu bond market this increased the prospect of Ecu-denominated warrants. But the relatively high cost of funds in borrowers barrier.

The Ecujyen market is liquid than the D-Mark/yen market, as well as the dollar/yen market. Further, the franc and

at the outset by domestic buying, while there is no livious investor base for Ecu warrants. The lack of a domestic inves-

tor base may also slow develop-ment M a market in French franc equity warrants. The first such deal, a FFribn offering for Yamanouchi Pharma-centical, was launched at the beginning M April, and opened at a three-point premium its

Japanese securities bouses

are keen to nurture demand for their lucrative equity warrant business. The Y50bn equiva-lent limit on the size of new issues has been in force for a year and is likely to remain. However, the market face a further threat in form of supply from another source. The Japanese equity

market, which has been closed to new issues for a year, may reopen in June or July. The reopening of this market "may take some of the money out of equity warrant market," said one Japanese banker.

Tracy Corrigan

### **NEW INTERNATIONAL BOND ISSUES**

OTTOWERS	Amount m.	Meturity	Av. IIII years	Coupon %	Price	Book runner	yleid	Borrowers D-MARKS	ilmoüni M.	Maturity	Av. life years	Coupon %	Price	-	yı.,
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### **Nordic Investment Bank**

Lit. 150,000,000,000 12.375 per cent. Notes due 1996

Issue Price 101.70 per cent.

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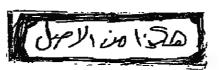
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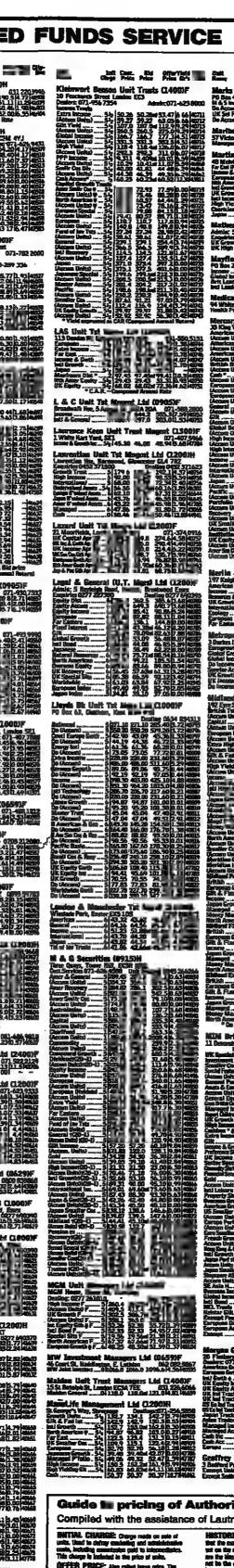
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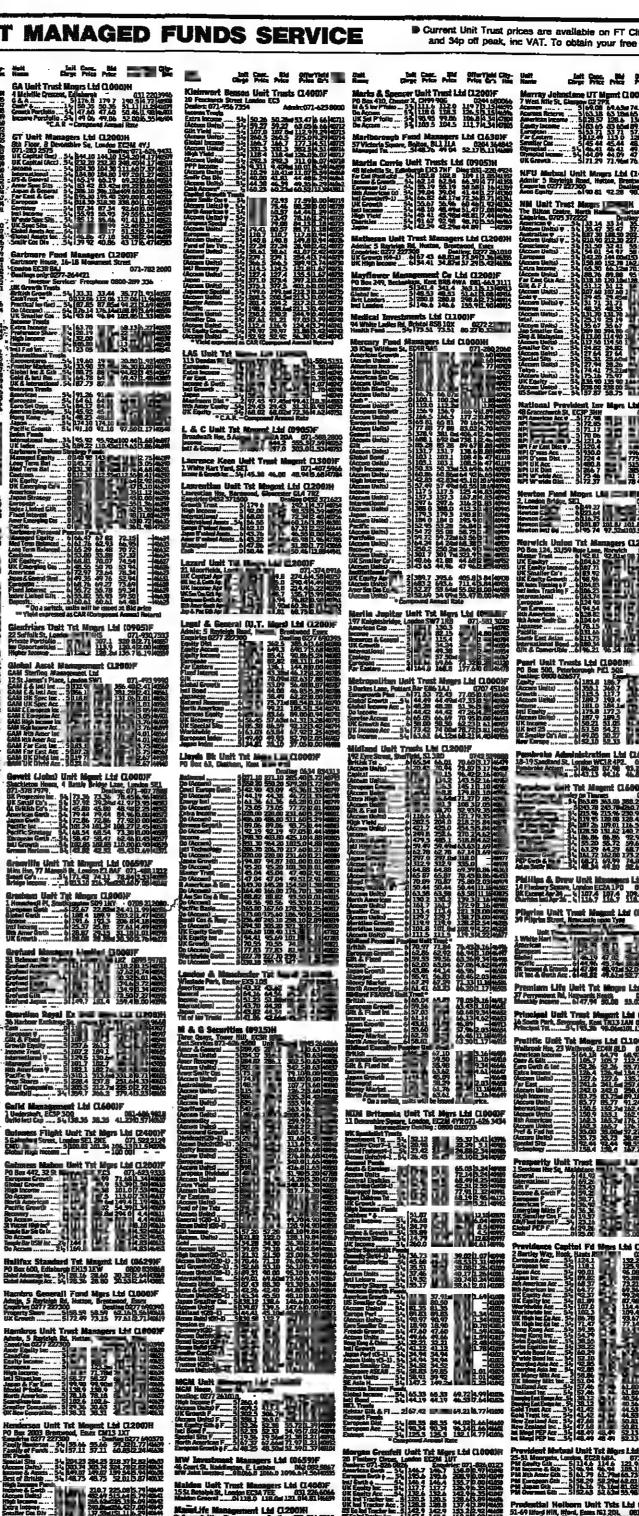
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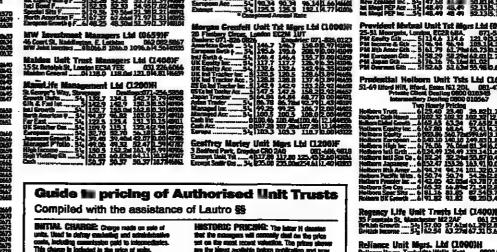
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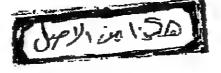


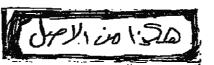
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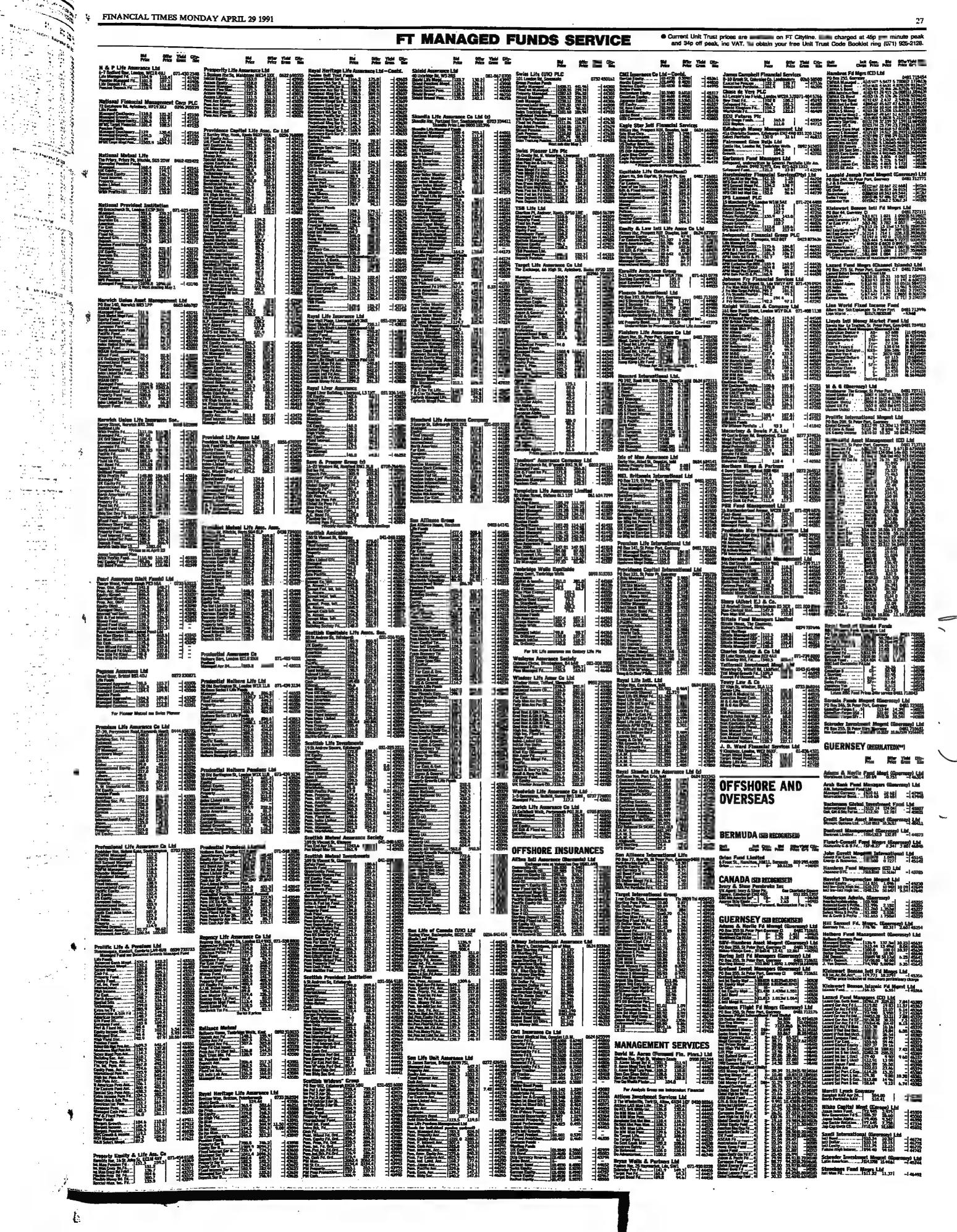
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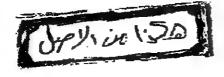






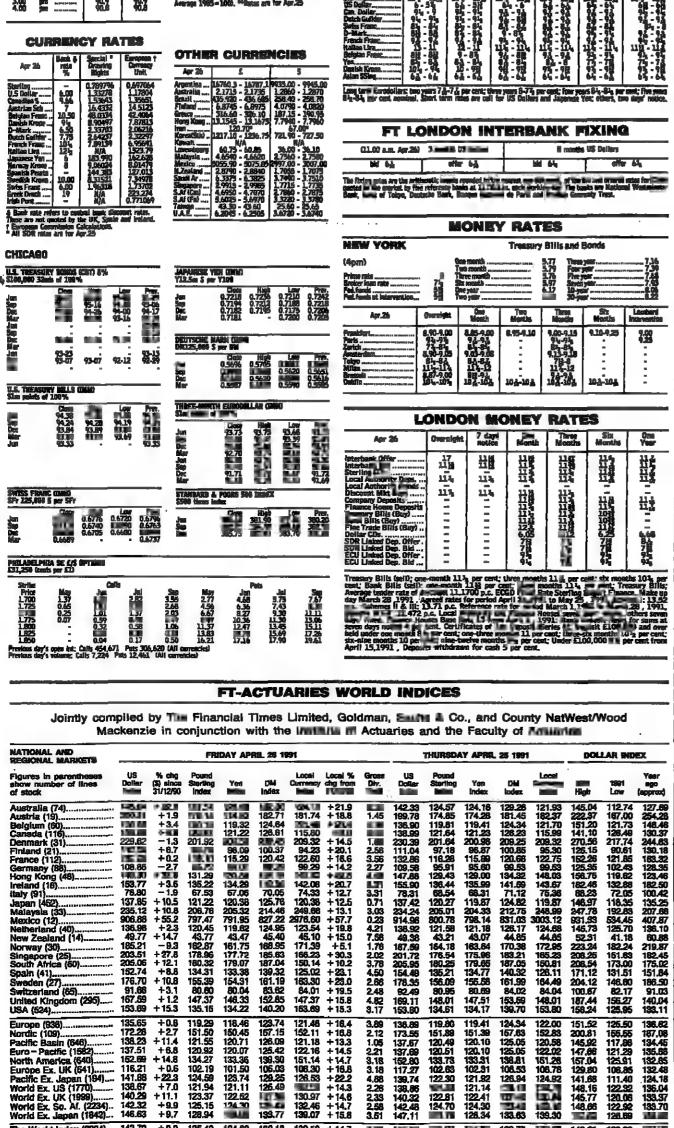
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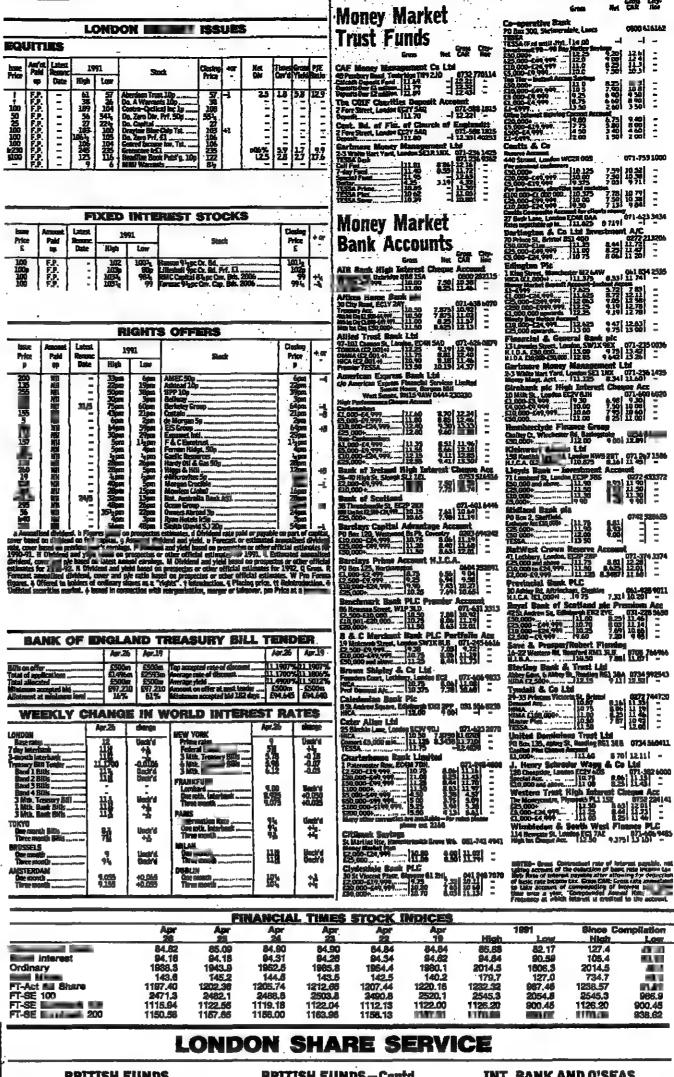
MONEY MARKET FUNDS

### 🖔 FINANCIAL TIMES MONDAY APRIL 🖿 1991 CURRENCIES, MONEY AND CAPITAL MARKETS **MONEY MARKETS** POUND SPOT - FORWARD AGAINST THE POUND Holding support 2.4-2.31m 1.21-1.08m 24-25m 0.35m 0.50-45m 13-1.1m 8-111ds 63-73ds 130-3ds 141-125m 0.88-1.92m STERLING'S political risk was illustrated last week by its ner-15-12apm 2-14-arem 0.20-0.15apm 3-5pfpm 9-37cds 20-32cds 21-32cds 21-13cdm 24-13cdm 24-13cdm 25-14-arem 51-4-arem 51-4-arem 0.29-0.24cpm level, subtract 89.13 from 100.00. This an answer 10.87, or about 10% per cent for vous decline as financial markets looked to this week's UK local elections in England and the three-month offered rate in the cash market at delivery. Wales for guidance on the tim-ing of the next general elec-This is not an exact prediction, because of technical costs because of technical costs involved in running a futures contract, but it indicates roughly the market thinks it is moving. The high point was touched few day's before the Budget, on March 19, but a week later the mood if euphoria had changed. June is sterling the mood in euphoria had tion. Disappointing economic including a widening including a widening including a widening including incl deficit, also had an impact. DOLLAR SPOT - FORWARD AGAINST THE DOLLAR UK clearing bank base leading rate 12 per from April 12, 1101 \$\frac{9}{1.625} \cdot \frac{1.670}{1.570} \cdot \frac{1.685}{1.530} \cdot \frac{1.525}{1.530} \cdot \frac{1.525}{1.525} \cdot \frac{1.525}{1.530} \cdot \frac{1.525}{1.525} \ changed. June 15th sterling fell in 88.57 on March II 554200098003499408050 a man a about The price \$38.57 is now important level, with dealers noting that there is then little If trend continues, the -3.08 -3.09 -3.65 -3.30 -3.00 market will be obliged to take another look at the assumed in the further technical support until A low touched timetable for cuts in UK bank base rates. Wholesale rates point towards further Wednesday, but support not by broken and by Friday the contract had rallied reductions, but the mood is not quite as confident as it was. Short sterling futures give a good guide. The price for June delivery touched a high of 89.13 on March 15, indicating that the three-month interbank rate to 88.62 at the close. Whether this continues to hold is likely to depend on the result in the local elections, **EXCHANGE CROSS RATES** was likely to be below 11 per cent by mid-June. To calculate the expected and on sterling's performance in the ERM, nowadays two not Apr.26 S S DM Yes F.Fr. W.F. H.Fl. Line CS B.Fr. ECU unrelated factors. 1.686 2.958 110.0 1.700 1.475 3.533 2185 1.940 60.80 1.433 0.593 1 1.754 138.2 5.919 1.479 1.977 1296 1.151 36.06 0.850 0.338 0.570 1 111 111 111 111 11.127 111 0.656 20.55 0.484 Previous Close FF: 1.002 1.689 2.964 233.5 10. 2.498 3.340 2189 1.944 60.92 1.436 Apr.25 **CURRENCY MOVEMENTS** 6880-1.6890 0.83-0.81pm 2.33-2.30pm 7.08-6.98pm Bank of England Index Lim 0.498 0.772 1.354 106.6 4.568 1.141 1.525 1000 0.888 27.83 0.656 C\$ 0.515 1444 1440 1.718 1126 1 11.31 1777 BF. Lim 1.71 4.100 1441 4.100 1441 1.718 1.191 100. 2.357 90.8 105.5 108.1 109.1 109.1 112.2 112.3 112.0 98.6 136.7 ECU 0.698 1.177 2.064 162.6 6.964 1.740 2.326 1525 1.354 42.43 STERLING INDEX Yen per 1,000: French Fr. per 10: Lirk per 1,000: Belgian Fr. per 100. 90.8 90.7 90.7 90.8 90.9 90.9 90.9 90.9 90.6 90.8 90.8 90.9 90.9 90.9 **EURO-CURRENCY INTEREST RATES CURRENCY RATES** OTHER CURRENCIES Carrency Unit, rate % Apr 25 15760 3 - 15787 1 9935.00 - 9945.00 2.1715 - 21735 1 2860 - 12870 435-420 - 456.685 289-40 - 258.70 5.6775 - 6.8975 4.0799 - 4.0820 336.60 - 326.10 187.15 - 190.95 111545 - 13.1673 7.7940 - 7.7940 1217.10 - 1236.79 721.90 727.50 0.697064 1.17804 1.35651 14.5123 42.4064 7.87813 2.06216 2.32297 6.95691 1523.79 182.636 8.01479 127.013 7.34978 1.73702 223.274 0.7897796 1.33278 1.53278 1.53278 1.6.6332 48.0334 8.90497 2.33720 7.90139 N/A 183.990 9.06038 1.43338 N/A lars; two years 7 & 7 & per cent; three years 8-7% per cent; four years 8-4-8-4, per cent; files years that there stem states are call for US Belliers and Japaneses Ver; others, two days' notice, FT LONDON INTERBANK FIXING & Back rate MONEY RATES **NEW YORK** Treasury Bills and Bonds **CHICAGO** 94-17 55-17 51-00 51-00 Apr.25 8.90-9.00 93-93 73-83 890-9.05 81-82 11-113 187-9.00 8.95-9.10 9.10-9.25 8월 N.E. 0.5651 0.5616 0.5616 93-07 92-12 0.5620 94.19 94.19 94.28 93.89 LONDON MONEY RATES 13.66 13.79 0.75 917 North Three Months Apr 26 超過 ## E 北班二班二·64755 SWISS FRANC COMES SPy 125,898 6 per SPy 0.6776 0.6720 0.6776 0.5740 0.6785 0.6705 0.6680 0.6737



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walues: Dec 31, = 100; Finland: 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local); Dec 30, 1988 = (US | Index), 114.45 (Pound | 123.22 (Local). Copyright, The Financial Translation Limited, Goldman, County NatiVest | Limited, 1987 Constituent change | 29/4/91; Addition: Greencore (Ireland). Danish market | April 26.





In accordance with the terms and conditions of the Notes, notice is hereby given that the Rate of Interest for the interest Period 22nd April 1991 to 22nd October 1991 has been fixed at 6.15625% per assum. The interest payable or the relevant interest Payanest Date, 22nd October 1991 will be US\$7223.57 per US\$250,000 Note. (Interest on the notes is subject to a minimum interest Rate of 5 per cent per assum). BANQUE NATIONALE DE PARIS p.Lc. Reference Agont



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IEW BULL MARKET IN STOCKS? **CALL FOR OUR CURRENT VIEWS** 

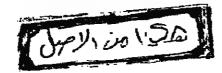
CAL Futures Ltd Windsor House 50 Victoria Street -codon SWIH ONV Tet: 071-799 2233 Fax: 071-799 1321

# T.C.H. Investments N.V.

NOTICE IS HEREBY GIVEN to holders of BEARER Curacao Depositary receipts each representing one-tenth one class A share of T.C.H. Investments N.V. that the Annual General Meeting of Shareholders III T.C.H. Investments N.V. will be held at 6, John B. Gorsiraweg. Willemstad, Curacao on May 21, 1991 at 15.00 p.m. The agenda for the meeting and ma Annual report 1990 are available for holders of Depositary Receipts at the office M Pierson, Heldring & Pierson N.V., Rokin 55, 1012 KK Amsterdam, where vouchers for entry to the meeting may be obtained against delivery on or before 14th May, 1991 of Depositary Receipts and proxies to vote may be obtained for each 10 Depositary Receipts.

CARIBBEAN MANAGEMENT COMPANY N.V. stad, Curação April 29, 1991

2	LONDON SHARE SERVICE	Por Latest Share Prices on any telephone ring direct-0838 43 + four digit code (listed below). Calls Jarged at 45p per minute peak and 34p off peak, imm VAT
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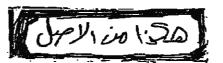
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# **Navigating** in turbulent waters

Karl Otto Pöhl, president of the Bundesbank, talks to **David Marsh** 

igh in the slab-like Bundesbank headquar-in Frankfurt, an anguished-looking post-impres-sionist portrait hangs above the desk of Mr Karl Otto Pöhl, president of Germany's central bank.

The lugubrious painting, by the pre-war artist Karl Hofer, could hardly be in greater contrast in the bonhomie in the teristically radiated by the man who enjoys in reputation as Europe's powerful cen-

Yet, the Pundadana family political economic turbu-lence unmatched 1945, the painting gives a clue to stat-

utory independence from govent. It has become the model for the European central bank which would eventually European monetary union (Emu). But perhaps the chief complexity facing Mr Pöhl is that his own autonomy – both vis-à-vis politicians in Bonn, and ing apparatus of the bank itself

is clearly circumscribed. During the past year, the of navigating between limits occasionally defeated even Mr Pöhl's tactical skills, honed during two decades operating the levers of German monetary power, the past eleven and a half as Bund-

He heads the institution responsible for extending the D-Mark to east Germany last year. But the unsentimental Mr Pöhl never regarded German unification as a great pri-ority – and, in far more realistic tones than the government, consistently warned last year of the severe economic and social problems facing the east. In an interview last week, the Bundesbank chief, bronzed after his Easter skiing holiday in St Moritz, showed every sign of standing up to the strains. Perhaps partly because he has two children aged 10 and 12, he looks younger than his 61

many will quickly extend its position as Europe's most powerful economy. With characteristic jaunti-ness, Mr Pöhl displays one piece of evidence for his settled frame of mind. He brings out a photograph of himself and Mr Nicholas Brady guffawing at a joke during the US treasury secretary's visit to the Bundes-Brady, whom Mr Pohl knows

well from the former banker's

have been largely vindicated, Pohl believes that once the

difficult transition over, Ger-

time at Dillon Read, came to Frankfurt partly to complain about Germany's tight money policy. On the back of the photograph, ready for presentation to Mr Brady as a memento, Mr Pohl has scrawled sardonically: Serious men, serious times

Mr Pöhl does not think much of the US administration's arguments, tsilored above all to easing the US recession rather than meeting inflationary pressures in the still-buoyant west German economy. He the D-Mark is somewhat undervalued - and that, especially if other tries in the European Monetary terest rates, the German cur

rency will soon move up again.

"The trend at the moment on the foreign exchange market is going wrong The US, which is trying to come out of recession, does not need a dollar And need a dollar And Germany, which is still experiencing over-heating demand in some quarters, requires a stronger D-Mark, not a weaker one," he says.

The German central bank chief made clear again at yesterday's gathering of the Group of Seven industrial countries in Washington that there will be

Washington that there will be no cut in D-Mari interest rates

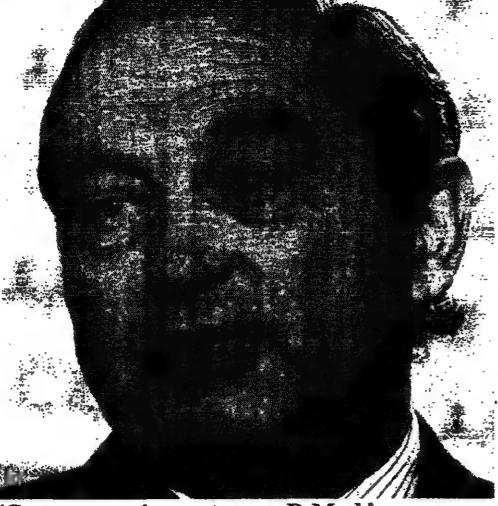
The calls from the US repredrums taxing Mr Pohl Pressure from European partners, with France in the vanguard, to accelerate the move to Emu has forced the Bundesbank to campaign against premature dismantling its monetary

Meanwhile, the continuing omy has bedly unhinged German filed policy, requiring DM140bn in public sector transfers this par, and also been an important factor behind the D-Mark's recent weakness. East German

problem", U. Pohl But especially now that the government last last decided, somewhat late, to raise to fund transfers m "The former East Germany was only a small country –
than 10
Germany's National
The problem is that these in about have been financed to greater extent through cuts in public spending in west Germany."

Mr Pöhl's

been aggravated by a bat-tle with the German federal (Lander) over streamlining the Bundesbank. Mr Põhl push this through in a reorgan-



'Germany requires a stronger D-Mark'

unification. But he a all with a minority the 18-man policy-making council, 19-man appointees

Mr Pöhl's relationship with the rest of the board, a mix of 11 regionally appointed state central bank presidents and seven Frankfurt-based on members, make for a frac nating and study in latentioural psychology. With just

### PERSONAL FILE

1929 Born December 1 in Hanover. Early 1950s Göttingen univer-

Department head, Ifo

1961-67 Economic journalist 1 Board member, German Banking Associa-

1970-72 Department head, ministry ministry office. 1972-77 Binin secretary,

finance ministry. 1977-79 Vice-president of Bundesbank.

president. vote out if is Mr Pohl cheerfully concedes his dependence on his colleagues. Strictly speaking, he says he without consulting them.

he council disdain.

when in the limelight international monetary meetings, Mr Pöhl piainly enjoys not hav-think about them all. Mr Reimut Jochimsen, a pronomics minister, now president the regional central of North Rhine-Westphalia, is the mount of the 11 state bank on the council. He one in the most indepen-

dent-minded, leading what some Bundesbank officials call

has, if anything, probably strengthened his public image. "Pāhl is doing the right thing," says Mr Karl Schiller, the 80-IF Jochimsen in irritated Mr Pöhl by writing to Chancel-lor Helmut Kohl to oppose his plan to cut the number of state central banks to eight. Mr year-old former Social Democrat economics minister. Some what ominously for France, Mr Jochimsen admits of the Schiller warns that "the greatest restructuring crisis of all

times" in east Germany will inevitably delay the day when the D-Mark is abandoned as

ingle European currency. Mr Pöhl

ome satisfaction last week

time a companie Luxem-

bourg plan to delay until 1996

the target date for setting up a European central bank - two

years later than the French

government desires - was "a step in the right direction". Significantly, by 1111 It-Pühl's second eight-year term at the Bundesbank (it expires

at the end of 1995), will have

come to an end. A Bundesbank

president may one day have to transfer control over German

money to a European central

bank. But his name is highly unlikely to be Karl Otto Pohl.

increasingly acerbic dispute - which Mr Kohl will now have to mediate - "For the image of the Bundesbank and the cen-tral bank council, this is not very heinful." None the less, Mr Jochimsen is a enough of a heavyweight to lecture Mr Pohl on constitutional niceties: "Assessing the direction of the structure of the federal govern-

month when the Bundesbank chief termed "a disaster" the consequences of last year's introduction of the D-Mark into

Mr Pöhl was not told about the chancellor's sudden decision in February 1990 to propose speedy currency union with east Germany. The Bundesbank's advice to the govern-ment at least to consider the need for tax increases last year — differences which inves at their mark mental and to from both amooth mer traces.

Two days after his unguarded comments on in Brussels, which sparked anger in Bonn and depressed the D-Mark on the currency markets, Mr Pöhl sent a letter to Mr Kohl saying he regretted the uproar. Trying to assure the hyper-sensitive chancellor that the Bundesbank was not attacking him, Mr Pohl stuck to the conten tion that east Germany was indeed experiencing a "disas-ter" – but said he should not perhaps have admitted it. Mr Pöhl says that his stew-ardship at the Bundesbank has taught him above all that inde-

pendence can bring unpopularity. However, recent pressure

# The recovery sends its apologies

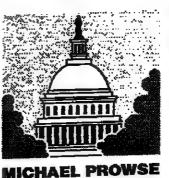
markets to the US recession reminds me of the small boy who was given a pile dung for Christmas. An optimist, he dived into the smelly heap, shouting: There's gotta be a pony in

But I not just Wall Street ought be reprogramming errant computers. In the light of depressing recent figures, the White House fore prepared by William (or Boskin?), III.

like an exercise in self-deception in January, the Bush administration, perhaps by victory in the Gulf would revive recession was an annual rate of only 1.3 per cent in the first quarter and then start to recover. In the event, real output fell at an annual rate of 2.8 per cent, nearly twice as fast as at the end of last year. Rather than easing off, the recession appears to have gained

The White House said the downturn would be one of the shortest in post-war history. Wheels turn slowly in and the shortest in post-war history. mia, but the men week. The National Bureau of Economic Research's dating committee identified July as the month when the US downturn began. The recession has thus already been running for nine months: it is shaping up as an average rather than a particularly mild contraction. And contrary to the claims of world oil markets merely acce erated a decline whose ultimate roots lie in the

With industrial production, employment, retail sales and order books still falling, opti-mists are pinning their hopes of imminent recovery on three ket boom that took the Dow briefly past 3,000; signs of recovery in the housing mar-



on America ket; and a fall in the number of

people claiming unemployment ngurance. The stock market has been right more often than wrong. Forecasters, therefore, should respect its collective wisdom. But it is a mirror of prevailing

sentiment rather than an inde-pendent indicator: it is telling

is that investors are more confident, not confirming their grounds for confidence. The tentative signs of recovery in housing warrant ttention. Construction home sales, which respond quickly to him rest rates, are usually me in the most minimal forward in the blink you might miss this upturn. Husing starts in March all safer sharp gain in February. They are 6 per cent above the January trough but still 31 per cent lower than a year ago - when the market was already weak.

Building permits and sales of existing houses have edged forward in recent months. Estate agents in some areas talk excitedly of more custom. But the most the honest forecaster can claim is that the foundations for a housing recovery are Analysts scrutinise unem-ployment claims closely they are one

indicators published weekly. In the last week of March and the first week of April, claims fell by 92,000 to 451,000, well below recent highs. This fuelled speculation that April's employment report (to be released this Friday) would be good. Alas, the most recent figures show claims, rehounding to the claims rebounding to the 500,000 mark that historically

has signalled sharp recession. It is thus too early to conclude that labour market is

poised in recovery.

The first quarter GNP figures were encouraging in one respect the rate decline consumption spending, twothirds of economic activity, was slower than in in fourth quarter of last year. On the other hand, export growth, adjusted for inflation, has slowed in standstill - a reflection of recessionary ter dencies in the rest of the world. And US business invest ment resilient last year has begun to fall sharply. The recession is thus changing its character rather than melting

Fed policy-makers, after much internal debate, never-continue in resist

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for a looser monetary policy. Somewhat eccentrically, some regional presidents still harbour about a the finflation. They the rate cuts the winter should given more time to worl their expansionary magic. A couple of sets of really bad employment figures, however, would probably be enough to shake their resolve.

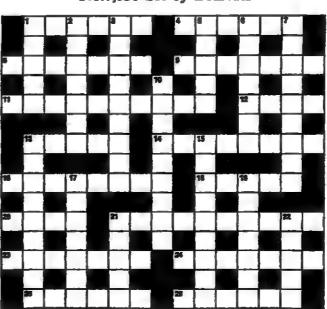
The July downtum ended an approach phase legiting 92 expansion phase lasting 92 months, the second longest since records began in 1854 The Reagan boom's longevity was exceeded only by the flower-power expansion of the 1960s. That, one bates to remember, was followed by a particularly difficult decade. The main problem then was to control inflation; the challenge today is to reduce borrowing and rebuild savings. Presidents John Kennedy and Lyndon Johnson would have been appalled by the scale of the budget and trade deficits run up by Republican supply-siders of the 1980s.

Don't worry, the business cycle is the This receson will bottom out, probably by late summer. But it is diffito see how the US economy can avoid a prolon period of aluggish growth, as companies struggle to regain their fiscal balance. No wonder the US Treasury is pleading for interest rate cuts in more responsible parts of the globe.

# JOTTER IN

### CHOSEWORD

No.7,530 Set by DANTE



- ACROSS
  1 Girl holds the right tool (6)
  4 Catch ten out with a quick blow (5)
  8 doesn't leave (7) 9 They are said to get aid from above (7) 11 Identical,
- 15 Took a chance and got the chop (5)
- 16 A support in cooking or rid-
- ing, perhaps (8)

  18 A relative term for one taking the pledge (5)

  20 Puts on a show with unsuit-
- instance (7)
- able cast (4)
  21 Military assistant has crary
  idea to abscoud (4-2-4)
  23 Unusual seaside abingles for

24 Rosters made out for heli-days, perhaps (7)

. Karangan dan kepadahan dianggan dan penggunakan penggunakan dan kepadahan dan kepadahan penggunakan berangan Bangan penggunakan dan penggunakan dan penggunakan penggunakan dan kepadahan dan kepadahan penggunakan penggun

- 25 Mace bearer? (a) 26 Get up for wild dances (6) DOWN

  1 A revolutionary invention
- 2 made for use in many undergarments (7)

  3 One who tries to steer a
- complaint (5) 6 He's right to take Monday
- off (7)
  7 Stand by ascetic (9)
  10 Hostile fire one can and does get involved in (9) 15 Suffering from fewer restric-
- tions, as far as one can see? 17 Locked up as a final course
- (7) 19 Ride and on a whirlwind 21 Possibly lies under a part of
- the church (5)
  22 Won w hand and won the The solution to last Saturday's price puzzle will be published with names of winners on Saturday May 11.

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**EUROPEAN SMALLER COMPANIES FUND** 8 Marie-Thérèse / L-2132 Luxembourg R.C. Luxembourg B 20093 DIVIDEND NOTICE

By resolution of the Annual General Meeting held on April 23, 1991, a dividend | ECU 0.13 per share class "A" and per share "B" is declared payable on or after April 30, 1991, to registered | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

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### Reform in an area of frailty ne in 10 the population of fill country illin from ill-health during the vexed and philosophical question of a person's treatment. Does the mentally-disordered or disabled people is in relation to prop-erty and finance as distinct from personal care and treat-ment. The decision last week of

than II being severely
The mentally handicapped identifiable, but much smaller, group adults which special and United II Old people – a growing number in an 📟 a growing number in an population – deteriorate in their mental capacity and ability to manage their personal in in their various ways, all three groups display degrees in mental incapacity increasingly call for public in coping with their social handicaps, through local and extra legal through legal extra-legal

Tomorrow, the Law Commission is publishing probably its most significant consultation paper on Mentally In ated Adults and Decision-making. It a weighty document that is bound in provoke a lively and inevitably protracted The Issues are complex, both legally and socially, and touch fundamental problems human beings in society. So much indeed. is a worry that legislator's pen could potentially inflict a bureaucratic edifice accompanies new in a way that would depersonalise II-

human condition. While there is ■ present ■ plethora de treatment much of dotted around the statute book - there is ■ pau-city M rules which even touch on, let alone affect, other matters involving medical treat-ment for non-therapeutic purposes, such as sterilisation,



# JUSTINIAN

The declared law was starkly pointed out in a which was all the way to the House Lords In Thur ago. It involved sterilisation of a severely men-tally-handicapped 35-year-old woman. The ultimate ruling of the law lords that such ■ surgical operation a woman men-tally incapable of giving her could lawfully be performed if it "in best interests" of patient was than than tory. What constitutes the limit himmer of a patient was Mil undefined. Moreover, Mal Mal judges failed was to tell those responsible the the and treatment if their patients be in deciding whether the criteria for lawful intrusion of the individual's body was satis-

Reformers - and reform appears in he child in this area of human frailty - point

M three basic principles that

govern any prospective legislation. First, i autonomy the individual must be paramount. People should enabled, so le as possible, and encouraged to take decisions themselves. This principle has Im main impact on the

patient's agreement to a specific treatment merely reflect his me her ability me being proposed? Or the li involve a real understanding of the nature, and likely the treatment, based plied the patient by proposing administer treatment? The are would go further by sup-porting the concept informed and consent; they to autonomy demands that the a patient's capacity treatment. If or ment approach, It is a further point that the process of obtaining should not episodic, but continual should approach desired.

snapshot decision. The second principle li lim intervention should always on grounds in necessity and involve the interventive form of Library treatment. Third, any decision-making mentally incapacitated must contain proper guards against exploitation by practitioners or the patient's family and relatives. Approprithere on the mail is some that the mentally-incapacitated person was present and legally represented in the decisionmaking process. Vigorous ing if the medical diagnosis and prescribed treatment would an essential

leature of any procedural guards. which tolerably well

Mr Justice Hoffmann, distrib-uting the fl.6m estate of a 75-year-old mental patient ad-judged incapable of making a will demonstrated the scope of legal powers to adminis property affairs of the mental-ly-incapacitated. The Court of Protection exists to safeguard the interests of anyone who is the interests of anyone who is found on medical evidence to be "incapable by reason of mental disorder of managing and administering his property and affairs". The court has been criticised from time to time for its inaccessibility to all but the well-to-do, and even then is regarded as paternalistic in its procedures. At presented in the monoclares.

tic in its procedures. At present, it handles 22,000 cases throughout the country by a small staff based in London. The extensive social impac in the framing or shaping of legal rules for handling the affairs of the mentally- inca-pacitated is such that the Law Commission has approached its mammoth task both tenta tively and with sensitivity, aware that, as present consti-tuted, it lacks the requisite expertise outside the law. Its embarking upon a study of such a distinct socio-legal topic will raise once more the excluwin raise once more the exem-sive lawyerly composition of the commission. Its consulta-tion paper is peppered with proposals for multi-disciplinary bodies to make decisions on behalf of mentally-incapaci-tand adults. A multi-disciplinary

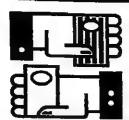
tated adults. A multi-disciplin ary approach by a body like the Law Commission, dealing with many, if not most, issues of law in modern society would

seem likewise to be needed.

# FOREIGN EXCHANGE

SECTION III

Monday April 29 1991



The dollar's sharp rise since February and the weakness of the D-Mark have shown once again

how the foreign exchange market is good for surprises. But the market is experiencing changes which could mean that its boom years are over, writes Peter Norman

# Adjusting to a new climate

LIKE much of the financial world, the foreign exchange markets are going through a difficult adjustment to the far-more sober business climate of the 1990s after the excesses of

the opulant eightles.

Overall profits are thought to have fallen in the sector last year, exposing excess capacity and forcing some smaller operand.

ators to quit the market.
Even the dollar pyrotechnics of this year's first quarter have given the market little solace.
The dollar's sharp fall against the D-Mark to new all time lows of around DM1.443 in mid-Pebruary and its subsequent 18 per cent rise in the seven weeks before Easter caught the market unprepared and so illplaced to convert the turn-

around into profit.

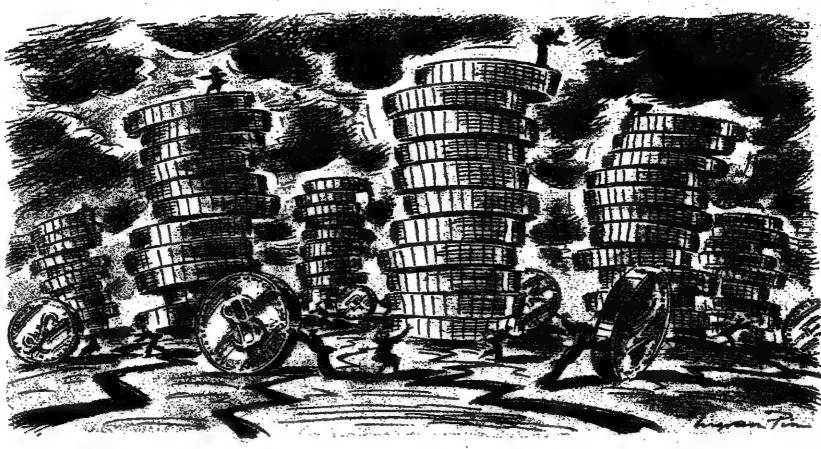
The dollar's sudden surge was instructive, however. It largely reflected a one-off shift in investor sentiment in favour of the US after the Gulf war. Coming after a lengthy period in which the impact of interest rates on interbank trading had been the dominant influence on exchange rate movements, the dollar's remarkable rise was a timely reminder to foreign whange traders that they were underlying inves-tor the purchasing power of and and

pomic and geo-political funda-mentals at their peril. "It was a classic case of the interbank market and genuine financial flows finding them-selves at loggerheads", com-ments Mr Paul Chertkow, chief currency strategist with Citi-bank in London.

The dollar surge began only days after the official discount rates in Germany and the US "crossed over". On January 31, the Bundesbank raised its discount rate by one half percent-age point to 6.5 per cent and its more important lombard emergency funding rate by the same amount to 9 per cent. The following day, the US Federal Reserve cut its discount rate to 6 per cent from 6.5 per cent. On past experience, those rate changes would have

pointed to continued dollar weakness. But such considerations took no account of the animal spirits aroused by USled victory in the Gulf and a growing perception and a pension funds, that the US had become a land of cheap buying opportunities after a protracted dollar fell. dollar fall.

These factors combined with meson in the standing of Germany's difficulties absorbing eastern Germany to release a flow of foreign portfolio capi-



tal in the direction of the US.

That mood swing showed that the foreign exchange markets are always good for surprises. Not only interbank traders were caught out. The chartists, who try to assess future exchange rate trends on the strength of currency movements, were also wrong footed.
But on the whole, the past
two years have been remarkable for the relative stability of
currencies in the face of striking geo-political change.
In the early 1970s, the

orn world entered a protracted sconomic with with unleashing of inflationary pressures world-wide, the first oil and the collapse of the Bretton Woods system of fixed exchange rates. The result was a honoura for foreign exchange a bonanza for foreign exchange traders as countries pursued beggar thy neighbour" nomic and trade policies and currencies entered a decade and a half of wild finctuation.

Nearly 20 years later, the col-lapse of communism in eastern Europe, the mounting economic and political problems of the Soviet Union, the end of the 1980s boom in the industrial world and the outbreek of war in the Gulf might have been expected to create similar shock waves in the West's cur-

shock waves in the West's currency markets.

This was not the case. By the time the iron curtain fell, the West had got its act together. All industrialised countries today pursue broadly similar economic policies that give priority to the combatting of inflation and encouragement of private enterprise rather than the pursuit of economic growth all full employment as ends in themselves. These lessons are now being adopted by the newly emergent democracies of eastern Europe and in much of ern Europe and in much of the developing world.
In the European Community,

economic convergence has con-

tributed to remarkable stabil-ity in the exchange rate mech-anism of the European Monetary System since the last significant parity realignment more than four years ago. Sterling, having joined the system's wider 6 per cent finctuation band last October, has rarely moved beyond 2.25 per cent either side of its DM2.36 central rate. central rate.

Economic policy co-ordina-tion, as practised by the US, Japan, Germany, France, Italy, Britain and Canada in the Group of Seven, has emerged as a key factor influencing the foreign exchange markets. Since September 1985, the hig industrialised countries have attempted to influence exchange in through through through backed by freprivate discussions among G7 finance ministers and central bankers on eco-

central banks have become progressively more adept in their efforts to influence curattempt to stabilise currencies through the so-called Louvre Accord of February IIII involved massive intervention and the acceptance of distor-tions in financial markets that may have helped trigger the global stock market crash later that year.

Since then the G7 later

learned to be more pragmatic, seeking to curb wild currency fluctuations rather than defend target zones for currencies. As a result, relatively small scale intervention by the central banks managed first to brake the dollar's fall in February and then to induce a panse in its rise around Easter.

Angio-Saxon countries.

Angio-Saxon countries.

Attitudes and conditions have changed rapidly. The foreign exchange business was hugely profitable between the Flaza Agreement of September 1985, when the US, Japan, Germany, Britain and France agreed on joint action to depress the then overvalued dollar, and the 1987 Lonyre

G7 intervention most effective when it reflects the clear political will of all memto steer correncies. Such

IN THIS SURVEY

the ERM; Ecu's unique

Why the yen has not hit by costs of unity; the dollar's gyrations Page 5

Sterling and the ERM: main market centres;

Europe Technical analysis;

developments in technology; the pros and cons of derivatives Page 5

Accord to stabilise currencies. There was a one way bet on the dollar and people built up their foreign exchange operations because it was easy operations because it was easy money," says Mr Michael Bur-ton, heaf of corporate sales in the treasury department of the Hongkong Bank in London. In their gloomier moments, many market participants now wonder whether the foreign

wonder whether the foreign exchanges will ever recapture the speculative fervour and sparkling profits of the 1970s and early 1980s.

Traders and economists now talk of a market which seems to have its boom years behind it and where activity is becoming increasingly concentrated among a few large banks.

On the plus side, the liberalisation of eastern Europe may meen that currencies such as

determination has been less apparent as the dollar has apparent as the dollar has risen.

But changes in the international banking industry have punished the G7 less harshly than in the past for signs of disarray. Banks have become more risk averse in all their activities, including foreign enchange, reflecting their need to maintain strict capital adequacy standards. This safety-first trend has been by losses in the wake of falling stock market values in Japan and recession in the Angio-Saron countries. mean that currencies such as the Polish zloty, Hungarian forint and Romanian lei will be fully convertible and actively traded in centres such as Lon-don, Frankfurt, Tokyo, New York and Singapore in a few

But the drive for economic and mometary union in Europe could mean the disappearance of west European currencies if and when the European Community adopts a single currency and central bank.

Add to this the inciplent tendency for other property of the

dency for other parts of the world to move in the direction of regional economic groupings such as the free trade area being negotiated between the U. Canada and Mexico, and it is easy to see why banks active in foreign exchange are increasingly seeking the stability provided by a self-am-

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# Trends point to increased concentration of capacity

are supposed to thrive on volations of the dollar, D-Mark and pound so far this year have done little to dim the impression that the foreign exchange market is undergoing considerable structural change.

According to Swiss Bank Corporation, last was probably the most difficult year for foreign exchange market operators in 10 years. Over the past two years or so, there has been a steady trickle of smaller banks and foreign

market.
Traders and analysts report that the growth of overall bu ness has slowed. When the industrial world's leading central banks next carry out a survey of foreign exchange activity it is unlikely to confirm the trend reported by the Bank for International Settlements in bruary last year.
The BIS survey, which is

still the most up-to-date over-view of global foreign exchange activity, indicated that global turnover in the market more than doubled to a staggering \$650bn a day in the three years to April 1989.

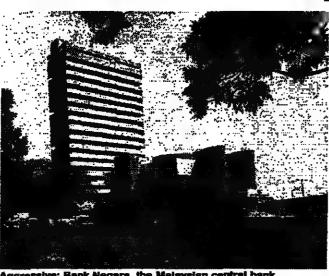
still growing. But at the same time, the big participants such as Citibank of the US, Barclays Bank of Britain, France's Crédit Lyonnais and the large German and Swiss banks are lifting their market share.

This gradual shift of power to big battalions is largely a reflection of two interwoven • Since 1987, there has been a decline in overall exchange

rate volatility, which has limited business volume and trading opportunities.

• More recently, banks have become far more cautious and

In marked contrast with the 1970s and early 1980s, the major industrialised countries now care about their exchange rates. Although domestic ecotries share 🔳 determination 🖿



Aggressive: Bank Negara, the Malaysian central bank, has reportedly switched as much as \$2bn at a time tro

1987

D-Mark, in prennigs

Such factors have taken much of the fizz out of a mar-

ket that once seemed to exem-

plify speculative excess. According to Mr Nick Douch,

senior manager for corporate services at Barclays Bank's

global treasury department in

London, "the aim for most par

ticinants these days is to max-

tmise the number of days in

which they can make a profit"

rather than aim for outright

Alongside misma con-

are in for cau-tion inside banks that largely

mentality" in international banking. Since July 1988, when

central bankers of the

world's leading industrial

countries agreed on minimum

reflect the spread of the "Ba

speculative gains.

mari	Foreign Exchange arket, net average ally turnover (\$bn)		
	Mar 1986	April 1989	
UK	90.0	187.0	
US	58.5	128.9	
Japan	48.0	115.0	
Canada	9,5	15.0	
		for Internations	

Seven leading industrial countries and an increasing number of smaller developed nations are prepared to intervene in the market to influence exchange rates. Although intervention is not always successful in the face of fundamental currency movements, it is a factor that markets cannot afford to ignore. The rapid switch of official attitudes towards the dollar earlier this year highlights this constraint on foreign exchange market

In mid-February, the G7 was intervening to support the dollar as it fell to new all time lows against the D-Mark. Four later, the Bundesbank, the US Federal Reserve and a part of smaller central health. host of smaller central banks were acting to restrain the dol-

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countries.

international banks, awareness of credit and counterparty risk

Recession in the Englishspeaking world, with its trail of d debts and the downgrading of banks by rating agencies, has greatly increased the preinternational banking. The effect on the foreign exchange market has been ■ reduction in the number of banks that are attractive business partners, making liquidity tighter.

These conditions have

already deterred some banks

from acting as market makers and made life harder for the hig banks still quoting rates in wide variety of currencies. A market maker must be prepared deal both with an increasing number of counterparties seeking prices and cope with large blocks of currency that are suddenly put up for sale. One result of the declin-ing liquidity in the market has a sharp increase in day-to-day exchange rate vola-tility, which poses a far more difficult management task

than medium term volatility. Bankers cite how Bank Negara, the Malaysian central bank, has reportedly switched as much as \$2bn at a time from one currency to another in the course of aggressive management of its foreign currency reserves. A handful of US fund managers and Japanese corporations are also major movers of the market. In these circumstances, the shrinkage in the number of market making banks has created problems for some when they need to get out of positions

However, there is a positive side to the concentration of market making capacity in fewer hands

The big operators have superior information. "Unle are a big bank, you have no idea what is happening to currencies," one trader observed recently. Mr Chris Deuters, Citibank's head " foreign exchange and derivatives in Europe agrees: "If you don't have access in the end user, your view of the market will be everely limited", he says.

The vital importance

trading decisions are taken in a mend cannot be overmplessed. It helps explain why today's large foreign exchange players are more than just inner ank trading operations. Let the there in volatile trading conditions of the 1970s and early 1980s.

Those banks with an exten-

sive customer franchise

in a far better position to handle the dollar's man rise in the six weeks following the Gulf war because they had an insight into the international institutions that moved long-term portfolio capital into the III at the time. According to Barclay's Mr Nick Douch, after the customer is now "number one priority" foreign exchange departments. The has "enormous shift of emphasis" towards customer based business in the last 2 🖿

2½ years, he says. At Citibank's London offices, Mr Julian Simmonds, the head of foreign exchange sales and trading agrees. "Any bank can have a marvellously successful year, but very few have grow-ing but stable profits. For that you need the customer fran-chise", he says.

THE European currency unit occupies a unique position in the foreign exchange market, tus nor any certainty over its future composition — let alone its future value. Yet nearly every major bank has traders buying and selling the cur-rency. The last official volume figures relate to April 1989, when the Bank of England recorded an average daily turn-

over of \$4bn equivalent. Volume of trading has now grown well beyond this level but remains below that of the major currencies - perhaps one tenth the volume of dollar or yen trading, according to those active in the market Ecu bonds have become

favourite tool for borrowers and investors. Last year, the value of Ecu bonds issued reached Ecul4bn (\$17.5bn), making the Ecu the fourth most popular currency after the dollar, sterling and yen. This year the growth of Ecu bond issuance has been still

more spectacular. In the first quarter alone \$17bn equivalent boosted by large benchmark issues from sovereign borrow-notably U.K. Belgian and Italian governments. these bonds have to buy Ecus on the foreign exchange mar-ket, often in exchange for non-

Ecu currencies such as dollars or yen. Equally, Ecus received as coupon payments are often sold in the market. The basket nature

night be expected to moderate its volatility against currencles outside the European monetary system. To an extent, the Ecu is indeed more stable than the underlying national curSimon London looks at the Ecu

# Unique status in the market

rencies. However, the D-Mark alone accounts for around 30 per cent of the Ecu basket. Currencies informally linked to within 0.5 per cent of the D-Mark (the Dutch guilder and the Belgian and Luxembourg

francs) bring the total "D-Mark bloc" weighting up to 47 per cent of the Ecu basket. For example, the D-Mark's rapid depreciation against man dollar during February and March was mirrored in the Ecu From Ecu0.70 in mid-February, the dollar was valued at Ecu0.83 by the end of March. Users of the Ecu also moni-

tor its market value against a theoretical value. Until recently the Ecu rarely drifted from this theoretical value, calculated by taking propor-tionate amounts of each of the European currencies which make up the Ecu basket. This was because many

banks employed arbitrage trad-ers ready to exploit brief differ-ences which open up between the theoretical value of the Ecu and its quoted value on the foreign exchange markets. However, the arbitrage tradthat the actual and theoretical values of the Ecu will eventu-

ally converge. This is no longer something that many firms are willing to take for granted.

basket will soon be reweighted, changing the Ecu's composition and value. The Ecu's mar-ket valuation therefore reflects both the current theoretical value and a range of possible future theoretical values.

Recent expectations of a realignment within the Ecu currencies have tended to push the Ecu's market value higher than its theoretical value - as much as 1 per cent higher This is a state of affairs

which may shape the Inture development in the Ecu. For example, some proposals for the future structure of the sin-European currency centred on a regular annual reweighting of the currencles within the Ecu basket. On recent this would the foreign exchange market embroiled in a constant guessing game with the proposed European central bank.
However, the popularity of the currency is clear from the performance of Faut descent. performance of Ecu-denomi-

nated financial instruments. Just as the Ecu itself is over valued against theoretical models, so Ecu bonds are far more expensive than theoretical calculations suggest they should be. For example, 10-year maturity large liquid Ecu bond issues are currently yielding

around 60 basis points less than the theoretical Ecu yield curve - calculated from the national bond markets which make up the Ecu basket.

Analysts explain the phenomena in terms of the political momentum towards economic and monetary union. For the first time, it is argued, investors seriously believe that the Ecu will become a single

European currency. However, the value of the Ecu, at least as expressed through the international bond market, remains volatile. Ecu bond yields tend to rise sharply when the political or economic outlook is clouded. For example, the extent of sco-nomic dislocation in eastern Germany has push Ecu bond prices down from the peak of the market in early February. Volatility may be lessened

with the advent of Ecu bond futures contracts, which give investors the chance to hedge their positions.

The London International Financial Futures Exchange launched its contract earlier this year. The Paris future exchange, the Matif, has had a contract trading since October

The thriving bond market and the growing foreign exchange market in Ecu have led to the development of an interbank netting and settlement network - another example of a developing financial infrastructure.

The clearing system was set up in 1986 and now has 45 participa banks. Interbank payments are first through the SWIFT system and then cleared through a special unit of the Bank for interna-

Peter Marsh assesses Europe's exchange rate mechanism

# Qualified success of ERM

AMONG the more successful European innovations of the last 15 years is the exchange rate mechanism, set up in 1979 as a way if regulating the main west European currencies. Keeping the currencies within agreed limits against each other, it was argued, would encourage monetary sta-bility, so reducing inflationary would also aid commerce and industry by minimising exchange rate fluctuations.

Twelve years on, the general consensus is that the has achieved most of its aims. "The ERM has been remark-ably successful", says Mr Jim O'Neill, head of financial markets research at Swiss Bank Corporation in London. In the case of the pound

which joined the system only October, that statement needs to be qualified. Economists are divided over the extent to which the external discipline of the ERM will improve UK economic performance - particularly in infla-tion, where Britain's record over the past 20 years has been from satisfactory. All but two if the 12 Euro-

pean Community member states (the exceptions are Greece and Portugal) participate in the mechanism. That means the ERM embraces nine currencies - the D-Mark, the French franc, the peseta, the guilder, the Belgian/Luxem-bourg franc, the Danish krone, the punt and the pound.
The pound, the last currency

to join the system, and the pesets are allowed to fluctuate against the others by up to 6 per cent about an agreed cen-tral rate: for the other currencies, the permitted margin is 2.25 per cent. In the early days of the system, realignments tocentral ERM rates were relatively frequent. Over recent years, however, the system has been more stable; the last full-scale

realignment was in 1987.
Co-ordination is left largely individual nations' central banks. These people talk to each wher roughly three times a day. day-to-day issues such as the need by small through in

interest rates. Another topic is the degree to which countries may need to intervene in finan-

nations to adopt strict mone-tary policies them to levels of price stability similar in Germany's. The ERM medicine has certainly worked the land decade for the Netherlands, Belgium and France, which today can boast inflation records not far

rers, concerns the way individ-

ual currencies within the mechanism are pegged to the low-inflation characteristics of

the D-Mark, the mechanism's

most powerful member.
That forces the other ERM

removed from Germany's. The ERM countries have in general become adept in co-ordinating strategies over interest rates and other aspects of monetary policy to keep their currencies within the

limits allowed by the system value of specific currencies by

buying or selling.
Such operations are put in the hands of specialist foreign exchange departments of each the world foreign exchange market, there is no way that the outside world can find out about specific dealings in cur-rencies by the banks — unless these bodies broadcast their intentions with a view to

influencing the market.
Highly public currency interventions by the ERM nations' central banks have been a fea-ture of the first few months of this year, as the individual countries have sought to influ-ence the value of the dollar.

More far-reaching decisions about the workings of the ERM, significant realignments, are and windsters ings of EC ministers alignments, are left to meetand central bank governors. One of the chief virtues of

UK government ministers, same will happen over the next few years for Britain, although. public opinion has yet to be won overto the the ERM.

A group of monetarist economists, led by Sir Alan Walters, the former economic adviser to Mrs Margaret Thatcher, is waging guerrilla war against Britain's membership of ERM. The group wrote to The Times in February saying that Britain's membership of the ERM meant it had to institute

inappropriately high interest rates which could push the country into deep rece For all the general interest by the ERM nations in wanting the D-Mark to stay strong so as to reinforce the disciplinary impact of the system, some signs have emerged in recent weeks of a certain satisfaction in the rest of Europe about the dramatically, mainly against the dollar but also against a number of European currencies, as fears gripped markets about the possibly negative consequences for the global economy of German unity. The D-Mark's fall from grace

may lead to a slackening, at least for the time being, in the way the ERM reinforces anti-inflationary characteristics aspects among the other counthe ERM reinforces anti-But the monetary authorities

in France and Britain have had good cause to smile, on the grounds that the weakness in the currency has given them far more scope within the sys-tem to cut interest rates and so restore growth.
One problem for many of the

ERM nations in recent months has concerned the Spanish eta, the strongest currency in the grid. The attraction to international investors of the currency has correspondingly weekened demand for some of the other currencles, and has made life particularly difficult for the monetary authorities in France - whose franc is the weakest currency in the sys-

Could the RRM act as a forerunner to a grand world sys-tem of linked exchange rates? A world exchange rate sys-tem, connecting the main European currencies with the yen and the dollar, would fol-low from the increased co-operation on an economic and monetary level among the world's main industrial powers since the 1970s. It would also underline the degree to which the world economy is becoming increasingly integrated as a result of the way that large business operations plan their

Differences remain over economic and monetary union, writes Peter Marsh

# The search for common ground

BY THE end of this year, if all goes to plan, Europe should reach a broad consensus on how to proceed towards the final phase of economic and monetary union (Emu) around

But to reach this common view, officials from the 12 European Community countries will have to close some large gaps in thinking on what the union should eventually look like and the pace at which In the third and final stage

of Enu, according to the plans of much of Europe, responsibility for pan-European monetary policy is due to be handled by a single European central bank which would be independent of governments. It would also administer a new, single cur-

In this form, Kmu would fit in with the increased integra-tion over the past 20 years of European commerce and industry. Advocates say it would follow on logically from the idea of making Europe a single market place - the goal of the EC's 1992 programme to eliminate trade barriers.

But beyond the rhetoric, a number of problems remain. The forum in which these will be discussed is the EC's intergovernmental conference on Emu, which started in Rome in December last year and which

will continue throughout 1991 in the shape of meetings roughly every two weeks between EC officials. The main agreements concern: The detailed timetable for Emu. All 12 EC countries,

except Britain, accept the idea of a European central bank linked to existing national cen-tral banks — which would also be politically independent and operate as branch offices of the main central bank. Some countries, led by France, want the new bank to

up in the so-called the famu, starting in 1994, though Germany favours waiting until 1997. That would allow time for the economies of individual countries to come closer together to the point when an all-embracing monetary policy for the whole in Europe made sense. fears, however, that much of the momentum towards Rmn could be lost if plans for a con-tral bank are delayed. ● The idea of ■ two-speed

Europe. An argument which has gained much ground over the past year is that those countries whose economic performances, especially in the area of inflation, are reasonably similar could go ahead almost immediately with a form of Emu, leaving other nations on the periphery. This point of view, expressed

most forcibly by Mr Karl Otto Pohl, president of the Common Bundesbank, would put III many. France, the Indiana. The countries and, possibly, Denmark in Indiana. Britain, Spain, Greece, Portugal, Eire and Italy would be on the outside.

Though many argue that this arrangement makes a great deal of sense, it has been attacked on political grounds by the nations which under such a system would see themselves as "second citi-zens", from bene-liner-core Emu membership.

The role of the Ecu. As an

alternative to the notion of setting up a European central bank in stage two, Britain has proposed a European Monetary Fund (EMF), whose main task would be to administer a new, common European currency, the hard Ecu. This would differ from the existing basket Ecu, based on the main European

The UK's EMF/hard Ecu plan would provide Europe with experience of using common currency, in parallel with existing currencies, prior to any decision about moving to a single financial unit. Britain has indicated that the EMF could ultimately evolve into the European central bank the transfers which might be envisaged by the other EC needed under Emu to avoid

nations.
Although much Europe has its the hard Ecu, some countries, among them Spain, appreciated the usefulness of the UK proposals in providing a focal point for debate about speed with which Emu should come about. Germany, mean-while, has come out strongly against the hard Ecu and the EMF, though it favours "hard-ening" the existing Ecu to

• Fiscal policy. Some believe that the idea of a pan-European central bank to handle monetary policy needs to be accompanied by a centralised approach throughout Europe towards tax treatment and intergovernmental transfers. One fear is that, without a

encourage the currency's use,

perhaps by freezing its composition.

set of arrangements for channelling large amounts of government cash from the richer parts of Europe to the poorer regions, the single monetary bloc could lead to a rapid division between Europe's "haves" and "have nots"

Mr David Hale, chief economist at Kemper Financial Services in Chicago, says: "I don't think that people in Europe have realised the extent of the

taken place, parts of countries such as Greece and Spain with low incomes could gain from this kind of arrangement. It could be modelled on the sys-tem in Canada, under which the relatively poor province of Newfoundland receives large

He adds that once Emu has

payments from central govern-Some see a cooling in enthu-

slasm for the concept of Emu, partly a result of the economic slowdown that has affected Britain, France and Italy in particular over the past year. There is also more of a mood of caution - sparked largely by the problems which have emerged this year in bringing together eastern and western Germany - about moving too quickly to an economic union for the continent as a whole.

However, Mr Wolfgang Reinicke, a political economist at the Brookings Institution in Washington, says that the pace of European integration at a business level will push the discussion about economic union and make this virtually unavoidable.

"Europe has almost reached the point of no return fin moving towards Emu]," he says.
"But the way this is achieved
may be less clear-cut than people initially thought."

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Burn Blan vine h Prof. 1912 W. Section 1996 the late to be the state of the Analysts feel the worst of the slump is over

# Dollar sent on a rollercoaster ride

SAVED from falling too low by the world's central banks in February, only to be stopped from rising too high by the same central banks four weeks later, the dollar has been on a giddy rollercoaster ride over the past few months.

On February 11, the dollar hit a new all-time low against the D-Mark of DM1.44. Seven weeks later it was up at DM1.70, its highest level for eight months. It has hovered there ever since.

In that short burst - the strongest movement in the dol-lar since 1985 - foreign investors bought the dollar for a whole host of reasons. Financial markets expect the

US economy to pull out of recession by mid-year. In spite of rising unemployment and poor corporate profits, most analysts feel that the worst of the slump is over, that con-sumer confidence will rebound quickly after victory in the Gulf war, and that recovery is Caround the corner.

This helped persuade overseas investors that dollar assets were a good buy. Not only were they cheap, because of low US interest rates, but big gains in US equity prices attracted a lot of new foreign

money into the country. Concern about political and economic chaos in the Soviet Union and its former satellites. and the effect this has on European economic interests in the region also favoured the dollar.

In Germany, the tensions of reunification – apparent in open discord between govern-ment and Bundesbank, and in unrest among east Germans -turned international investors away from the D-Mark towards the dollar.

Interest rate differentials. which have worked against the dollar for almost a year, are beginning to swing the other way. The rapid cuts in US interest rates, engineered by a Federal Reserve anxious bring the economy out of its dive as quickly as possible, appear to have run their

The spectre of inflation continues to hover over the US economy, and with the Fed divided over the wisdom of furer rate cuts, analysts expect US borrowing costs to remain steady over the medium-term.

At the same time, the consensus among analysts is that as economic growth in Gerest rates in those two countries will come down, or at least go no higher. This would narrow the differential between rates on US and European/Japanese assets, making US assets and dollars more attractive. Inflation patterns should also work

in the dollar's favour, with medium-term trends pointing to lower US and higher German and Japanese inflation. Real yield differentials, therefore, would also narrow.

Then there is the issue of purchasing power parity (PPP) and whether the dollar is a cheap currency.

There is a rare unanimity among currency analysts on the dollar's PPP. The theory of PPP is that the same basket of goods in two different countries should have the same relative value, whichever cur-rency is used to price the basket. Based upon current valuations, the dollar looks neap in terms of its PPP. Although estimates differ, most analysts believe the true value of the dollar is close to DM2 and Y200, the rate which would make a basket of goods in the US cost the same as in Germany and Japan. This means the dollar has room to appreciate another 20 per cent against the D-Mark, and nearly 50 per cent against the Yen,

form according to analysts' The US economy could take far longer to come out of recession, with employment and personal income growth – two key determinants of economic

before it is correctly valued.

The positive scenario for the dollar is, of course, no guaran-

tee that the currency will per-

growth - likely to remain weak US interest rates, there-fore, might have to come down several more times for both economic and political reasons (1992 is presidential election year) while inflation concerns take a back seat.

Dollar

5%

Weighted Index (av 1985-100)

Long bond
Swednis commencial paper

Consumer price inflation

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1967 88 89 90 91 Source Detections

matters to those who expect export growth to lead the econ-

omy out of recession - it also keeps a lid on inflation, by

making imported goods

cheaper. Similarly, the central banks

of Europe and Japan can hardly have been overjoyed at the prospect of a stronger dol-

inflationary implications for

their own economies. Germany

in particular is keen to prevent

imported inflation from adding

to an already worrying upward

trend in domestic prices.
The stronger dollar does,

however, allow room for lower European interest rates. Mr

John Major, the UK prime min-

ister, must have privately wel-comed the opportunity the higher dollar gave him to cut

credit costs in the UK without

worrying too much about the

consequences for domestic

inflation and sterling.

There has been one politi-

cally embarrassing by-product of the recent rise in the dollar,

the fuss over the \$51hn pledged

by friendly foreign powers to the US to help cover the cost of the Gulf war. Germany has

already said it would pay more

Deutschemarks than it origi-nally promised to make up for the D-Mark's depreciation

against the dollar. Japan, how-ever, has so far refused to pay any more than the initial

dge of \$9bn, to the fury of

**New York** 

140

because of the negative

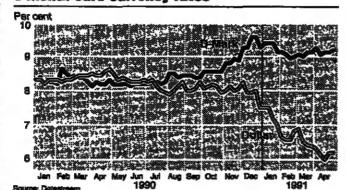
Interest rates abroad may also rise. Both Germany and Japan are sensitive to the inflationary threat and any sign of price pressures could lead to tighter monetary policy.

Disagreement among the Group of Seven nations over exchange rate policy could also damage the dollar. Although central bank intervention to aid the currency when it dropped to DML44 in February was relatively successful, sub-sequent attempts to stall its rise around the DM.165 level proved less effective. Mr Joe Petri, managing

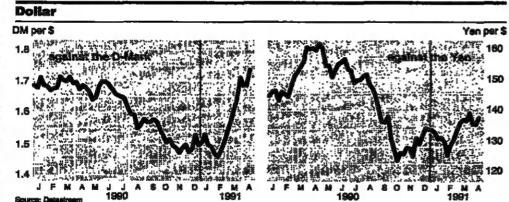
director of government securities and foreign exchange at Merrill Lynch in New York, explains why: "The market was not so sure that the US authorities were as uncomfort-

able with the dollars rise as the European central banks." The insouclance of the US monetary authorities in late March when the dollar was roaring shead made it clear that this was not an entirely unwelcome development. Although an appreciating dol-lar makes US goods less competitive abroad - and this

3-month euro-currency rates



Americans everywhere. Patrick Harverson,



Seth Sulkin explains why the yen has yet to displace the dollar

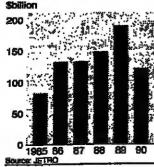
# Currency in search of a rôle

THE steady fall of the yen over the last three years seems to have come to an end, but in spite of generally favourable market conditions, there does not seem to be much hope for a rapid turnaround in the near

future.
One of the biggest negative factors affecting the yen rate over recent years has been the outflow of Japanese capital, requiring Japanese investors to sell yen in order to obtain doilars and other currencies to make foreign investments.

But the situation changed in 1990 as total Japanese indirect, or securities, investment abroad plunged to \$39.45bn, down from \$113.67bn in 1989. More significantly, Japanes investors were huge net sellers

Japanese investment overseas



of US securities - to the tune of more than \$16bn in 1990 and more modest net sellers in west Germany and Australia. The only country where Japan made substantial net purchases was Luxembourg, and these were thought to be

mostly Euro-yen paper.
Excluding the Luxembourg investments, Japanese foreign securities investment only totalled about \$7bn in 1990 little more than one-tenth of the 1989 figure. This was offset by a slight increase in Japase direct foreign investment to about \$48bn in 1990, up from \$44 bn in 1989, but quarterly statistics show a steady decline throughout last year. This change in the amount and nature of Japanese invest-ment has led Nomura Research Institute economist Mr Richard

Koo to say "the worst reason for yen weakness is gone". Given the absence of heavy yen-selling pressure and the continued growth of the Japa-nese economy, "the biggest

mystery is why the yen is still weak", Mr Koo says.

With most Japanese foreign securities investment made in yen and a substantial portion of the factor of of the funds in other curren-cies raised outside Japan, it is surprising that the yen has not benefitted in foreign exchange

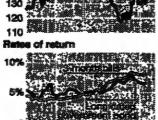
markets, he says. At a current rate of Y135 to the dollar, the yen is in the middle of its three-year range. According to the Bank of Tokyo, the yen-dollar average was Y128.13 in 1988, Y127.98 in

The yen was fairly stable for most of 1990 until Iraq's inva-sion of Kuwait, when surprisingly, it strengthened against the dollar. Since the end of hostilities, the dollar has risen, which market players attribute to the quick and decisive conclusion to the US-led war. The power shown by the US and the perceived indecisiveness of Japan and Germany, which have the two most significant currencies after the dollar, highlighted prospects for economic recovery in the US and increased confidence in the

say US recovery is by no means certain and the Japanese economy generally looks much healthier. Further signs of a US recession and steady Japanese growth could lift the yen somewhat, but few look for a big move. The yen's range of Y135 to Y140 in recent weeks represents an equilibrium

level, many say.
While a combination of factors may have benefitted the in halting the slide in the yen.

Weighted index (av 1985=100) 150



Consumer price inflation

1987 88 89 90 91 Tokyo's desires to increase its currency's international rôle have not made much progress.

Although the ministry of finance and Bank of Japan continue to liberalise financial markets and the dollar's inter-national rôle remains on the decline, there has been little interest around the world in

ment. Japan's yen-dominated exports rose in 1990, but com-ing after a decline in 1989, the trend has been mixed.

Bank of Tokyo director Mr
Keikichi Honda says the mini-mal international interest in the yen stems from the lack of a visible, consistent policy by the Japanese government to promote the yen. Yen holdings are not attractive to international investors and official authorities because of the lack

picking the yen as a replace-

of a liquid short-term money market in Japan, he says. "The absence of a yen TB (treasury bill) market is a real impediment", Mr Honda says. "TBs are like air and water,

While the US Treasury has a deliberate policy of fostering liquidity in its debt markets, Japan's authorities are hesitant to issue government secu-rities without a specific fund-ing need. The finance ministry finally relented last year and issued treasury bills for liquidity purposes, but Mr Honda says conflicts of interest throughout the bureaucracy prohibits an overall consensus on the importance of promoon the importance of prono-ting a short-term yen money market. While the US Treasury has weekly bill auctions, Japan's finance ministry still prefers to issue what it calls financing bills only when the need arises. need arises.

and private-sector experts attached to the official Ecoarraces to the original accommodic Planning Agency has been studying liberalisation and internationalisation of finance, but the EPA is thought to lack the influence needed to settle disputes between the Bank of Japan and the finance ministry. Conflicts the finance ministry. Conflicts of interest among various finance ministry bureaux, such as international finance budget, finance and tax, have also made it more difficult to develop a larger money market in Japan.

The unattractiveness of the yen as an instrument of inter-national trade is shown by the almost negligible amount of yen-dominated trade by third parties. The yen's share of world trade inched up to 43 per cent in 1989, from 42 per cent in 1988, according to the Bank of Tokyo.

Over the next few months the yen may be buffeted by domestic developments in Japan. Prime minister Mr Toshiki Kaliu's term as president of ruling Liberal Democratic party ends in October, and the expected political manocuvring could create uncer-tainty, although analysts see the impact of this as being

### THE D-MARK

# Hit by costs of unity

BUOYED throughout last year by the psychological and inter-est rate effects of German uni-fication, the D-Mark has suddenly started to wobble.

It is now over a year ago that domestic bond yields climbed nearly 2 per cent (to the 9 per cent mark for tenyear paper), as investors, pri-marily those abroad, sold heavily in anticipation of the vast, but then quite unknown, cost of unification. The equity market suffered later in the year, as eastern euphoria melted into sober assessments of how distant the benefits and how immediate the costs

During that time, the foreign exchange markets chose to ignore such concerns, both as regards east Germany and with respect to events further east, including in the Soviet Union – the latter typically having a strong, if primarily psychologi-cal, effect on the currency's

Since February, when the dollar touched a low of just under DML45, there has been a rapid - some would say exag-gerated - reversal in the relative assessment of the eco nomic prospects of the US and Germany on the foreign exchance

While the end of the Gulf war toned up US consumer confidence markedly, other more concrete factors, including a pronounced narrowing of the trade deficit, have bolstered the dollar.

Meanwhile the D-Mark's softness - which must not, given most estimates of purchasing power parity between the two currencies at over DM2 to the dollar, be exaggerated appears to be more than the mirror image of the dollar's current strength. The D-Mark has weakened considerably within the EMS since earlier in the year, when talk was of realignment strains because of its buoyancy. It has also slipped noticeably against the

What has happened is delineated on one level in the political headlines, as the "unity chancellor", discredited by his reversal of policy on taxes, is now charged with having seriously underestimated the scope of the task of bringing east Germany to its feet. Returning to the new Länder

at the beginning of April for the first time since the federal elections in December, Mr Hel-mit Kohl was bombarded not with cheers but with eggs for his inability to bring last year's fulsome promises true. In spite of transfers of around DM100bn from west to east this year, sharply rising unemploym and falling living standards provoke social unrest, and the point at which the east German economy is expected to turn the corner, if anything,

tion has represented a contin-ual struggle to emerge with its prized political independence untarnished. At present it is not winning the battle as comfortably as it (or foreign



Põhi: bettie to preserve

D-Mark investors) would like. From the point at which the Bonn government imposed the terms of currency union with the east - in the highly gener-ous conversion recently dubbed "a disaster" by Bundes-bank president Mr Karl Otto Pohl - the central bank has had to fight hard to preserve its formidable reputation Most recently, the tussle between Frankfurt and Bonn over the composition of the post-mification Bundesbank -

which must be resolved by October - has left markets wondering whether Mr Pohl's keeness to win political acceptance of a slimmed down poli-cy-making council, with considerably less power to the Länder, may not create indirect strains on current policy-

making.

More obviously, the levers of monetary control are far more

For the Bundesbank, unifica-



difficult to operate in the enlarged Germany. Inflation, still only 2.5 per cent in March.

result of the hefty tax sur-charge coming into effect from July. Moreover, the current wage round is proving more acrimonious than expected not helped by the imminent tax increases - with average settlements likely to be in the 7 per cent range, representing almost a doubling of unit labour costs compared with last year. A weaker currency would also have an additional inflationary effect, although it is too early for the increased costs to have fed through in

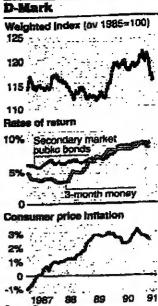
the monthly price numbers.

Another factor affecting the foreign exchange market's perception of the D-Mark is the ed with which the pan-Ger man economy has slipped into current account deficit (in January and February) after years of west German surpluses dating back to the early 1980s. The demand surge prompted by unification has sucked in imports, while many of Ger-many's traditional exporters have found major overse markets weak or recession-

The current account surplus (DM104bn in 1985 and DM71bn last year for west Germany) may be in deficit in 1991 across the united country. While this reallocation of capital from abroad to the domestic market is precisely what is required to effect the task in hand, the spectre of a current account deficit tends to spook currency

Finally, the record public sector borrowing requirement - officially DM150bn this year - is taken as a further symp-tom of the economy's changed nature. Even with the tax increases, some investors fear that official targets could be exceeded, and the Bonn government is besieged by criti-cism, from its central bank as well as elsewhere, over its inability to cut public expenditure in the west.

Economists suggest one reason why the Bundesbank, having nudged official rates up by half a percentage point at the beginning of this year, has so far resisted responding to the D.Mark's slippage by a further tightening. As the risk pre-mium of holding D-Marks is seen to increase, the authorities can fall into the trap of initiating a defensive move



that merely keeps the D-Mark constant - with a much hef-tier move being necessary to restore a previous rate. Unlike in February, where the indus-trialised nations were prepared to intervene in support of the dollar there is no such consen-

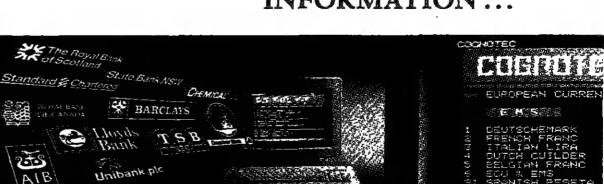
sus for the reverse action. One by-product of Germany's domestic problems has been a reduction in the influence of the D-Mark within the EMS. At the turn of the year, the strength of the currency was causing tension within the system, and the rate rise at the beginning of February unleashed a storm of international protest at what was seen to be an unneighbourly move given the opposite trend to lower interest rates elsewhere.

In spite of that move, however, countries including Spain and Britain have been able to continue lowering their official rates as the D-mark has slipped for reasons other than those connected with pure interest rate differentials. If Germany sees that as undesirable, its neighbours on the whole do

In sum, the foreign exchange's preoccupation with the mounting burdens of unification - ignoring both the continued strong growth in the western part of the economy and the undiminished long-term prospects - are no more logical than last year's gravity defying optimism. The mood can swing as quickly

> Katharine Campbell. Frankfurt

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# Padlocked into the ERM, but given a long chain

STERLING'S years of living dangerously are over. Once the ly-traded currencies, the government finally padlocked it to the exchange rate mechanism of the European Monetary System in October last year. To allow for its propensity to respond to the tiniest of domestic and international changes, the government gave sterling a

Apart from the peseta, it is the only currency in the system allowed to move 6 per cent up and down either side of a central rate. Sterling's central rate was set at DM2.95 against the German currency, and over the last eight months it has rarely seemed in serious danger of popping out of its bands. That in itself sums up sterling's initial success in the ERM. It has been a performance which the monetary authorities have professed themselves generally "comfort-

It has, up to now, been a far cry from the economic conse-quences of joining sketched out by Sir Alan Walters, once Mrs Thatcher's personal economic adviser. In his book Stering in Danger, he makes the point that pegging the exchange rate would force Britain "slavishly to follow that of the major monetary power, whether the US or Germany". But what has become known as the "Walter's cri-tique" has been largely dis-

This was essentially that sterling, backed as it then was would zoom to the top of the currency grid as the peseta did. Then the authorities would have to restrain it from apprec iating beyond agreed limits with base rate cuts, thereby



UK into ERM

unleashing another demand boom and inflation. Only last month has the pound's appreciation - it rose to second place in the ERM prompted speculation of rate cuts to restrain its further rise, with reunification worries weakening the D-Mark. But central bank intervention seems more likely to result from an over-strong pound. Such a satisfactory position was difficult to foresee back in

October last year. The monetary conditions at the time of 1990 entry were regarded as inappropriate - a fact which renders considerable the achievement of Mr John Major, then chancellor, to foist the move on a recalcitrant Mrs Thatcher.

Just before Mrs Thatcher was persuaded to agree in October, the all-items index of retail prices was rising at an annual rate of 10.6 per cent. Interest rates had been at 15 per cent for a year. The infla-tion conditions in particular spread accusations that the ERM move was politi-cal engineering of the economy The Bank said the Govern-

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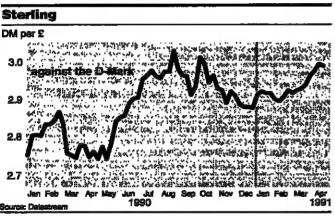
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Waiters: critique has been

ment's "dilemma" was that while monetary growth, output and real demand were falling, putting huge pressure on com-panies' trading margins, wage settlements and inflation were still rising.

opt cut But Mr Major's gamble paid off. The Bank later acknowledged that joining would reinforce the Government's anti-inflationary strategy, as companies could no longer expect a lower exchange rate to validate their failure to contain costs As it has turned out infla-

tion was on the way down as Mr Major had maintained, and the UK heading for a recession as deep as the one in 1980-1981. With hindsight, the much-critised base rate cut that accompanied the move was more than justified by the speed with which the UK went into

Equally satisfying was the fact that the only limit sterling has come very close to touch-ing has been the lower one, in December last year - the opposite of what Sir Alan argued would happen. The markets have provided both a floor and a cap for sterling, keeping it trading comfortably within its ERM bands. So comfortably, in fact, that rumours started circulating just before the March Budget that the gov-ernment was going to tighten to the 2% per cent narrow

Since entry, sterling has steadily appreciated - even edging close to the DM3 level against a background of domestic recession. Unemploy-ment is rising by about 70-80,000 a month, while the current account is averaging around 21bn a month as imports respond to weak

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en cut four times, by just half a percentage point each time. They are now at 12 per cent and are expected to fall further by June.

This has not undermined sterling, however, the D-Mark has been weakened by the perceived "disastrous" consemances of German reunification: the dollar is bouncing back from record lows - pulling sterling with it - as con-sumer confidence has resurged at the ending of the Gulf war and hopes that the recession will be as short and shallow as the Fed as predicted.
But although sterling is

strong now, it faces hurdles ahead. The government would clearly like to reduce interest rates further, to stimulate the economy and win voters in the run-up to the general election. As Mr Norman Lamont said in his Budget Speech, "interest rates remain the essential instrument of monetary policy, but now the overriding factor in setting them is the need to meet the UK's KRM obliga-tions". This means the Bank cannot cut interest rates unless the move is fully discounted in the mark

What does the medium term then hold? A general election, for a start. If the election is in June, the pound will hold an election risk — though a Tory win should leave it higher than a Labour win or hung parlia-

Goldman Sachs, the US-owned investment house, says that the Tories retain the credi-bility of having taken sterling into the ERM and would not be likely to devalue; a hung par-liament's uncertainty would depress the pound while a Labour government would introduce market worries about devaluation and spending, in spite of the trust inspired by the Scottish mem-bers of Labour's front bench. An October election would produce much the same result, while one left till June 1992

cent inflation and 10 per cent interest rates. With either a Tory or Labour win, "the sterling/DM exchange rate's most probable path is very stable for the next six months," says Goldman

would be likely to be held

gainst a background of 4 per

Rachel Johnson



rikel: currrency convertibility is essential (Photo: Anthony Robinson)

Martin Wolf on the monetary changes in eastern Europe

# Polish zloty shows the way

CONVERTIBILITY of the eastern European currencies into foreign currencies goes with economic reforms like a horse with a carriage: it serves little useful purpose in isola-tion, but is essential if domes-tic reform is to be pulled along. As Brigitte Granville

remarks in her study of cur-rency convertibility in Poland between 1957 and 1990, "the real objective is not convertibility per se, but the creation nomic agents." Aiming at currency convert-

ibility while maintaining the centrally planned economy would be folly. If Levisthan is to set prices and quantities, it cannot permit its citizens to undermine its plans via the arbitrage opportunities of for-

towards a market economy has been taken, however, a degree of currency convertibility is among the first steps, for three reasons:

combined with liberalisation of commercial policy, it forces the introduction of world prices into the domestic economy and curbs domestic monopoly power;

it can help control inflation;

 it encourages import of foreign capital, technology and Of these, the first, which

demands convertibility on cur-rent account, is fundamental. For a small economy, (although, as the Soviet Union has discovered, for larger economies too), a rational pattern of prices is the prices at which it can trade. Only when those prices are the domestic prices will a profit-seeking economy specialise efficiently. With international competition imported via current account

convertibility, domestic monopoly power will also be limited.

Fortunately, the experience of the advanced industrial countries suggests that freedom on

Currency convertibility, again on current account, can also be an element in economic stabilisation. A fixed exchange rate determines the domestic nominal prices of internationally competitive goods at the levels set abroad. In this way, the exchange rate becomes the "anchor" for stabilisation.

Without alternative anchors, particularly domestic mone-tary policy, the exchange rate is an effective, if sometimes brutal, instrument of disinfla tion. But domestic monetary policy must follow the lead of the exchange rate, which nor-mally requires the elimination of the budget deficit as well.

Finally, convertibility, on capital as well as current account, is an element in facili-tating the required import of foreign capital and technology. Not only must foreigners be able to repatriate interest, prof-its and dividends, all of which ate to the current account of the balance of payments, but they also need to purchase domestic assets with foreign exchange and, in the end, con-vert it back again when wish-ing to repairtate their capital.

Currency convertibility can be taken further, to embrace all capital and current transactions for all holders of the currency. One argument for such freedom is that otherwise there

will be leakage and fraud Some would argue that freedom on capital account can facilitate external stabilisation as well. But for economies as distorted and as inflation-prone as those of eastern Europe, this must be regarded as doubtful. Indeed, in those circumstances convertibility on capital account can be destabilising. tries suggests that freedom on capital account is not a necessary condition for market-led

That is the view of the government of Poland, the country which has taken reform furthest (apart from the unique case of easturn Germany). It has not embraced complete currency convertibility. But it has gone far in that direction. On January 1 1990, the zloty,

then subject to hyper-inflation, was devalued by 3L6 per cent and fixed at 9,500 slotys per US dollar, where it has remained ever since.
Domestic enterprises may

buy and sell foreign exchange freely at that rate for current purposes, other than for pay-ment of interest, profits and dividends. Residents can buy foreign exchange for current purposes (but not to purchase assets abroad) through officially sanctioned foreign exchange counters. The rate on the latter is, in theory, allowe to float freely; in practice, the authorities have managed to keep the two rates close together since January 1980. Companies with foreign par-ticipation are also to enjoy con-

vertibility on both current and capital account, in order to repatriate 100 per cent of profits after tax, salaries of foreign employees and sums due from the sale or liquidation of the pany or of equity holdings

in the company.

How far do these policies go towards meeting the three objectives of currency convertbility?

As well as eliminating virtu ally all quantitative restrictions on trade and reducing tariffs to an average level of only 4 per cent, Poland has gone a long way towards the successful import of global rel-ative prices. That success has been bolstered by the achievement of a trade surplus in con-vertible currencies in 1990.

Poland has also made prog-ress towards price stabilisa-tion, largely because the fixed exchange rate has been backed by a tight budget and mone-tary policy. Nevertheless, inflation continues to be well above rates in Poland's main trading partners, partly because the exchange rate was initially over-devalued and partly because of the absence of a competitive response from

state enterprises.

From a monthly peak of 80 per cent in January 1990, inflation was brought down to a trough of 1.8 per cent in August, but has since been appropriate the second per cent in a per cent in a second per cent in a per cent in running at an annual rate of around 100 per cent. This sets a large question mark against the success of stabilisation. Finally, in spite of the incentives given for the import of private capital and know-how, there has so far been little for-eign investment. At the end of 1990, some \$160m had been invested in the jo then in operation. ted in the joint ventures

Currency convertibility is an essential component of the free convertibility of money into goods, services and asse of Poland suggests that changes can be introduced rap-idly if the government is determined to move on all fronts. But it also suggests that sus-taining those changes will be difficult, just as reaping the full benefits will take time. \* Convertibility and Exchar

Deri**vat**i Rates in Poland: 1957-1990, RIIA Discussion Papers 38 (Royal Institute of International Affairs, London, 1990).

London, Tokyo and New York dominate in their time slots,

# 'Big three' battle it out

A FINANCIAL market which never closes, knows no national boundaries and is beyond the control of governments; such is the popular image of the foreign exchange market. But this is only half

It is also a market where a large proportion of the business is divided between three large centres, each striving to expand their share of business in the world's largest market. London, Tokyo and New York together account for twothirds of total foreign exchange business. In the 24-hour mar-ket, these three dominate deal-

ing in their own eight-hour slot. in the European time zone, Tokyo in the Asian and Pacific basin and New York in North America. For the big three, it is dominance in their own time zone which accounts for their

Nevertheless, there is competition between the big three and it is at its most intense when the markets briefly overlap. The ranking of the three is one of the hottest conversation

topics in the market.
The last official survey was The last official survey was conducted in 1999 by the Bank for International Settlements. It estimated a global net dafly turnover of \$640bm, divided between the UK (daily turnover \$187bm), US (\$129bm) and Japan (\$115bm). The remaining \$311bm divided between another 11 centres, with Switserland accounting for \$57bm, Singapore \$55bm and Hong Kong \$49bm, with the others lagging behind.

It is impossible to be precise about what has taken place since the 1999 survey, although some important trends can be identified.

Foreign exchange managers say that since the 1969 survey, London has maintained or in currency trading. But Tokyo has caught up with (and possi-bly overtaken) New York as the second largest centre and appears to be growing at a fas-ter rate than London and New

York.
"There is no doubt that London still remains the largest market for both inter-bank and corporate currency busin says Mr Doug McGregor, senior manager of corporate services at Barclays Bank.

According to Mr McGregor, Barclays' gross turnover in for-eign exchange has increased to a daily average in the fourth quarter of \$19hn, compared with \$16bn at the time of the

BIS survey. This has taken place in spite of the doll

Country

rency trading has also been helped by the lifting of the remaining foreign exchange controls in France, Spain and (partly) Italy.

London's ability to develop

in this area has allowed it remain the largest foreign exchange centre. According to Mr Christian Dunis of Chemical Bank, these cross rates can sometimes account for up 50 per cent of the day's trading, which is an important change

This has partly been at the

FOREIGN EXCHANGE MARKET TURNOVER AND FOREIGN TRADE, April 1989 (\$bn)				
nity	Net turnover (monthly total)	Foreign trade <sup>1</sup>		
ted Kingdom	3,740	54.4		
ted States	2,580	101.6		
en l	2,300	61.5		
tzerland	1,140	13.7		
gapore	1,100	8.0*		
ng Kong	931	12.04		
stralia	570	9.7 .		
nce	520	44.3		
nada	300	25.0		
herlands	260	22.9		

of the time in a steady range against the major currencies. London, after all, has built its reputation as the largest centre in which to trade dollars.

In spite of the relative stabil-ity of the dollar, total foreign exchange turnover has not fallen. In fact, foreign exchange managers say it is still increasing. This points to the dynamism of the currency market. In 1989, nearly 90 per cent of deals were conducted in

Foreign exchange traders have responded to the relative stability of the dollar by developing a range of different currency rates to deal in, notably the D.Mark/en. D.Mark/Swiss franc and D.Mark/sterling. There has also been a growth of interest in the Canadian and Australian dollars.

The growth in European cur-

United K Japan Switzeria

> financial centres. Increasingly, European central banks have to monitor the movements in the London market. Currency dealers say some European central banks have become

frustrated at the lack of liquidity in their own national cen-Their important interventions in the currency markets, required by membership of the European Monetary System, are beginning to take place in London. Today, a large part of the market in French francs,

Swiss francs, lire and pesetas is in London. The main exception to this seems to be the yen/mark rate, which has grown in interest and is probably now in top five most actively traded currency rates. This would appear to be a truly global market, with turnover split fairly evenly

between London, New York and Tokyo, although Tokyo probably has the edge. However, the dollar remains the world's most important

currency and dominates the market. The dollar/mark rate is still the busiest exchange rate, closely followed by dollar/ yen. Dollar/sterling, dol-lar/Swiss franc and yen/mark take third, fourth and fifth places.
The importance of dollar/year

and the growth of yen/mark has increased Tokyo's impor-tance. Although Japan's economy still has some way to go before it overtakes the US, its funding of US deficits and growth in exporting has given the Tokyo currency markets a

The next BIS survey is likely to confirm New York's relegation to third place. As currency traders know, New York is active during the morning while Europe is open, but dur-ing the afternoon the market quietens, spreads widen and rates become more volatile.

Foreign exchange managers believe New York continues to grow in size. The problem is that the importance of Japanese financial institutions is allowing Tokyo to grow faster, while London benefits from the interest in European currencies. But New York lacks new growth areas which will allow it to keep up with Tokyo. New York's difficulties are

compounded by weaknesses in the US financial system. Corpo-rate and banking customers are increasingly paying attention to the credit rating of the banks they do their foreign exchange business with.

For a large company wanting to hedge its currency exposure one or two years forward, this is becoming an important factor. It does not just affect the New York market. Many US banks have large foreign exchange operations in Lon-don, and dealers say there are dwindling number of players in the London market willing to deal in large currency blocks.

Jim McCallum

WestLB

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### **CHART ANALYSTS**

# The trend spotters

"OLD men in dirty white raincoats" was how a famous entrepreneur once described chart analysts, or so the legend

Exactly what the boffins of the financial markets had done to upset this particular financier is not known. But they had probably used their curious art to predict that one of his investments was on "a downward trend."

To those with little familiarity of chart or technical analysis, much of it must seem like mumbo-jumbo. Strange lines drawn on charts reveals such things as "head and shoulder" formations. They also claim to do the impossible: tell the future course of financial mar-

However, for those with an interest in financial markets, particularly foreign exchange, the growth in influence of technical analysis during the last five years has been too great to ignore.

One measure is the membership of the Society of Technical Analysts, which with 650 members is the largest chartists' organisation in the world. STA chairman Mr John Bream says that 10 years ago an STA "teach-in" would attract 15 to 20 people. Now it is 80-100.

20 people. Now it is 80-100.

The dynamic growth of the foreign exchange market during the last decade has led to renewed interest in the all-important question of what determines a particular currency's

Over a period of years, the economic fundamentals of a country are what counts; for example, the declining competitiveness of American industry over the past ten years has led to a long-term decline in the dollar.

The same has been true for sterling over an even greater time span.

Economists have developed a theory which attempts to determine a currency's level based on economic fundamen-

It is called purchasing power parity (PPP) and calculates a currency rate on the basis of the different inflation levels prevailing in the two countries concarned.

PPP is a useful tool for identifying trands over a number of years. However, it is of more limited use in determining where a currency is likely to be over a period of days or weeks. In fact, some chart analysts say that a currency can value for up to five years.
Undermining the importance of economic fundamentals on a short-term basis is the size of the currency market. With more than \$180bn changing hands each day on the London market alone, and the world currency market 32 times greater than world trade, currencies often bear little relationship to waterland the pear thereby

market alone, and the world currency market 32 times greater than world trade, currencies often bear little relationship to underlying changes in the real economy, which by their very nature move at a far slower rate.

Until the mid-1980s, corporate users of the foreign exchange market would use

rate users of the foreign exchange market would use PPP and other economic reports to analyse the market and estimate where they were likely to move in the future. However, the experience was not always a happy one. Many lost money on the basis of PPP predictions.

For an economist, if the currency failed to move in the direction predicted, the under-

The influence of technical analysis cannot be ignored

lying assumptions would have to be revised. However, chart analysts can constantly revise their opinions. It was this experience which

triggered a greater interest in technical analysis, perticularly in broking houses which were advising the corporates. Few of today's foreign exchange managers do not have a knowledge of the trends which chart analysts have identified and the important points which have to be breached to confirm that trend.

Essentially, chart analysis is a study of the balance of buyers and sellers in a market and the sentiment which follows from that. When a price breaks a certain level it is an indication that the balance between buyers and sellers has changed. This determines the sentiment in the market — bullish, bearish or neutral — which in turn will influence the way news items are per-

crived.

So how do analysts apply this to their day-to-day work? Mr Michael Feeny of Sumitomo Bank explains how he uses chart analysis in foreign exchange dealing. "The first thing I do is run off charts showing the movement of different currencies over the past

48 hours, week and six mouths. I then look at the charts and try to establish trends by drawing lines between troughs and

peaks.

"Once you have established a trend then you know whether a position you are taking is going to be with or against the trend — which is important to be aware of. The next thing is to look for consistent levels of support or resistance to movement.

"When a price has stopped falling it can mean there are lot of buyers there. If the currency succeeds in breaking through that support it means the buyers have been satisfied and it may be set to fall sharply. And by implication you expect it to fall to the next support level."

Mr Feeny says that these technical factors account for virtually 100 per cent of one day's trading movements. The only exception comes when there is a dramatic news item, such as Iraq's invasion of Kuwait. Over a two week basis, movement is still technical; after a month, its importance is declining but still the best indicator of movement; after three months, it is 50 per cent technical and 50 per cent economic fundamentals; over six months, fundamentals have become more important; and by one year it is all fundamen-

There are also longer-term trends which are caused by economic changes and can be determined by technical analysis. But as most companies are not interested in two or three year currency positions, this tends to be used less.

Many traders use a mixture of personal judgement and technical analysis to determine their day-to-day market decisions. A September 1989 study by the Centre for Economic Policy Research found that some chartists performed extremely well compared to a range of alternative forecasting procedures, but that they typically failed to predict turning points in the market.

The use of judgement along with technical analysis makes this method more of an art than a science. This was shown up in the CEPR study, in which it tantalisingly revealed that one chartist, who it called "M", had outperformed not only the alternative forecasting methods but also all the other chartists. To this day, M's identity remains a mystery.

LISTEN to Mr Peter Taylor and you could be forgiven for thinking that war had broken out. Telerate, whose European sales and marketing effort he heads, "are starting to surround Reuters". The official outhreak of hostilities comes in June, when an enhancement to Telerate's The Trading Service (TTS) will "do Reuters an awful lot of damage", according to Mr Telerate's according to Mr Telerate's The Trading Service (TTS) will "do Reuters an awful lot of damage", according to Mr Telerate

Telerate's The Training Service (TTS) will "do Reuters an awful lot of damage", according to Mr Taylor.

Launched 18 months ago, TTS automates the "spadework" in a foreign euchange deal and ploughs data down to the back office, allowing managers to monitor costs. It has not been a success, however.

TTS version two will offer "the best of everything", promises Mr Taylor. It will need to, if it is to convince those such as Mr Rob Lowey, senior foreign exchange manager at Hongkong & Shanghai Bank in London, who were unimpressed by TTS' debut.

"We installed (TTS) on an

pressed by TTS' debut.

"We installed (TTS) on an informal basis, running alongside Quotron & Reuters' Direct Dealing Monitor", recalls Mr Lowey (Quotron rivals Telerate as a technology supplier).

The bank's aim was to pick a secondary system to run alongside Reuters. But Telerate had incorporated a remarkable

The bank's aim was to pick a secondary system to run along-side Reuters. But Telerate had incorporated a remarkable innovation into TTS. Screen-hased messages between dealers followed a set format. Intercontinental pleasantries were a thing of the past with TTS, as dealers could not key in greetings to colleagues in New York — the system dictated their words.

"You need comfort in a fastmoving market", says Mr
Lowey, and his teem did not
feel comforted by a product
that took the words out of
their mouths. Hongkong &
Shanghai Bank's London dealers rejected TTS after a threemonth trial. Telerate, which
had sunk upwards of \$50m into
developing TTS and its associated telecommunications supnort, were not usid.

port, were not paid.

Mr Taylor describes the upcoming improvements to TTS as "multi-format trading". What this means is that dealers will break out of the fixed format at the flick of a "conversation button". The new, as yet anonymous product, will be promoted by what Mr Taylor promises will be "incredibly aggressive pricing". Any institution installing more than 10 positions will get TTS at one-third less than the price of Reuter's greater.

Mr Taylor defends TTS with the observation that 3 per cent of foreign exchange deals lead to some error or require further human intervention before the deal can be completed. Erasing the messy notes between dealers was supposed to wipe out these errors



Developments in dealing technology

# Telerate prepares to do battle with Reuters

and save costs.

Reuters, however, are quietly confident. The company has endured years of complaints about its effective monopoly of market data feeds. It argues that its pricing policy is merely to keep in line with inflation. Critics counter that Reuters contracts are pricy and almost impossible to terminate. Subscription to Reuters is estimated at £14,000 per dealer

per year.

Reuters' attachment to video feeds has also been a source of criticism. Traditionally, subscribers to Reuters or Telerate bought the service in the form of fixed pages of data. The

arrival of digital feeds in the 1980s delivered raw data that in-house computers can rearrange to suit the user's needs. Technically literate dealers praise digital technology, but there remains a substantial demand for simple video feeds. Prism, a colour video suitch introduced two years ago by Reuters, has sold well.

Phase 2 of Reuter's Dealing

2000, itself an enhancement to the traditional Reuter's Mondtor Dealing Service, is imminent. With Phase 2, dealers will have electronic matchinginserting an order for a currency, amount and price. The central computer will match.

bids and select the best deal; automatic dealing, but on a strictly optional basis and from the one information provider no dealer can afford to be with-

A Reuter's spokesman picks choice as a prime attribute of Dealing 2000 — including the option to hold familiar conversations with foreign exchange sparring partners on the other side of the globs. Reuters believe that this is where Telerate's offensive foundered. Of TTS, the Reuters spokesman observes that "dealers wanted automation, (but) they didn't want to become automatons".

Like Telerate and its deci-

sion to incorporate the popular Lotus 1-2-3 spreadsheet in its products, Renters has acknowledged the importance of familiar PC software. Microsoft's Excel spreadsheet now has a formal link to the Reuter's Money 2000 information feed.

formal link to the Reuter's Money 2000 information feed.
California-based Quotron also recognises the popularity of the PC. Its FIX Trader runs on a PC using a large Digital Equipment Vax machine as the "engine". Since its launch two years ago, FIX Trader has been sold to 90 banks, with between 10 and 20 more signing on

every month.

"Our system lets you choose between free and fixed format. We have had the benefit of learning from others' mistakes", says a Quotron spokes.

woman.
What the banks have learned from recent history is to watch costs. Foreign exchange dealers are expensive, and it helps to know which of them is mak-

ing money.

Dublin-based software house Kindle has been selling applications to major banks since 1979. It recently polled 75 customers and sales prospects to find out what they wanted from foreign exchange technol-

Ms Rosemary Bowe, a former foreign exchange spot dealer with the Bank of Ireland who is now Kindle's senior banking consultant, explains that almost all of the 75 banks came up with "exactly the same requirement" — they wanted to cost the dealers position by position. "The main thing was to know each position by the end of the day, and the profit and loss by the dealer", she

This emphasis on costing is hardly surprising. But what preoccupies the suppliers is how to keep up spending on technology when customers are prepared to shed valuable staff. Kindle's answer was to buy in the Strategy Treasury Online Risk Management System (Storm), a decision support system for dealers, from a US company. Kindle decided that since "we don't have the money or the time to develop our own deal capture and processing system", it made sense to buy in a product that had proved itself in the market.

Large information providers find it difficult to admit that an outside program is what the customer wants. But the risks involved in following internal convictions are obvious from the TTS flasco. War produces fleroe propaganda, but it also causes canalities.

Michael Dempsey

Derivatives can be useful tools, writes Tracy Corrigan

# Competition helps cut costs

THE RECENT £150m loss sustained by Allied-Lyons through its use of derivative products in the foreign exchange market may have detered some companies from investigating the benefits of such instruments.

But derivative products can be useful tools for both corporate treasurers and fund managers faced with increasingly daunting levels of foreign exchange risk. Competition among banks for a share of this lucrative market has fuelled innovation and reduced costs.

The growth of husiness in

The grown of business in overseas markets over the last decade has forced company treasurers to pay greater attention to foreign exchange risk. Currency risk management is no longer relevant only to exporters and importers, since many companies now have overseas operations, and currency volatility is no longer seen as an adequate excuse for tumbling profits.

Derivative products allow

Derivative products allow companies to fix costs and income flows in advance, which is particularly valuable at a time when recession is biting into margins.

European fund, managers

European fund managers have generally been slow to get involved in derivative products, often considering such instruments to be speculative. However, as markets become more international they have been forced to take more account of foreign exchange risk, as well as of the potential rewards of picking currencies

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Philadelphia Stock Exchange; options in eight currencies

options market, where the

holder can buy or sell a currency at a set rate.

options give the purchaser the right, rather than the obliga-

tion to buy or sell. This means that a treasurer can use an

option as insurance against adverse changes, but leave it to

expire if such protection

proves unnecessary.

The technology surrounding straightforward currency options - to buy or sell a cur-

rency at a set rate - has become widely understood, and

such options are now consid-

ered to be "commodity" products, for which high premiums

can no longer be charged. In addition to these, new and

hybrid structures are becoming

For example, the "range for-

ward" is a forward contract which allows a company to set an upper and lower limit on an exchange rate. The structure is

legally structured as a forward contract, but is the technical

equivalent of buying a put and

funding that position by selling

allows a company, which thinks a currency is set to rise

protection, to keep some of the benefit if the currency does

improve (unlike an ordinary

forward contract). At the same

time, banks do not charge an upfront premium premium (as they do for options).

A "participating forward"

combines features of forward contracts and option, but again

there is no upfront premium.

There is a set floor, as for an option, but there is also some

The advantage is that it

more widely used.

a call option.

Unlike futures contracts,

While many investors include such considerations when they choose a bond or equity market, more sophisticated investors use derivative products to separate the currency component from the bond or equity market view they are taking. For example, a fund manager who is bullish on the US dollar, but thinks the US Treasury market has run out of steam, can be in overweight in dollars, but underweight in dollar bonds. The overweight currency position can be achieved by buying

There are two main markets for hedging foreign currency exposure: the forward market, where companies buy or sell currencies forward and the

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participation in any gains - perhaps 50 per cent of the benefit is received by the company, which the other 50 per cent is given up to the bank as, effectively, the premium.

A number of banks have also

A number of banks have also been active in issuing currency warrants, which are long-dated currency options. These warrants have often been sold to retail investors, but there has also been some institutional participation too. However, such warrants have mostly been expensively priced.

Another type of structure is the "average-rate" option, which gives holders the right to buy or sell an underlying market not at the average price over the duration of the

Unlike the fixed-income market, foreign exchange derivatives business is are dominated by the vast over-the-counter market, where volume is impossible to measure. (Options to buy or sell an underlying market which are not listed on an exchange are called over-the-counter, or OTC, options. They are often tailored to suit specific needs and are not actively traded.)

In the US, however, the Philadelphia Stock Exchange and the International Monetary Market in Chicago are both active in currency derivatives. The Philadelphia exchange lists options in eight currencies, relative to the dollar, the most actively traded of which is the D-Mark contract which traded 41,000 contracts daily on average in March. The exchange is currently waiting for Securities and Exchange Commission approval to list D-Mark/yen, sterling/yen and

sterling/D-Mark contracts.

The IMM lists six foreign currency futures contracts, and also options on futures. The most actively traded contract is the D-Mark future which had an average daily volume of nearly 40,000 during the first quarter of 1991. The IMM will soon set a date to start trading six cross-rate contracts, for which it has already received approval from the Commodities and Futures

The London International Financial Futures Exchange suspended all currency contracts a year ago, blaming "minimal activity, mainly due to the healthy interbank mar-

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Take, for example, the case of Hepworth PLC.

Before the start of business one morning the company placed an "At Best" order with NatWest to buy 725 million Francs against Sterling for the acquisition of a

French company.

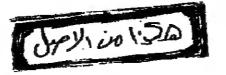
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